



**CAMDENCOUNTY**  
new energy. new vision.

**BOARD  
OF  
COMMISSIONERS**

**May 4<sup>th</sup>, 2015**

**7:00 PM - Regular Meeting**

**Historic Courtroom  
Courthouse Complex**

*This agenda is only a tentative schedule of matters the Commissioners may address at their meeting and all items found on it may be deleted, amended or deferred. The Commissioners may also, in their absolute discretion, consider matters not shown on this agenda.*

**Please turn Cell Phone ringers off during the meeting.**

**Agenda**  
**Camden County Board of Commissioners Regular Meeting**  
**May 4<sup>th</sup>, 2015**  
**6:00 P.M. - Closed Session**  
**7:00 P.M. - Regular Meeting**  
**Historic Courtroom, Courthouse Complex**  
**Camden, North Carolina**

**7:00 P.M.**      **Call to Order** - Chairman P. Michael McLain

**7:00 P.M.**      **Welcome**

**Invocation & Pledge of Allegiance** – Sandra Duckwall

**ITEM 1.**      **Public Comments**

It is requested that comments be limited to (2-3) minutes. The length and number of comments may be limited upon the Chairman's discretion due to scheduling and other issues.

**ITEM 2.**      **Consideration of Agenda (For discussion and possible action)**

**ITEM 3**      **Presentations**

A.      Keith Hamm, BA, QP Mobile Crisis Supervisor

**ITEM 4.**      **Public Hearings**

A.      Ordinance 2015-04-01  
Rezoning Application (UDO 2015-03-11) Harbinger Land & Timber LLC and Assorted Development Corp – Gary Dunston

**ITEM 5.**      **Board Appointments (For discussion and possible action)**

A.      Economic Improvement Council

**ITEM 6.**      **Consent Agenda (All items listed below are routine and will be approved by one motion. Separate discussion of an item(s) will be held by request of a member of the Board.)**

- A.      Draft Minutes – March 2<sup>nd</sup>, 2015
- B.      Budget Amendments – BA022
- C.      School Budget Amendments
- D.      Expenditure Request
- E.      Tax Refunds, Pickups, & Releases
- F.      Expenditure Request - New Fire Truck
- G.      Volunteer Form - CEDC

- H. Consortium Agreement Resolution
- I. 2015 National Day of Prayer
- J. Older Americans Month 2015

**ITEM 7. New Business (For discussion and possible action)**

- A. Monthly Tax Report
- B. Engineering Aspects of a Waste Water Treatment Plant

**ITEM 8. Commissioner's Report (For discussion and possible action)**

**ITEM 9. County Manager's Report (For discussion and possible action)**

**ITEM 10. Information, Reports & Minutes From Other Agencies**

- A. Elizabeth City Area Chamber Of Commerce
- B. Economic Value of the College of the Albemarle
- C. Library Report - April
- D. Scotland County Resolution
- E. County News April 20 2015
- F. N.C. Rural Infrastructure Authority Approves Grants
- G. NCACC Legislative Bulletin – April 17, 2015
- H. NCACC Legislative Bulletin - April 24, 2015
- I. House Bill 726
- J. Stepping Up
- K. Will ACOS Raise Medical Prices?
- L. Sales Tax & Revenue Collection Report
- M. Excise Tax Publication
- N. Register of Deeds - April
- O. National Flood Insurance Program Community Assistance Visit
- P. ECBH
- Q. LME County General Funds Report
- R. LGFCU Gives Back

**Recess Commissioner's Meeting**

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**CLOSED SESSION** - Pursuant to G.S. 143-318.11(a)(3) & G.S. 143-318.11(a)(5) to discuss Contract Negotiations & Potential Litigation

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**Reconvene Commissioner's Meeting**

**ITEM 11. Other Matters (For discussion and possible action)**

**ITEM 12. Adjourn**

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number:**               **3.A**

**PRESENTATION**

**Meeting Date:**               **May 4<sup>th</sup>, 2015**  
**Attachments:**               **1 (1 Pages)**  
**Submitted By:**               **Clerk**

| <b>MOTION MADE BY:</b> |  |
|------------------------|--|
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

**ITEM TITLE:**    **Keith Hamm, BA, QP Mobile Crisis Supervisor**

**SUMMARY:**

**A presentation from Keith Hamm, Mobile Crisis Supervisor**

**RECOMMENDATION:**

**Information Only**



**Integrated  
Family Services**  
PLLC

**"Connecting the pieces;  
creating stronger families"**

March 2, 2015

Integrated Family Services, PLLC Mobile Crisis Management is a service available 24 hours a day/365 days per year at no cost to the individual receiving the service. Our Mobile Crisis Team is endorsed by East Carolina Behavioral Health (ECBH) to provide this service in Northeastern NC, including Camden.

Mobile crisis responds to individuals in the community in an effort to deescalate their crisis, develop appropriate strategies for symptom reduction, and make linkages to services designed to prevent future crisis situations. This service responds to crisis situations involving mental health, substance abuse, and individuals who are developmentally delayed.

In 2014, IFS Mobile Crisis responded to 30 individuals in Camden County and 83% were diverted from inpatient care and incarceration. Of those individuals, 5 requests came from Law Enforcement. Additionally, 7 clients were referred directly from schools in Camden County.

Respectfully Submitted,

Keith Hamm, BA, QP  
Mobile Crisis Supervisor\Albemarle Area

### **Ahoskie**

866.437.4615  
252.209.0388

PO Box 885  
411 West Main Street  
Ahoskie, NC 27910

### **Elizabeth City**

252.384.0388

PO Box 742  
200 North Water Street,  
Suite 1A  
Elizabeth City, NC 27909

### **Greenville**

252.439.0700

105 East Victoria Ct,  
Suite A  
Greenville, NC 27858

### **Jackson**

252.534.1088

9486 NC Hwy 305  
Jackson, NC 27845

### **Washington**

866.437.1821

PO Box 187  
Washington, NC 27889

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number:** 4.A

**Meeting Date:** May 4, 2015

**Attachments:** Findings/Planning Board Recommendation

**Submitted By:** Planning Department

**ITEM TITLE:** Public Hearing; Ordinance 2015-04-01  
Rezoning Application (UDO 2015-03-11)  
Harbinger Land & Timber LLC and  
Assorted Development Corp – Gary Dunston

**MOTION MADE BY:**

M. McLain \_\_\_\_\_

S. Duckwall \_\_\_\_\_

G. Meiggs \_\_\_\_\_

T. White \_\_\_\_\_

C. Riggs \_\_\_\_\_

NO MOTION \_\_\_\_\_

**VOTE:**

M. McLain \_\_\_\_\_

S. Duckwall \_\_\_\_\_

G. Meiggs \_\_\_\_\_

T. White \_\_\_\_\_

C. Riggs \_\_\_\_\_

ABSENT \_\_\_\_\_

RECUSED \_\_\_\_\_

**SUMMARY:**

Mr. Gary Dunstan owner/part owner of both properties has applied to rezone approximately 41 (farmland) of the 50 plus acres from Basic Residential (R3-2) to Basic Residential (R3-1). Property located at the intersections of Sandy Lane, Keeter Barn and Sharon Church Roads in South Mills Township. Staff presented the rezoning to the Planning Board on April 15, 2015 with the applicant present and after discussion Planning Board made the following motions:

1. **Consistency Statement:** Approved a motion that the application for rezoning was consistent with both the CAMA Land Use Plan and Comprehensive Plan as both allowed densities of 1 acre lots.
2. Motion was made and approved to rezone the 41 acres (farmland) from Basic Residential (R3-2) to Basic Residential (R3-1).

**RECOMMENDATION:**

**Approval:**

**Consistency statement:**

**Motion (1):** The rezoning is consistent with both the Comprehensive Plan and the CAMA Land Use Plan for the following reasons:

- They both allow densities of one acre or more for that area.
- Minimal impact on Traffic
- Minimal impact on surrounding area.

**Motion (2): Motion to approve Ordinance 2015-04-01 as presented.**

**Denial:**

**Alternative motion (1): The rezoning is inconsistent/consistent (choose one) with Comprehensive Plan and CAMA Land Use Plan for the following reasons:**

- 
- 

**Motion (2): Motion to deny Ordinance 2015-04-01.**

**Ordinance No. 2015-04-01****An Ordinance  
Amending the Camden County  
Zoning Map  
Camden County, North Carolina****Article I: Purpose**

The purpose of this Ordinance is to amend the Zoning Map of Camden County, North Carolina, which was originally adopted by the County Commissioners on December 20, 1993, and subsequently amended.

**Article II. Amendment to Zoning Map**

The Official Zoning Map of Camden County, North Carolina, which was adopted on December 20, 1993, and subsequently amended, is hereby amended as follows:

The farmland portions (41 acres) of the properties currently shown in the Camden County Tax Assessor's Office as PIN's 01-7090-00-07-6888 and 01-7090-00-17-0117, are hereby re-zoned from Basic Residential (R3-2) to Basic Residential (R3-1).

**Article III. Penalty**

1. Violations of the provision of this Ordinance or failure to comply with any of its requirements, including violations of any conditions and safeguards established in connection with grants of variances or Special Use or Conditional Use Permits, shall constitute a misdemeanor, punishable by a fine of up to five-hundred (\$500) dollars or a maximum thirty (30) days imprisonment as provided in G. S. 14-4.
2. Any act constituting a violation of the provisions of this Ordinance or a failure to comply with any of its requirements, including violations of any conditions and safeguards established in connection with the grants of variances or Special Use or Conditional Use Permits, shall also subject the offender to a civil penalty of one-hundred (\$100) dollars for each day the violation continues. If the offender fails to pay the penalty within ten (10) days after being cited for a violation, the penalty may be recovered by the county in a civil action in the nature of debt. A civil penalty may not be appealed to the Board of Adjustment if the offender was sent a final notice of violation in accordance with Article 151.568 and did not take an appeal to the Board of Adjustment within the prescribed time.
3. This Ordinance may also be enforced by any appropriate equitable action.

4. Each day that any violation continues after notification by the administrator that such violation exists shall be considered a separate offense for purposes of the penalties and remedies specified in this section.
5. Any one, all or any combination of the foregoing penalties and remedies may be used to enforce this Ordinance.

**Article IV. Severability**

If any language in this Ordinance is found to be invalid by a court of competent jurisdiction or other entity having such legal authority, then only the specific language held to be invalid shall be affected and all other language shall be in full force and effect.

**Article V. Effective Date**

This Ordinance is effective upon adoption.

Adopted by the Board of Commissioners for the County of Camden this            day of 2015.

County of Camden

\_\_\_\_\_  
Michael McLain, Chairman  
Camden County Board of Commissioners

ATTEST:

\_\_\_\_\_  
Angie Wooten  
Clerk to the Board

(SEAL)

**STAFF REPORT****UDO 2015-03-11  
Zoning Map Amendment****PROJECT INFORMATION**

**File Reference:** UDO 2015-03-11  
**Project Name;** N/A  
**PIN:** 01-7090-00-07-6888  
 01-7090-00-17-0117  
**Applicant:** Harbinger Land &  
 Timber, LLC &  
 Assorted  
 Development Corp –  
 Gary Dunston  
**Address:** P.O. Box 4  
 Harbinger NC 27941  
**Phone:** (252) 202-1100  
**Email:**

**Agent for Applicant:**  
**Address:**  
**Phone:**  
**Email:**

**Current Owner of Record:** Same as applicant

**Meeting Dates:**

4/15/2015 **Planning Board**  
 5/4/2015 **Board of Commissioners**

**Application Received:** 3/18/15  
**By:** David Parks, Permit Officer

**Application Fee paid:** \$950 Check #2027

**Completeness of Application:** Application is generally complete

**Documents received upon filing of application or otherwise included:**

- A.** Rezoning Application
- B.** Deed
- C.** GIS Aerial, existing zoning, Comprehensive Plan future land use and CAMA Land Use Plan Suitability Maps
- D.** Conceptual Development Plans
- E.** Perc Tests (4) from Albemarle Regional Health Services

**PROJECT LOCATION:**

**Street Address:** Property fronted by Sandy Lane, Keeter Barn and Sharon Church Roads  
**Location Description:** South Mills Township

Vicinity Map:



**REQUEST:** Rezoning of the approximately 41 (Farmland only)

**From:** Basic Residential (R3-2)

**To:** Basic Residential (R3-1)

The R3 Districts are designed to provide for low density residential development in areas that are adjacent to those areas primarily devoted to agriculture. Subdivision in the R3-2 district requires a minimum of two acres per lot.

The R3 Districts are designed to provide for low density residential development in areas that are adjacent to those areas primarily devoted to agriculture. Subdivision in the R3-1 district requires a minimum of one acre per lot.

**SITE DATA**

**Lot size:** Approximately 54 acres both lots. Request is for the 41 acres of farm land Only.  
**Flood Zone:** Zone X (Located outside the 100 & 500 year flood)  
**Zoning District(s):** Basic Residential (R3-2)  
**Existing Land Uses:** Agriculture (except area where Septic Tank is located)

**Adjacent Zoning & Uses:**

|                       | <b>North</b>             | <b>South</b>             | <b>East</b>              | <b>West</b>                                 |
|-----------------------|--------------------------|--------------------------|--------------------------|---|
| <b>Zoning</b>         | Basic Residential (R3-2) | Basic Residential (R3-2) | Basic Residential (R3-2) | Basic Residential (R3-2)                    |
| <b>Use &amp; size</b> | Farmland                 | Woodland                 | Woodland/Farmland        | Approved 18 lot subdivision (Joyce Landing) |

**Proposed Use(s):**

Uses are the same the only change is in the density from two acres to one acre.

**Description of property:**

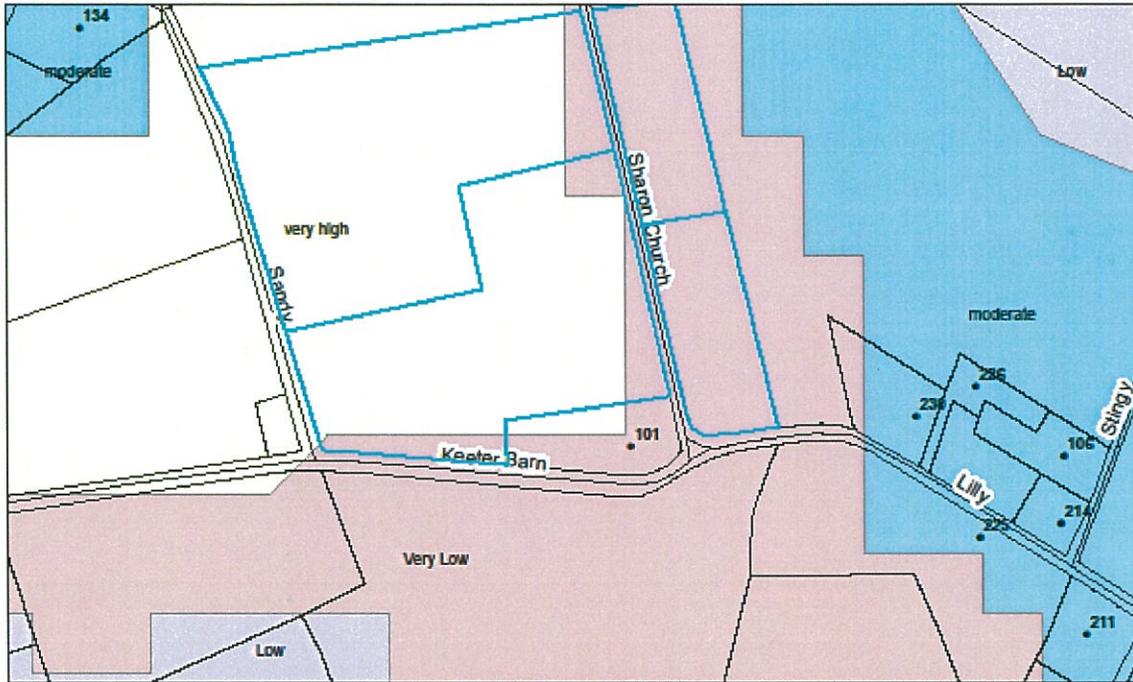
Property abuts Sandy Lane, Keeter Barn and Sharon Church Roads in South Mills Township. Property surrounded by farmland and woodland.

**ENVIRONMENTAL ASSESSMENT**

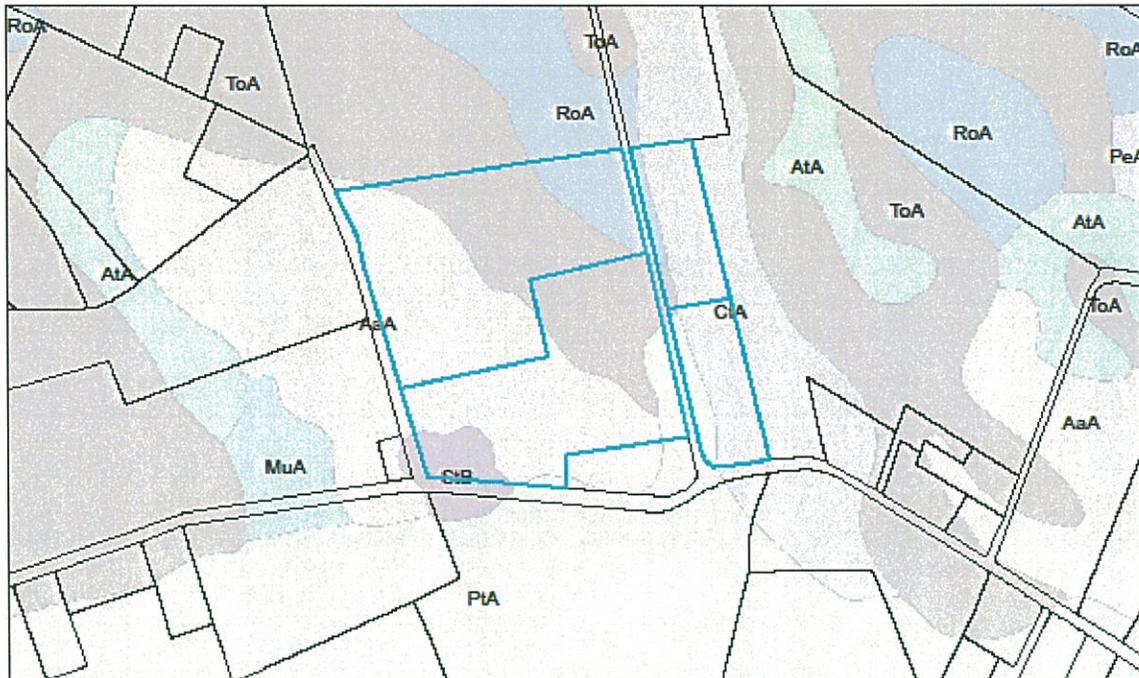
**Streams, Creeks, Major Ditches:** Mill Run Ditch.

**Distance & description of nearest outfall:** Mill Run Ditch is located to the east of the wooded portion of the property which is not included in this rezoning and will probably be utilized as the outfall.

Land Suitability:



Land Suitability



Soils Map

**CAMA/Comprehensive Plan Future Land Use Maps:**



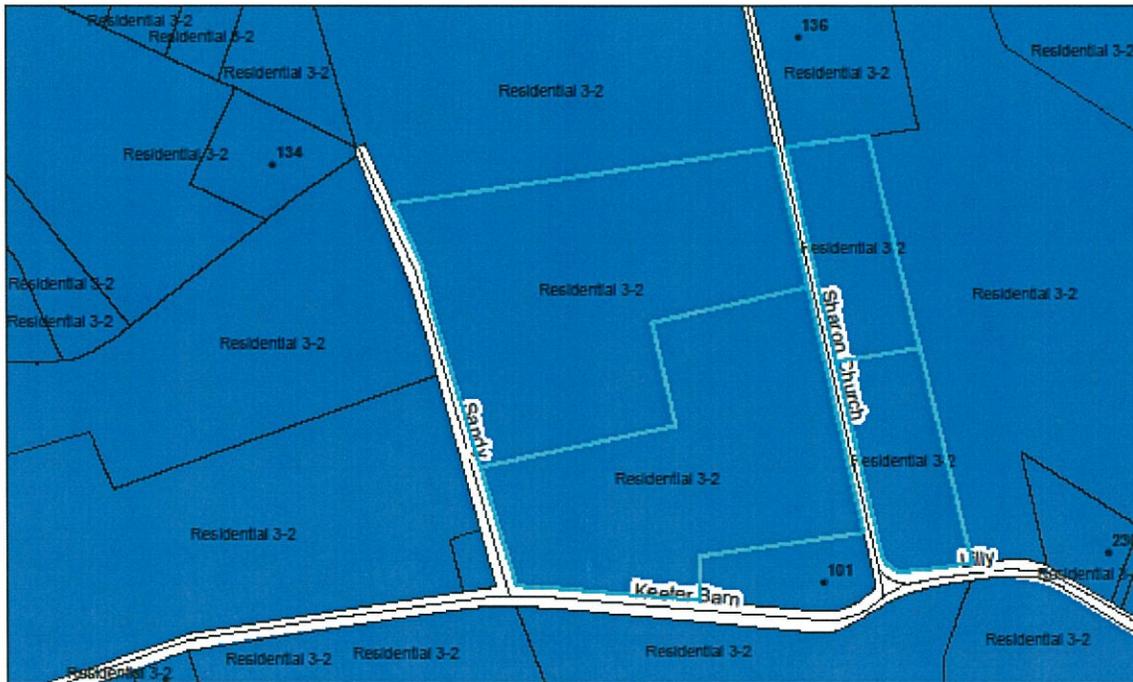
**CAMA Future Land Use Map**



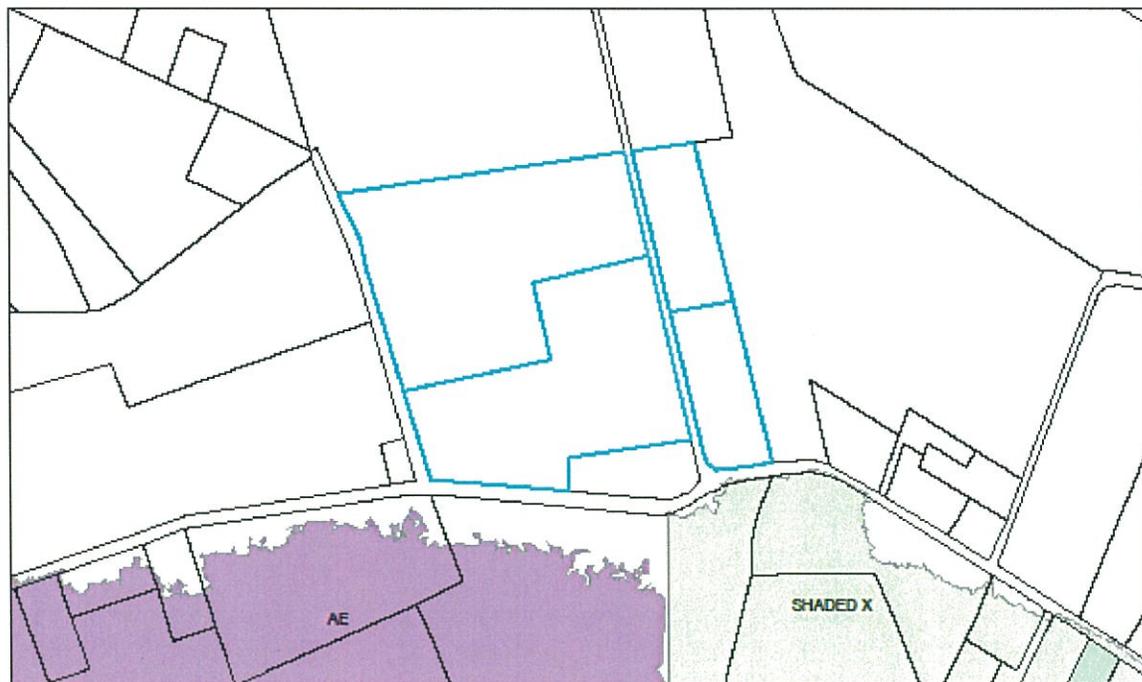
**Comprehensive Plan Future Land Use Mpa**



**Zoning/Floodplain Maps:**



**Zoning**



**Flood Zone**

**INFRASTRUCTURE & COMMUNITY FACILITIES**

|                      |  |
|----------------------|--|
| <b>Water</b>         | Water line located adjacent to property on Sharon Church and Keeter Barn Roads (6 Inch lines).   |
| <b>Sewer</b>         | Four Perc tests completed on lots 1, 9, 19 and 26 from the conceptual design (attached) and reflect shallow placement to fill area with 18” of sand indicate some septic systems can be placed shallow |
| <b>Fire District</b> | South Mills Fire District. Station located approximately 2 miles from property and hydrant located approximately 1600 feet from property.  |
| <b>Schools</b>       | Increasing density of development through rezoning will increase projected number of students generated from future development.   |
| <b>Traffic</b>       | Increasing density will increase traffic generation, however traffic is not anticipated to exceed road capacities.   |

**PLANS CONSISTENCY****CAMA Land Use Plan Policies & Objectives:**

**Consistent**       **Inconsistent**

The proposed zoning change is inconsistent with the CAMA Land Use Plan which was adopted by the Camden County Board of Commissioners on April 4, 2005 in that is located outside the Core Area of South Mills. However, future land use maps reflect Low-Density Residential which allows for density of 1 to 2 acres or greater.

**PLANS CONSISTENCY – cont.****2035 Comprehensive Plan**

**Consistent**       **Inconsistent**

Consistent with Comprehensive Plan Future Land Use Maps in that area is identified as Rural Residential with maximum density of 1 acre lots.

**PLANS CONSISTENCY – cont.****Comprehensive Transportation Plan**

**Consistent**       **Inconsistent**

Property abuts Sandy Lane (SR 1227) (unpaved), Keeter Barn (SR 1226) and Sharon Church (SR 1231) Roads

Consistent       Inconsistent

**Other Plans officially adopted by the Board of Commissioners**

N/A

**FINDINGS REGARDING ADDITIONAL REQUIREMENTS:**

Yes       No       **Will the proposed zoning change enhance the public health, safety or welfare?**

**Reasoning:** The proposed zoning change will enhance the public health, safety, or welfare as it will provide needed residential density in an area identified by the Comprehensive Plan to encourage commercial development.

Yes       No       **Is the entire range of permitted uses in the requested classification more appropriate than the range of uses in the existing classification?**

**Reasoning:** The permitted uses will not change as the request is for a higher density in the existing district of Basic Residential (R3).

**For proposals to re-zone to non-residential districts along major arterial roads:**

Yes       No       **Is this an expansion of an adjacent zoning district of the same classification? N/A**

**Reasoning:**

Yes       No       **What extraordinary showing of public need or demand is met by this application? N/A**

**Reasoning:**

Yes  No  **Will the request , as proposed cause serious noise, odors, light, activity, or unusual disturbances?**

**Reasoning:** All uses allowed in the requested zoning classification should not cause any serious noise, odors, light activity, or unusual disturbances.

Yes  No  **Does the request impact any CAMA Areas of Environmental Concern?**

**Reasoning:** Property is outside any CAMA Areas of Environmental Concern.

Yes  No  **Does the county need more land in the zoning class requested?**

**Reasoning:** The attached graph indicates the percentage and amount of land in the R3-1 zone.

**Is there other land in the county that would be more appropriate for the proposed uses?**

Yes  No  **Reasoning:** Uses are the same, request is for higher density from 2 acres to one acre.

Yes  No  **Will not exceed the county’s ability to provide public facilities:**

**Schools** – The higher density would have an impact on the schools once developed as the high school has exceeded its capacity.

**Fire and Rescue** – Minimal impact.

**Law Enforcement** – Minimal impact.

**Parks & Recreation** – Minimal impact

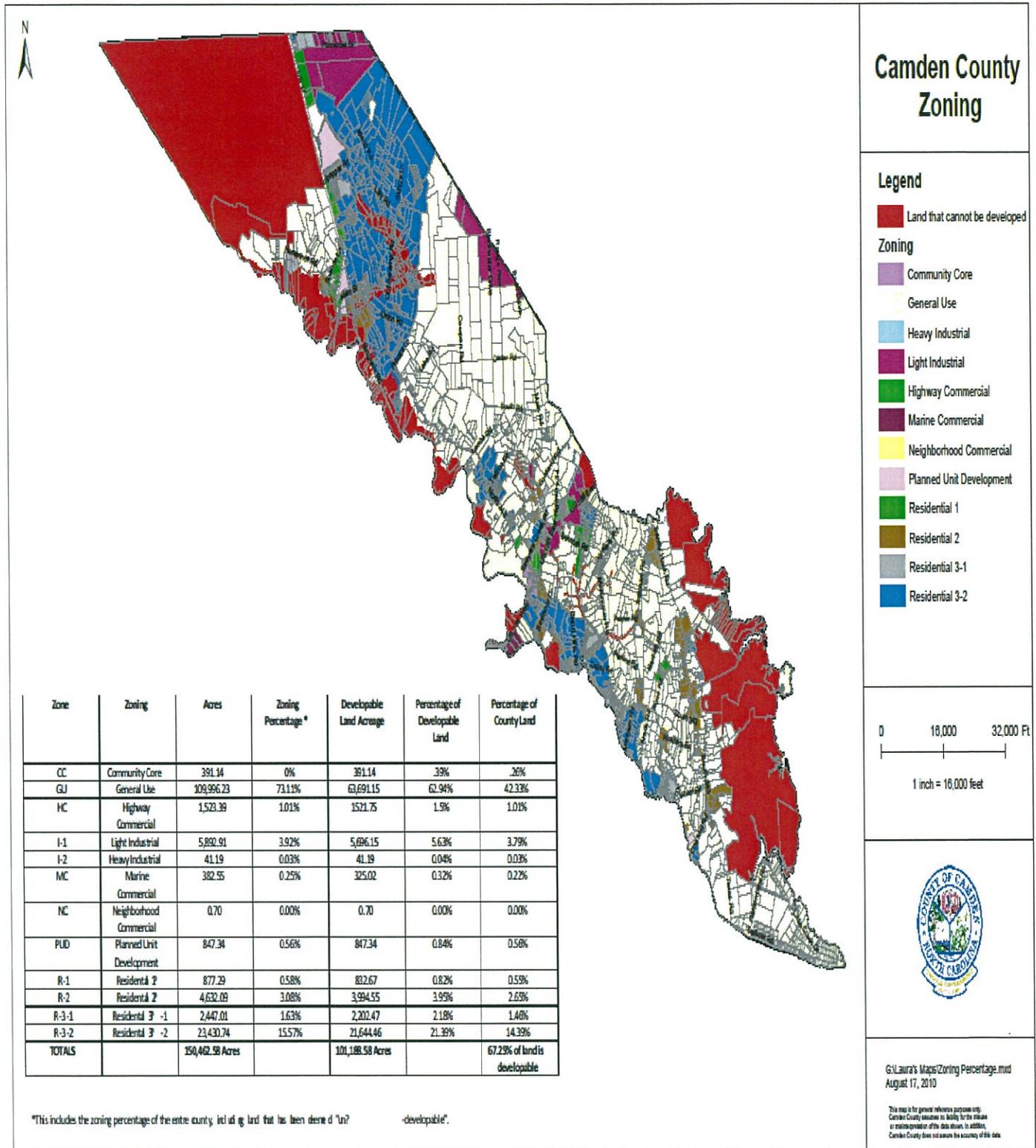
**Traffic Circulation or Parking** – N/A

**Other County Facilities** – No.

Yes  No  **Is This A Small Scale “Spot” Rezoning Request Requiring Evaluation Of Community Benefits?**

**If Yes (regarding small scale spot rezoning) – Applicants Reasoning:**

|                         | <b>Personal Benefits/Impact</b> | <b>Community Benefits/Impact</b> |
|-------------------------|---------------------------------|----------------------------------|
| <b>With rezoning</b>    |                                 |                                  |
| <b>Without rezoning</b> |                                 |                                  |



**STAFF COMMENTARY:**

The requested rezoning will increase the potential number of lots from approximately 20 to 40.

It is important to note that this request is accompanied by conceptual plans proposing an Open Space subdivision including the set-aside of 50% undeveloped open space including 10 acres across Sharon Church Road which is not part of this request. Although this is the development expected to occur, the rezoning to 1 acre minimum lot size cannot guarantee design and development of the open space subdivision proposal.

**STAFF RECOMMENDATION:** Staff recommends approval of the rezoning as it is consistent with both the CAMA Land Use Plan and Comprehensive Plan as it allows for maximum densities up to one acre.

**PLANNING BOARD RECOMMENDATION:**

Consistency Statement: Approved a motion that the application for rezoning was consistent with both the CAMA Land Use and Comprehensive Plans as both allowed densities of 1 acre lots.

Motion was made and approved to rezone the 41 acres (farmland) from Basic Residential (R3-2) to Basic Residential (R3-1).

**Zoning Change Application  
County of Camden, North Carolina**

|  |                    |
|--|--------------------|
| <b>Please Do Not Write in this Box</b> |                    |
| 01-2090-00-07-6888                     |                    |
| PIN:                                   | 01-2090-00-17-0117 |
| UDO#                                   | 2015 - 03 - 11     |
| Date Received:                         | 2-18-2015          |
| Received by:                           | CP                 |
| Zoning District:                       | R3-2               |
| Fee Paid:                              | \$ 950.00          |

A rezoning may be obtained pursuant to Article 151.580 of Unified Development Ordinance (UDO) of Camden County and upon approval by the Board of Commissioners after a recommendation from the Planning Board.

Please consult the Planning Office (1-252-338-1919) with any questions about your application.

**PLEASE PRINT OR TYPE**

*ASSORTED DEVELOPMENT CORP.*

**Applicant's Name:** Harbinger Land & Timber, LLC – Gary Dunston

If the Applicant is acting as agent for another person (the "principal"), please give that person's name on the line below and submit a copy of the agency agreement/letter with this Application.

**Applicant's Mailing Address:** P.O. Box 4  
Harbinger, NC 27941

**Daytime Phone Number:** (252) 202-1100

**Street Address Location of Property:** Property fronted by Sandy Lane, Keeter Barn and Sharon Church Roads

**General Description of Proposal:** Request to rezone approximately 41 acres from Basic Residential (R3-2) to Basic Residential (R3-1) – one acre lots

*I swear or affirm that the foregoing information and all attachments hereto (now or subsequently provided as part of this application) are true and correct to the best of my knowledge.*

**Signed:** *[Signature]*

**Dated:** 3-18-2015

**Please include a site plan with this application and any other supporting documentation that the applicant feels would assist the Board of Commissioners and the Planning Board in determining the need for a zoning change.**

*\* Information to be filled out by Planning Department*

\*Is the Property in a Watershed Protection area? NO

\*Flood Zone (from FIRM Map): X \*Taxes paid? yes  no

## Zoning Change Application Questions

*The UDO requires the Board to consider to principal issues when considering an application for a zoning change. Please respond to each issue in the space provided below or on a separate sheet.*

(A) How will the proposed zoning change enhance the public health, safety or welfare? (Article 151.585)

The change will create an opportunity for smart growth as suggested under the Camden County Comprehensive Land Use Plan. Please see the attached Rezoning Concept Plans that shows 25 acres of common space that will never be developed. 10 acres of the open space is proposed to be a permanent park with walking trails and viewing areas. The conceptual plans reflect access to lots will be internal, providing for a safe and walkable development for its owners. The applicant proposed a nice low impact neighborhood like the two conceptual plans.

(B) Is the entire range of permitted uses in the requested classification more appropriate than the range of uses in the existing classification? (Article 151.585)

There is no change in the permitted uses

(C) For proposals to re-zone to non-residential districts along major arterial roads (Article 151.586):

(1) Is this an expansion of an adjacent zoning district of the same classification?

(2) What extraordinary showing of public need or demand is met by this application?



Space above this line reserved for recording information.

Prepared by and return to:  
 William Brumsey, IV  
 BRUMSEY AND BRUMSEY, PLLC  
 PO Box 100  
 Currituck, NC 27929 15B48036/wbiv/tjj

*70-16 CRP 3-25-15  
 \$160,000.00 / \$1600.00 pl. BPA  
 no delinquent taxes - 3-25-15 BPA*

PARCEL NUMBER: 017090001701170000

NORTH CAROLINA  
CAMDEN COUNTY

**GENERAL WARRANTY DEED**

THIS DEED made this the 4<sup>th</sup> day of March, 2015, by and between **BRENDA HAMILTON AND HUSBAND, KENNETH M. HAMILTON and BETTY J. DOHERTY AND HUSBAND, WILLIAM DOHERTY, Grantor, and ASSORTED DEVELOPMENT CORP., A North Carolina Corporation, Grantee**, whose address is P O Box 402, Kitty Hawk, NC 27949.

The designation of Grantor and Grantee as used herein shall include said parties, their heirs, and successors and assigns, and shall include singular, plural, masculine, feminine or neuter as required by context.

WITNESSETH:

THAT the Grantor, for a valuable consideration paid by the Grantee, the receipt of which is hereby acknowledged, have and by these presents do grant, bargain, sell and convey, unto the Grantee a fee simple interest in and to all that certain lot or parcel of land situated in South Mills Township, Camden County, North Carolina, and more particularly described as follows:

**All that certain lot and parcel of land being 23.76 acres shown and delineated as "Tract 2," on that certain plat entitled in part "Harbinger Land & Timber, LLC, Property of Brenda Hamilton" prepared by Bissell Professional Group, dated March 11, 2015 and recorded in Plat Cabinet 7, Slide 166 of the Camden County Registry.**

The above property was acquired by the Grantors under the will of John P. Jacobs (Camden County File No. 01-E-67). His wife, Eloise W. Jacobs, died on September 18, 2000. John P. Jacobs acquired the property by deed recorded in Deed Book 115, Page 59 of the Camden County Registry.

The property being conveyed does not include the primary residence of a Grantor.

TO HAVE AND TO HOLD the aforesaid lot or parcel of land and all privileges and appurtenances thereto belonging to the Grantee and his heirs and assigns forever.

And the said Grantor covenants with the Grantee, that Grantor is seized of the premises in fee simple and has the right to convey the same in fee simple; that title is marketable and free and clear from all encumbrances, and that Grantor will warrant and

defend the title against the lawful claims of all persons whatsoever except for the exceptions herein stated.

Title to the property hereinabove described is subject to the following exceptions:

1. Ad valorem taxes.
2. Any easements, reservations and restrictions of record.

IN TESTIMONY WHEREOF, the said Grantor has hereunto set his hand and official seal, or if Corporate, have caused this instrument to be signed in its corporate name by its duly authorized officers and its seal to be hereunto affixed by authority of its Board of Directors, the day and year first above written.

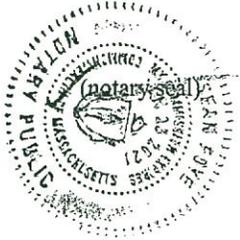
SIGNATURE PAGES TO FOLLOW

Brenda Hamilton (SEAL)  
Brenda Hamilton

Kenneth M. Hamilton (SEAL)  
Kenneth M. Hamilton

STATE OF MA  
COUNTY OF Middlesex

I, a Notary Public of the County and State aforesaid, certify that Brenda Hamilton and husband, Kenneth M. Hamilton personally appeared before me this day and acknowledged the execution of the foregoing instrument. Witness my hand and official stamp or seal, this 23<sup>rd</sup> day of March, 2015.



Sean Foye  
Notary Public

My Commission expires: 1/28/2021.



**SEAN FOYE**  
Notary Public  
Commonwealth of Massachusetts  
My Commission Expires  
January 28, 2021

✓ Betty J. Doherty (SEAL)  
Betty J. Doherty

✓ William Doherty (SEAL)  
William Doherty

STATE OF New York  
COUNTY OF Nassau

I, a Notary Public of the County and State aforesaid, certify that Betty J. Doherty and husband, William Doherty personally appeared before me this day and acknowledged the execution of the foregoing instrument. Witness my hand and official stamp or seal, this 23<sup>rd</sup> day of March, 2015.

✓  
**GIORGIO GIORDANO**  
Notary Public, State of New York  
No. 01G16137123  
Qualified in Nassau County  
Commission Expires Nov. 14, 2017

Giorgio Giordano  
Notary Public

My Commission expires: 11/14/2017

Doc ID: 000596090004 Type: CRP  
 Recorded: 03/25/2015 at 03:27:35 PM  
 Fee Amt: \$346.00 Page 1 of 4  
 Revenue Tax: \$320.00  
 Camden, NC  
 Tammie Krauss Register of Deeds  
 BK **334** PG **310-313**

Space above this line reserved for recording information.

Prepared by and return to:  
 William Brumsey, IV  
 BRUMSEY AND BRUMSEY, PLLC  
 PO Box 100  
 Currituck, NC 27929 15B48036/wbiv/tjj

*69-16 CRP 3-25-2015*  
*\$160,000.00 / \$1,600.00 pd. Bjt*  
*no delinquency tax - 3-25-15 - Bjt*

PARCEL NUMBER: 017090000768880000

NORTH CAROLINA  
CAMDEN COUNTY

**GENERAL WARRANTY DEED**

THIS DEED made this the 4<sup>th</sup> day of March, 2015, by and between **BRENDA HAMILTON AND HUSBAND, KENNETH M. HAMILTON and BETTY J. DOHERTY AND HUSBAND, WILLIAM DOHERTY, Grantor, and HARBINGER LAND & TIMBER, LLC, A North Carolina Limited Liability Company, Grantee,** whose address is PO Box 4, Harbinger, NC 27941.

The designation of Grantor and Grantee as used herein shall include said parties, their heirs, and successors and assigns, and shall include singular, plural, masculine, feminine or neuter as required by context.

WITNESSETH:

THAT the Grantor, for a valuable consideration paid by the Grantee, the receipt of which is hereby acknowledged, have and by these presents do grant, bargain, sell and convey, unto the Grantee a fee simple interest in and to all that certain lot or parcel of land situated in South Mills Township, Camden County, North Carolina, and more particularly described as follows:

**All that certain lot and parcel of land being 28.13 acres shown and delineated as "Tract 1" on that certain plat entitled in part "Harbinger Land & Timber, LLC, Property of Brenda Hamilton" prepared by Bissell Professional Group, dated March 11, 2015 and recorded in Plat Cabinet 7, Slide 166 of the Camden County Registry.**

The above property was acquired by the Grantors under the will of John P. Jacobs (Camden County File No. 01-E-67). His wife, Eloise W. Jacobs, died on September 18, 2000. John P. Jacobs acquired the property by deed recorded in Deed Book 115, Page 59 of the Camden County Registry.

The property being conveyed does not include the primary residence of a Grantor.

TO HAVE AND TO HOLD the aforesaid lot or parcel of land and all privileges and appurtenances thereto belonging to the Grantee and his heirs and assigns forever.

And the said Grantor covenants with the Grantee, that Grantor is seized of the premises in fee simple and has the right to convey the same in fee simple; that title is marketable and free and clear from all encumbrances, and that Grantor will warrant and

defend the title against the lawful claims of all persons whatsoever except for the exceptions herein stated.

Title to the property hereinabove described is subject to the following exceptions:

1. Ad valorem taxes.
2. Any easements, reservations and restrictions of record.

IN TESTIMONY WHEREOF, the said Grantor has hereunto set his hand and official seal, or if Corporate, have caused this instrument to be signed in its corporate name by its duly authorized officers and its seal to be hereunto affixed by authority of its Board of Directors, the day and year first above written.

SIGNATURE PAGES TO FOLLOW

Brenda Hamilton (SEAL)  
Brenda Hamilton

Kenneth M. Hamilton (SEAL)  
Kenneth M. Hamilton

STATE OF MA  
COUNTY OF Middlesex

I, a Notary Public of the County and State aforesaid, certify that Brenda Hamilton and husband, Kenneth M. Hamilton personally appeared before me this day and acknowledged the execution of the foregoing instrument. Witness my hand and official stamp or seal, this 31<sup>st</sup> day of March, 2015.



Sean Foye  
Notary Public

My Commission expires: 1/28/2021.



**SEAN FOYE**  
Notary Public  
Commonwealth of Massachusetts  
My Commission Expires  
January 28, 2021

✓ Betty J. Doherty (SEAL)  
Betty J. Doherty

✓ William Doherty (SEAL)  
William Doherty

STATE OF New York  
COUNTY OF Nassau

I, a Notary Public of the County and State aforesaid, certify that Betty J. Doherty and husband, William Doherty personally appeared before me this day and acknowledged the execution of the foregoing instrument. Witness my hand and official stamp or seal, this 23<sup>rd</sup> day of March, 2015.

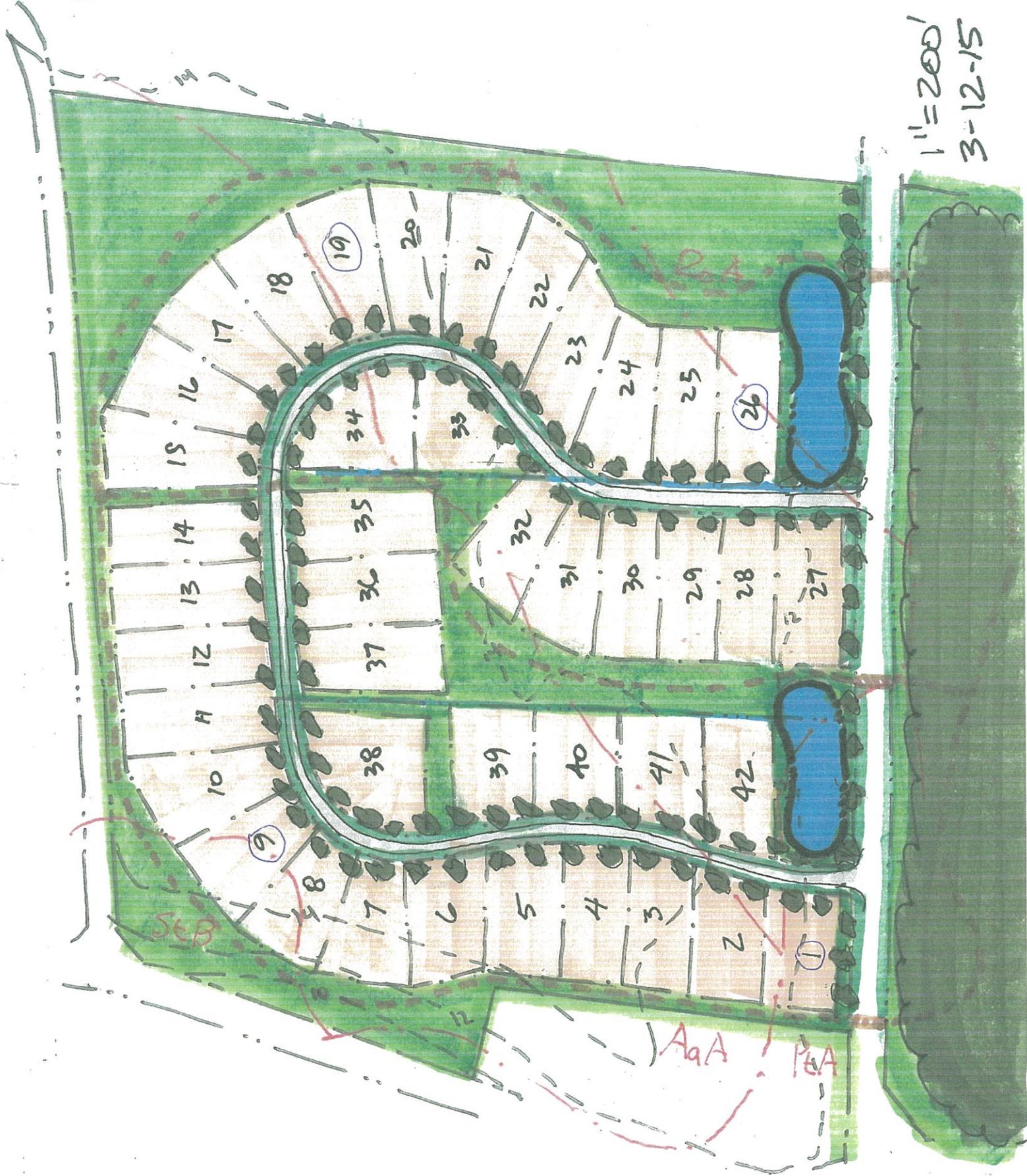
✓ ~~Notary Public~~ **MAINE GIORDANO**  
Notary Public, State of New York  
No. 01G16137123  
Qualified in Nassau County  
Commission Expires Nov. 14, 2017

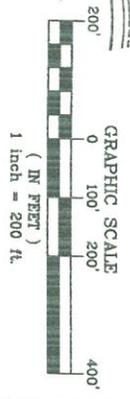
✓ Maire Giordano  
Notary Public

My Commission expires: 11/14/2017.

3

# Rezoning Concept Plan A





| AREA CHART                             |             |
|--|-------------|
| TOTAL AREA                             | 51.89 AC.   |
| PRIMARY CONSERVATION AREA (MILL RUN)   | 0.61 AC.    |
| NET AREA                               | 51.28 AC.   |
| ROADWAY AREA (10%)                     | 5.13 AC.    |
| AREA FOR OPEN SPACE COMPUTATIONS (90%) | 46.15 AC.   |
| MINIMUM OPEN SPACE (45%)               | 20.77 AC.   |
| ACTUAL OPEN SPACE                      | 23.37 AC.   |
| - WOODLANDS                            | 10.33 AC.   |
| - MILL RUN                             | 0.61 AC.    |
| - OTHER OPEN SPACE                     | 12.43 AC.   |
| MINIMUM LOT SIZE                       | 25,000 S.F. |

| REVISIONS |            |             |     |
|-----------|------------|-------------|-----|
| NO.       | DATE       | DESCRIPTION | BY  |
| 1         | 03-17-2015 | ISSUED      | MSB |
| 2         |            |             |     |
| 3         |            |             |     |
| 4         |            |             |     |
| 5         |            |             |     |

PROJECT: **JACOB'S CORNER**  
 SOUTH MILLS TOWNSHIP CAMDEN COUNTY NORTH CAROLINA  
**PRELIMINARY PLAN**

**BISSSELL**  
 PROFESSIONAL GROUP  
 Engineers, Planners, Surveyors and Environmental Specialists

Blissell Professional Group  
 Firm License # C-584  
 3612 North Croatan Highway  
 PO Box 1055  
 10555 Hunt, North Carolina 27840  
 (252) 391-3264  
 FAX (252) 391-1790

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4575  
 4575005K-C3D1  
 PROJECT NO.

## ALBEMARLE REGIONAL HEALTH SERVICES

192378

Applicant:

DUNSTAN, GARY  
 PO BOX 402  
 KITTY HAWK, NC 27976

Owner:

DUNSTAN, GARY  
 PO BOX 402  
 KITTY HAWK, NC 27976

Site Location:

LOT 26 SANDY LANE  
 SOUTH MILLS, NC 27976

|          |             |                          |
|----------|-------------|--------------------------|
| GPD: 360 | LTAR: 0.300 | Classification: PS w/Fil |
|----------|-------------|--------------------------|

If unsuitable, the site may be reclassified to provisionally suitable with the following modification(s):

- \* Fill Area 120 ft. by 50 ft. with 18 in. of Sand

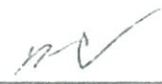
To obtain an Authorization to Construct:

- \* Submit a plat or scale drawing of the lot, showing location and dimensions of all property lines, proposed structures and driveways
- \* Pay permit fee of \$225

Comments:

Due to small lot size. A detailed site plan shall be submitted showing house, septic system and repair septic, filled area, driveway, decks, and all other desired amenities to verify all setbacks can be met. If setbacks can't be met, this lot will be unsuitable based on rule .1945, Available Space.

EHS: \_\_\_\_\_


  
Carver, Kevin
Date: 03/31/2015

THIS APPROVAL WILL BECOME VOID AFTER 12 MONTHS AND A NEW APPLICATION WILL BE NECESSARY.

Bertie (252) 794-5303 Camden (252) 333-4460 Chowan (252) 482-1199 Currituck (252) 232-6603  
 Gates (252) 357-1380 Pasquotank (252) 338-4490 Perquimans (252) 426-2100

## ALBEMARLE REGIONAL HEALTH SERVICES

192377

Applicant:

DUNSTAN, GARY  
 PO BOX 402  
 KITTY HAWK, NC 27976

Owner:

DUNSTAN, GARY  
 PO BOX 402  
 KITTY HAWK, NC 27976

Site Location:

LOT 19 SANDY LANE  
 SOUTH MILLS, NC 27976

|          |             |                          |
|----------|-------------|--------------------------|
| GPD: 360 | LTAR: 0.400 | Classification: PS w/Fil |
|----------|-------------|--------------------------|

If unsuitable, the site may be reclassified to provisionally suitable with the following modification(s):

- \* Fill Area 95 ft. by 50 ft. with 18 in. of Sand

To obtain an Authorization to Construct:

- \* Submit a plat or scale drawing of the lot, showing location and dimensions of all property lines, proposed structures and driveways
- \* Pay permit fee of \$225

Comments:

Due to small lot size. A detailed site plan shall be submitted showing house, septic system and repair septic, filled area, driveway, decks, and all other desired amenities to verify all setbacks can be met. If setbacks can't be met, this lot will be unsuitable based on rule .1945, Available Space.

EHS: \_\_\_\_\_

  
 Carver, Kevin
Date: 03/31/2015

THIS APPROVAL WILL BECOME VOID AFTER 12 MONTHS AND A NEW APPLICATION WILL BE NECESSARY.

Bertie (252) 794-5303    Camden (252) 338-4460    Chowan (252) 482-1199    Currituck (252) 232-6603  
 Gates (252) 357-1380    Pasquotank (252) 338-4490    Perquimans (252) 426-2100

## ALBEMARLE REGIONAL HEALTH SERVICES

192376

Applicant:

DUNSTAN, GARY  
 PO BOX 402  
 KITTY HAWK, NC 27949

Owner:

DUNSTAN, GARY  
 PO BOX 402  
 KITTY HAWK, NC 27949

Site Location:

LOT 9 SANDY LANE  
 SOUTH MILLS, NC 27976

|          |             |  |
|----------|-------------|--|
| GPD: 360 | LTAR: 0.400 | Classification: Provisionally Suitable |
|----------|-------------|--|

If unsuitable, the site may be reclassified to provisionally suitable with the following modification(s):

- \* Shallow Placement - Type II System

To obtain an Authorization to Construct:

- \* Submit a plat or scale drawing of the lot, showing location and dimensions of all property lines, proposed structures and driveways
- \* Pay permit fee of \$225

Comments:

Due to small lot size. A detailed site plan shall be submitted showing house, septic system and repair septic, filled area, driveway, decks, and all other desired amenities to verify all setbacks can be met. If setbacks can't be met, this lot will be unsuitable based on rule .1945, Available Space.

EHS: \_\_\_\_\_

  
 Carver, Kevin
Date: 03/31/2015

THIS APPROVAL WILL BECOME VOID AFTER 12 MONTHS AND A NEW APPLICATION WILL BE NECESSARY.

Bertie (252) 794-5303    Camden (252) 333-4460    Chowan (252) 482-1199    Currituck (252) 232-6603  
 Gates (252) 357-1380    Pasquotank (252) 338-4490    Perquimans (252) 426-2100

## ALBEMARLE REGIONAL HEALTH SERVICES

192375

**Applicant:**

DUNSTAN, GARY  
 PO BOX 402  
 KITTY HAWK, NC 27949

**Owner:**

DUNSTAN, GARY  
 PO BOX 402  
 KITTY HAWK, NC 27949

**Site Location:**

LOT 1 SANDY LANE  
 SOUTH MILLS, NC 27976

|          |             |                                      |
|----------|-------------|--------------------------------------|
| GPD: 360 | LTAR: 0.400 | Classification: PS Shallow Placement |
|----------|-------------|--------------------------------------|

**If unsuitable, the site may be reclassified to provisionally suitable with the following modification(s):**

- \* Shallow Placement - Type II System

**To obtain an Authorization to Construct:**

- \* Submit a plat or scale drawing of the lot, showing location and dimensions of all property lines, proposed structures and driveways
- \* Pay permit fee of \$225

**Comments:**

Due to small lot size. A detailed site plan shall be submitted showing house, septic system and repair septic, filled area, driveway, decks, and all other desired amenities to verify all setbacks can be met. If setbacks can't be met, this lot will be unsuitable based on rule .1945, Available Space.

EHS: \_\_\_\_\_

  
 Carver, Kevin
Date: 03/31/2015

THIS APPROVAL WILL BECOME VOID AFTER 12 MONTHS AND A NEW APPLICATION WILL BE NECESSARY.

Bertie (252) 794-5303    Camden (252) 338-4460    Chowan (252) 482-1199    Currituck (252) 232-6603  
 Gates (252) 357-1380    Pasquotank (252) 338-4490    Perquimans (252) 426-2100

## Camden County Board of Commissioners AGENDA ITEM SUMMARY SHEET

**Item Number:** 5.A

### BOARD APPOINTMENT

**Meeting Date:** May 4<sup>th</sup>, 2015  
**Attachments:** 1 (1 Pages)  
**Submitted By:** Angela Wooten,  
 Clerk to the Board

**TITLE:** Economic Improvement Council

### SUMMARY:

Greeting Mrs. Wooten,

I have emailed Ms. Wood affirming that the bylaws for the EIC Board of Directors indicates when a board member is absent three consecutive regular scheduled meetings, they shall no longer be a member of the board. Our board minutes indicate that Ms. Wood have missed more than three consecutive meetings, therefore we have to enquire with the Camden County Board of Commissioners for a replacement.

After speaking with her on two occasions, I fully understand that her duties as a clerk will vary from day to day which will not permit her to attend the meetings. I thanked her for the service that she has given and if she has any questions, to please feel free to contact me.

Kind Regards,

Dr. Landon B. Mason Sr.,  
 Director, Economic Improvement Council, Inc.  
 P.O. Box 549  
 712 Virginia Road  
 Edenton, NC 27932  
 (252) 482- 4458 - Ext. 137

### RECOMMENDATION:

Requesting the Camden County Commissioners to submit another name to present to the EIC Board of Directors for approval

| <b>MOTION MADE BY:</b> |  |
|------------------------|--|
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

BOARD OF COMMISSIONERS

GARRY W. MEIGGS  
Chairman

P. MICHAEL MCLAIN  
Vice Chairman

SANDRA J. DUCKWALL  
CLAYTON D. RIGGS  
RANDY KRAINIAK



39 of 213

MICHAEL RENSHAW  
County Manager

ANGELA WOOTEN  
Clerk to the Board

JOHN S. MORRISON  
County Attorney

July 16, 2014

Angela J. Wood  
144 Sleepy Hollow Rd.  
Camden, NC. 27921

RE: Appointment to Economic Improvement Council

Dear Angela Wood:

At the June 16th Camden County Board of Commissioners meeting, the Board voted to appoint you to the Economic Improvement Council with a five (5) year term, expiring June 2019.

If you have any questions, please call Landon Mason at (252) 482-4458 ext. 137.

Thank you for your willingness to serve the citizens of Camden County.

Sincerely,

A handwritten signature in black ink that reads "Garry W. Meiggs". The signature is written in a cursive style.

Garry Meiggs, Chairman  
Camden County Board of Commissioners

cc: Board of Commissioners  
Landon Mason

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number: 6.A**

**CONSENT AGENDA**

**Meeting Date: May 4th, 2015**  
**Attachments: 2 Attachments**  
**Submitted By: Clerk to the Board**

**ITEM TITLE: Draft Meeting Minutes**

|                        |  |
|------------------------|--|
| <b>MOTION MADE BY:</b> |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

**SUMMARY:**

**March 2<sup>nd</sup>, 2015 - Regular Meeting**  
**March 9<sup>th</sup>, 2015 - Board Retreat**

**RECOMMENDATION:**

**For Review and Possible Approval**

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number:**

**Consent Agenda**

**Meeting Date: May 4, 2015**

**Attachments: 1**

**Submitted By: Budget & Finance Officers**

**ITEM TITLE: Budget Amendment**

|                        |  |
|------------------------|--|
| <b>MOTION MADE BY:</b> |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

**SUMMARY:**

**Budget Amendment documenting board approval on 4/20/2015**

**RECOMMENDATION:**

**Approve Request**

**2014-15-BA022**  
**CAMDEN COUNTY BUDGET AMENDMENT**

**BE IT ORDAINED** by the Governing Board of the County of Camden, North Carolina that the following amendment be made to the annual budget ordinance for the fiscal year ending June 30, 2015.

**Section 1. To amend the General Fund as follows:**

| ACCT NUMBER      | DESCRIPTION OF ACCT | AMOUNT      |          |
|------------------|---------------------|-------------|----------|
|                  |                     | INCREASE    | DECREASE |
| 10-380470-434120 | Clawback Refund     | \$59,994.00 |          |
| 104700-504300    | Clawback            | \$59,994.00 |          |

**This Budget Amendment is made to payback NC Dept of Commerce for clawback provision in grant.**

**This will result in a decrease of \$0 in the Contingency of the General Fund.**

**Balance in Contingency \$23,500.00**

**Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Governing Board and to the Budget Officer and the Finance Officer for their direction. Adopted this 4th day of May, 2015.**

\_\_\_\_\_  
**Clerk to Board of Commissioners**

\_\_\_\_\_  
**Chairman, Board of Commissioners**

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number: 6.C**

**Consent Agenda**

**Meeting Date: May 4<sup>th</sup>, 2015**  
**Attachments: 1 (3 Page)**  
**Submitted By: Board of Education**

**ITEM TITLE: School Budget Amendments**

**SUMMARY:**

**RECOMMENDATION:**

**Review & Approve**

|                        |  |
|------------------------|--|
| <b>MOTION MADE BY:</b> |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

Budget Amendment

Camden County Schools Administrative Unit

Other Local Current Expense Fund

The Camden County Board of Education at a meeting on the 16<sup>th</sup> day of April 2015 passed the following resolution.

Be it resolved that the following amendments be made to the Budget Resolution for the fiscal year ending June 30, 2015.

| Code Number  | Description of Code             | Amount    |              |
|--|---------------------------------|-----------|--------------|
|  |                                 | Increase  | Decrease     |
| 5100   | Regular Instructional Programs  | 2,643.83  |              |
| 5200   | Special Instructional Programs  |           | 33,558.00    |
| 5800   | School Based Support Services   | 39,910.00 |              |
| 6100   | Support & Development Serv.     |           | 773.00       |
| 6400   | Technology Support Services     |           | 333.00       |
| 6600   | Financial & Human Res Serv.     | 1,120.00  |              |
| 6900   | Policy, Ldrshp, & Pub Relations |           | 8,496.00     |
| 7200   | Child Nutrition Services        | 2,130.00  |              |
| Explanation: Funds received from USCG Jr. Leadership Program |                                 |           |              |
| Total Appropriation in Current Budget                        |                                 | \$        | 1,467,278.00 |
| Amount of <b>Increase/Decrease</b> of Above Amendment        |                                 |           | 2,643.83     |
| Total Appropriation in Current Amended Budget ....           |                                 | \$        | 1,469,921.83 |

Passed by majority vote of the Board of Education of Camden County on the 16<sup>th</sup> day of April 2015.

Chairman, Board of Education

Secretary, Board of Education

We the Board of County Commissioners of Camden County hereby approve the changes in the County School Funds Budget as indicated above, and have made entry of these changes on the minutes of said Board, this \_\_\_\_ day of \_\_\_\_\_ 20 \_\_\_\_.

Chairman, Board of County Commissioners

Clerk, Board of County Commissioners

**BUDGET AMENDMENT**  
April 16, 2015

8. Other Local Current Expense Fund

- A. We have received our allotment for the 2014-15 USCG Junior Leadership Program and must increase our budget to reflect additional funds received. We request your approval of the following amendment.

|  |    |                     |
|--|----|---------------------|
| <u>USCG Jr. Leadership Program</u>             |    |                     |
| 5110.301.123 Salary – Instructor               | \$ | + 2,643.83          |
| Total – USCG Jr. Leadership Program            | \$ | + 2,643.83<br>===== |
| 8.3590.301 Revenue – USCG Jr. Leadership Prog. | \$ | - 2,643.83<br>===== |

- B. We have reviewed this area of the budget and must transfer funds to cover costs of supplies and equipment within the program area. We request your approval of the following amendment.

|                                    |    |                    |
|------------------------------------|----|--------------------|
| <u>Carol M. White PEP Grant</u>    |    |                    |
| 5113.332.411 Supplies & Materials  | \$ | + 18,000.00        |
| 5113.332.541 Purchase of Equipment |    | <u>- 18,000.00</u> |
| Total – Carol M White PEP Grant    | \$ | + 0.00             |

- C. We have reviewed this program area and find that we must transfer funds within the budget to cover contracted services and workshop expenses. We request your approval of the following amendment.

|  |    |                   |
|--|----|-------------------|
| <u>Maintenance of Plant</u>                      |    |                   |
| 6580.802.311...50 Contracted Services            | \$ | + 7,795.00        |
| 6580.802.422...50 Repair Parts, Materials, Labor |    | <u>- 7,795.00</u> |
| Total – Maintenance of Plant                     | \$ | + .00             |

- D. We have reviewed this area of the budget and must transfer funds within the budgeted areas to cover contracted services for our students with special needs. We request your approval of the following amendment.

|                                    |  |                    |
|------------------------------------|--|--------------------|
| <u>Children with Special Needs</u> |  |                    |
| 5210.849.311 Contracted Services   |  | - 33,558.00        |
| 5840.849.311 Contracted Services   |  | <u>+ 33,558.00</u> |



**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number:**                   **6.D**

**Consent Agenda**

**Meeting Date:**               **May 4, 2015**

**Attachments:**               **1**

**Submitted By:**               **Budget & Finance Officers**

**ITEM TITLE:**               **Expenditure Request**

| <b>MOTION MADE BY:</b> |  |
|------------------------|--|
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

**SUMMARY:**

**Request for expenditure by Camden Volunteer Fire Department  
exceeds Budget Officer's approval amount.**

**RECOMMENDATION:**

**Approve Expenditure Request as attached**

**EMERGENCY APPARATUS DESIGN, INC.**  
**P. O. BOX 1583**  
**KERNERSVILLE, NC 27285**

**PHONE (336) 996-3465**  
**FAX (336) 993-6393**

**I N V O I C E**

**DATE-** 04/13/15  
**INVOICE-** #006193  
**CUSTOMER PO#-** Morgan

**SOLD TO-** CAMDEN FIRE DEPARTMENT  
**ATTENTION:** C. A. Cartwright/ Wesley Morgan  
 403 North NC Highway #343  
 Camden, NC 27921

**DELIVERED TO-** FIRE STATION

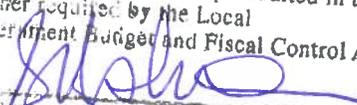
**1 @ Holmatro Equipment as the following sheets of information and pricing w/ the department's discounts as shown .....**

|   |                                   |
|---|-----------------------------------|
| <b>@</b>                                      | <b>\$ 24,567.75</b>               |
| <b>Labor/Travel as Shown<br/>w/ Discounts</b> | <b>412.25<br/>97.00<br/>38.50</b> |
| <b>Service/Maintenance</b>                    | <b>000.00</b>                     |
| <b>Total</b>                                  | <b>\$ 25,115.50</b>               |
| <b>NC Sales Tax</b>                           | <b>1,192.99</b>                   |
| <b>County Tax/2%</b>                          | <b>502.31</b>                     |
| <b>Shipping from Holmatro</b>                 | <b>88.97</b>                      |
| <b>Total Due</b>                              | <b>\$ 26,899.77</b>               |

**TERMS- NET UPON RECEIPT OF INVOICE !  
 WE APPRECIATE YOUR BUSINESS !**

405300

"This instrument has been preaudited in the manner required by the Local Government Budget and Fiscal Control Act.

  
 (Signature of finance officer)."



# EMERGENCY APPARATUS DESIGN, INC.

P.O. BOX 1583  
KERNERSVILLE, NORTH CAROLINA 27285

PHONE (336) 996-3465

FAX (336) 993-6393

Holmatro Rescue Tools

March 23, 2015

## INVOICE

**Camden Fire Department**  
**Mr. Wes Morgan**  
**403 North Highway 343**  
**Camden, NC 27921**

**Cell 252-207-1646**

Core conversion and annual preventive maintenance by Scott Clinard and Robert Anderson on March 12, 2015

### **Holmatro 4055NCT Cutter 8 5/8" Opening**

#158.012.099 CORE TECHNOLOGY - Magnum Force Series is the most powerful UL rescue cutter on the market with 228,855 pounds of maximum cutting force in the recess of the blades. The cutter features a patent pending hinge bolt design. The blades have a maximum blade opening of 8 5/8" with the tool weight of 43 pounds. The cutter has a lower profile which allows access to tight spaces 32 1/2"L x 10 3/8"W x 7 5/8"H

Serial number #1580120991032

Serial number #1580120991033

Price \$6,334.00 less 6% = \$5,953.96 each x 2 =

Price ----- \$ 11,907.92

#158.182.070 Series 2000 tool handle conversion to Core Technology

Ram 2004 serial number #00012 manufactured 1993 00012\*

Spreader 2007 serial number #00020 manufactured 03/1993 00020\*

Spreader 2008 serial number #0871587 manufactured in 1987 871587

Price \$999.00 less discount = \$599.41 each x 3 =

Price ----- \$ 1,798.23

#158.013.166 Series 3000 tool handle conversion to Core Technology

Ram 3350 Ram telescopic serial number #0000313 manufactured in 04/1999

Serial number #158013166121409590 000313\*

Price \$572.00 less discount = \$343.20 each x 1 =

Price ----- \$ 343.20

STEVEN M. IDOL

JANE I. IDOL

|  |              |
|--|--------------|
| #158.182.030 Pump 2060 conversion to Core Technology<br>Includes two valve blocks and all of the hardware<br>2060PU with the Briggs serial number #0011595<br>Serial number #15818203021509644 11595*<br>Price \$2,522.00 less discount = \$1,513.20 each x 1 =<br>Price -----                       | \$ 1,513.20  |
| #158.182.026 DPU60 Pump conversion to Core Technology<br>Includes two valve blocks and all of the hardware<br>DPU60PU with the Honda serial number #0000173 manufactured 10/2001<br>Serial number #15818202621509643 00173*<br>Price \$2,522.00 less discount = \$1,513.20 each x 1 =<br>Price ----- | \$ 1,513.20  |
| #158.572.128 Core Technology hose 32 foot blue<br>Price \$894.00 less 6% = \$840.36 each x 2 =<br>Price -----  | \$ 1,680.72  |
| #158.572.125 Core Technology hose 32 foot orange<br>Price \$894.00 less 6% = \$840.36 each x 2 =<br>Price -----  | \$ 1,680.72  |
| Hannay twin line reel Core Technology conversion kit<br>#158.072.082 DHR reel upgrade Blue 80' hose right mounted motor<br>Price -----   | \$ 1,888.00  |
| Hannay twin line reel core conversion kit<br>#158.072.081 DHR reel upgrade Orange 80' hose right mounted motor<br>Price -----  | \$ 1,888.00  |
| #100.581.055 Mineral oil 1 gallon \$37.00 @ less 6% = \$34.78 x 2 =<br>Price -----   | \$ 69.56     |
| Parts and materials required for the service and maintenance<br>Price -----  | \$ 285.00    |
| Subtotal of equipment<br>Price -----   | \$ 24,567.75 |
| Labor \$58.50.00 per hour less discount \$48.50 x 8.5 =<br>Price -----   | \$ 412.25    |
| Travel expenses \$58.50 per hour less discount = \$48.50 x 2 =<br>Price -----  | \$ 97.00     |
| Labor to log onto Web registering the Core Conversion<br>Price -----   | \$ 38.50     |

|  |              |
|--|--------------|
| Preventive maintenance, service and testing \$585.00 less discount = |              |
| Price -----  | \$ no charge |
| Subtotal of equipment, labor and travel                              |              |
| Price -----  | \$ 25,115.50 |
| NC State sales tax .0475% =  |              |
| Price -----  | \$ 1,192.99  |
| County sales tax .02% =  |              |
| Price -----  | \$ 502.31    |
| Shipping in bound from Holmatro to EAD, Inc                          |              |
| Price -----  | \$ 88.97     |
| Total  |              |
| Price -----  | \$ 26,899.77 |

We appreciate your business,

Thanks,



Steven M. Idol

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number: 6.E**

**CONSENT AGENDA**

**Meeting Date: May 4<sup>th</sup>, 2015**

**Attachments: 2 (2 Pages)**

**Submitted By: Dellie Spaulding, Tax Specialist**

**ITEM TITLE: Tax Dept.  
Pick-ups, Releases, & Refunds**

| <b>MOTION MADE BY:</b> |  |
|------------------------|--|
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

**SUMMARY:**

**Pick-ups, Releases, & Refunds**

**RECOMMENDATION:**

**FOR COUNTY COMMISSIONERS' APPROVAL**

REFUNDS OVER \$100.00

ACS Tax System  
4/22/15 11:28:25

CAMDEN COUNTY

Refunds to be Issued by Finance Office

| Refund\$ | Remit To:                                      | Reference:  | Drawer/Transaction Info: |
|----------|--|---|--------------------------|
| 399.25   | TRUEBLOOD, JOANN<br>350 TROTMAN ROAD<br>CAMDEN | 2014 R 03-8954-00-83-9597.0000<br>should have been deferred | 20150409 99 218449       |
|          | NC 27921                                       |   |                          |
| 399.25   | TRUEBLOOD, JOANN<br>350 TROTMAN ROAD<br>CAMDEN | 2013 R 03-8954-00-83-9597.0000<br>should have been deferred | 20150409 99 218450       |
|          | NC 27921                                       |   |                          |
| 399.25   | TRUEBLOOD, JOANN<br>350 TROTMAN ROAD<br>CAMDEN | 2012 R 03-8954-00-83-9597.0000<br>should have been deferred | 20150409 99 218451       |
|          | NC 27921                                       |   |                          |
| 399.25   | TRUEBLOOD, JOANN<br>350 TROTMAN ROAD<br>CAMDEN | 2011 R 03-8954-00-83-9597.0000<br>should have been deferred | 20150409 99 218452       |
|          | NC 27921                                       |   |                          |
| 1,597.00 | Total Refunds                                  |   |                          |

\*\*\*

Submitted by Lisa S. Anderson Date 4-22-15  
Lisa S. Anderson, Tax Administrator Camden County

Approved by \_\_\_\_\_ Date \_\_\_\_\_  
P. Michael McLain, Chairman Camden County Board of Commissioners



North Carolina Vehicle Tax System

NCVTS Pending Refund report

Report Date 4/1/2015 10:10:53

| Payee Name            | Address 1  | Address 2 | Address 3        | Refund Type | Bill #     | Plate Number | Status     | Transaction # | Refund Description  | Refund Reason | Create Date | Authorization Date   | Tax Jurisdiction | Levy Type | Change     | Interest Change | Total Change |
|-----------------------|------------|-----------|------------------|-------------|------------|--------------|------------|---------------|---|---------------|-------------|----------------------|------------------|-----------|------------|-----------------|--------------|
| GEORGE WOOD FARMS INC | PO BOX 159 |           | CAMDEN, NC 27921 | Proration   | 0021101053 | RSH4693      | AUTHORIZED | 25433284      | Refund Generated due to proration on Bill #0021101053-2013-2013-0000-00 | Tag Surrender | 03/19/2015  | 3/20/2015 3:40:16 PM | 1843             | Tax       | (\$111.45) | \$0.00          | (\$111.45)   |
|                       |            |           |                  |             |            |              |            |               |   |               |             |                      | 2                | Tax       | (\$1.89)   | \$0.00          | (\$1.89)     |
| Refund \$113.34       |            |           |                  |             |            |              |            |               |   |               |             |                      |                  |           |            |                 |              |
| GEORGE WOOD FARMS INC | PO BOX 159 |           | CAMDEN, NC 27921 | Proration   | 0001008193 | BZ4335       | AUTHORIZED | 25433288      | Refund Generated due to proration on Bill #0001008193-2014-2014-0000-00 | Tag Surrender | 03/19/2015  | 3/20/2015 3:40:16 PM | 1843             | Tax       | (\$100.75) | \$0.00          | (\$100.75)   |
|                       |            |           |                  |             |            |              |            |               |   |               |             |                      | 2                | Tax       | (\$1.71)   | \$0.00          | (\$1.71)     |
| Refund \$102.46       |            |           |                  |             |            |              |            |               |   |               |             |                      |                  |           |            |                 |              |
| GEORGE WOOD FARMS INC | PO BOX 159 |           | CAMDEN, NC 27921 | Proration   | 0023855803 | XM6638       | AUTHORIZED | 25433306      | Refund Generated due to proration on Bill #0023855803-2014-2014-0000-00 | Tag Surrender | 03/19/2015  | 3/20/2015 3:40:16 PM | 1843             | Tax       | (\$167.17) | \$0.00          | (\$167.17)   |
|                       |            |           |                  |             |            |              |            |               |   |               |             |                      | 2                | Tax       | (\$2.83)   | \$0.00          | (\$2.83)     |
| Refund \$170.00       |            |           |                  |             |            |              |            |               |   |               |             |                      |                  |           |            |                 |              |

Submitted by Lisa S. Anderson Date 4-16-15  
 Lisa S. Anderson, Tax Administrator Camden County

Approved by \_\_\_\_\_ Date \_\_\_\_\_  
 P. Michael McLain, Chairman Camden County Board of Commissioners

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number:**               **6.F**

**Consent Agenda**

**Meeting Date:**               **May 4, 2015**

**Attachments:**               **1**

**Submitted By:**               **Budget & Finance Officers**

**ITEM TITLE:**               **Expenditure Request**

| <b>MOTION MADE BY:</b> |  |
|------------------------|--|
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

**SUMMARY:**

**Request by Camden Volunteer Fire Department to borrow funds for new Fire Truck. Propose 1% interest to avoid market rates and still provide interest to county for loss of interest on cash from bank. Repayment of \$100,000 per year over 5 years.**

**RECOMMENDATION:**

**Approve Request**

**INVOICE**

**Sutphen Corporation**  
 PO Box 158  
 Amlin, OH 43002  
 Tel 614.889.1005 800.848.5860  
 Fax 614.889.0874 www.sutphen.com

**PLEASE REMIT TO:**  
 Sutphen Corporation  
 PO Box 631603  
 Cincinnati, OH 45263-1603

**DATE:**  
 04/28/15

**NUMBER:**  
 HS-5612-02

**SOLD TO:** County of Camden  
 117 N. Highway 343  
 Camden, NC 27921

|                  |              |                         |                   |                     |                    |
|------------------|--------------|-------------------------|-------------------|---------------------|--------------------|
| <b>ORDER NO:</b> | <b>DATE:</b> | <b>CUSTOMER'S PO #:</b> | <b>SALES REP:</b> | <b>PREPARED BY:</b> | <b>TERMS:</b>      |
| HS 5612          | 10/21/14     | 166-00                  | JS                | SJ                  | Payable in 30 DAYS |

**ITEM / DESCRIPTION:**

One Sutphen Custom Tanker  
 Less Down Payment Received on 11/10/14

**TOTAL AMOUNT DUE**

|    |                    |
|----|--------------------|
|    | <b>AMOUNT:</b>     |
| \$ | 544,467.89         |
| \$ | <u>(75,000.00)</u> |
| \$ | <b>469,467.89</b>  |

NOTE: TO INSURE PROPER CREDIT TO YOUR ACCOUNT, PLEASE RETURN ONE COPY WITH PAYMENT AND SHOW INVOICE NUMBER ON YOUR CHECK.

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number: 6.G**

**CONSENT AGENDA**

**Meeting Date: May 4<sup>th</sup>, 2015**  
**Attachments: 1 (1 Page)**  
**Submitted By: Angela Wooten, Clerk**

**ITEM TITLE: Volunteer Form**

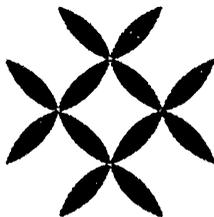
| <b>MOTION MADE BY:</b> |  |
|------------------------|--|
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

**SUMMARY:**

**Volunteer for the Camden Economic Development Commission**

**RECOMMENDATION:**

**FOR COUNTY COMMISSIONERS' APPROVAL**



### Application for Citizen Service - Volunteer Form

If you are a citizen of Camden County and would like to serve on one of the County's boards or commissions, please complete this application and return it to the County Manager's Office, 330 East HWY 158, mail to P.O. Box 190, Camden, North Carolina 27921 or e-mail [mrenshaw@camdencountync.gov](mailto:mrenshaw@camdencountync.gov).

Name, Christopher Purcell

Mailing Address 116 Billets Bridge Rd Camden NC 27921

Township you live in: Courthouse

Telephone (home) 757-651-5498 (business), 252-337-9111

Email address chris.purcell@firehousesubs.com

Are you a registered voter?  Yes  No

Have you ever been convicted of a felony?  Yes  No

Please identify any talent, interest, skill, experience or educational preparation which might be helpful to a board or commission:

Business Owner  
Chair-Elect EC Area Chamber of Commerce  
Chairman EC Chamber Legislative Committee

Board or Commissions upon which you are interested in serving: (List on opposite side)

Camden Economic Development Commission

As a member of a Board or Commission, you will be expected to attend at least 75% of the meetings. Please note the by-laws of some Boards and Commissions limit the number of terms served. This application is a notification of your interest to serve on a Board or Commission to be considered by the Board of Commissioners when a vacancy occurs. Thanks for your interest in Camden County Government.

Signature Christopher Purcell Date 04-17-2015

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number: 6.H**

**Consent Agenda**

**Meeting Date: May 4<sup>th</sup>, 2015**

**Attachments: 2 (5 Pages)**

**Submitted By: Angela Wooten, Clerk**

**ITEM TITLE: Northeastern Workforce  
Development Consortium**

| <b>MOTION MADE BY:</b> |  |
|------------------------|--|
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

**SUMMARY:**

I have attached a Resolution to establish the Northeastern Workforce Development Consortium which will need to be passed by the Board of Commissioners.

On June 30, 2015 the Workforce Investment Act of 1998 (WIA) will end and the Workforce Innovation and Opportunity Act (WIOA) will take its place. Because of this, our current 10-county WIA Consortium and our WIA Workforce Development Board will end and we will need to have a WIOA Consortium and Workforce Development Board in place. The attached Resolution authorizes a "County Appointed Representative" to serve on the Consortium for WIOA purposes. Camden County's current Representative/Consortium Board Member is Commissioner McLain. The Resolution will also authorize Commissioner McLain to sign the attached "Consortium Agreement" which establishes the Consortium.

Dave Whitmer, MBA  
Director, Northeastern Workforce Development Board

**RECOMMENDATION:**

Authorize a "County Appointed Representative" to serve on the Consortium for WIOA purposes. The Resolution will also authorize "County Appointed Representative" to sign the attached "Consortium Agreement" which establishes the Consortium.

BOARD OF COMMISSIONERS

P. MICHAEL McLAIN  
Chairman

SANDRA J. DUCKWALL  
Vice Chairman

GARRY W. MEIGGS  
CLAYTON D. RIGGS  
TOM WHITE



60 of 213

MICHAEL RENSHAW  
County Manager

ANGELA WOOTEN  
Clerk to the Board

JOHN S. MORRISON  
County Attorney

**RESOLUTION No. 2015-05-01**

**APPROVING NORTHEASTERN WORKFORCE DEVELOPMENT CONSORTIUM  
AGREEMENT**

**WHEREAS**, the counties of Camden, Chowan, Currituck, Dare, Gates, Hyde, Pasquotank, Perquimans, Tyrrell and Washington, being independent and contiguous units of local county government (the “Counties”), wish to agree to establish a workforce development consortium (“Consortium”) to act jointly as a Local Workforce Development Area under the Workforce Innovation and Opportunity Act (WIOA), Public Law 113-128 as enacted July 22, 2014; and

**WHEREAS**, in addition to specific authority to enter into the agreement attached hereto, a “County Appointed Representative” for WIOA purposes upon whose representations the State, the Workforce Development Board, the Albemarle Commission (as the local administrative/fiscal agent) and the other Counties may rely, must be designated and authorized to execute the attached agreement and such other agreements as are necessary for purposes of WIOA and who shall sit on the Consortium Board.

**BE IT RESOLVED, THAT;** Chairman Michael McLain, is hereby designated the “County Appointed Representative” for the foregoing purposes and as such he/she is fully authorized to execute the attached agreement and such other and further agreements on behalf of this County as are necessary for these purposes.

**ADOPTED**, by the Camden County Board of Commissioners on this 4<sup>th</sup> day of May, 2015.

---

(Clerk to the Board)

## Northeastern Workforce Development Consortium Agreement

### ARTICLE I. TITLE AND PURPOSE

The contiguous units of local government listed below agree to establish a consortium to act jointly as a local Workforce Development Area under the Workforce Innovation and Opportunity Act (WIOA), Public Law 113-128 as enacted July 22, 2014. This consortium shall be known as the Northeastern Workforce Development Consortium (“Consortium”).

### ARTICLE II. MEMBERSHIP

The Consortium shall be composed of the following independent and contiguous units of general purpose local government (the “Counties”):

- |              |               |
|--------------|---------------|
| A. Camden    | F. Hyde       |
| B. Chowan    | G. Pasquotank |
| C. Currituck | H. Perquimans |
| D. Dare      | I. Tyrrell    |
| E. Gates     | J. Washington |

### ARTICLE III. CERTIFICATION OF AUTHORITY

#### 1. AUTHORITY UNDER STATE AND LOCAL LAW

The member units of government certify that they possess full legal authority, as provided by state and local law, to enter into this agreement and to fulfill the legal and financial requirements of operating as a Local Workforce Development Area under the Workforce Innovation and Opportunity Act (WIOA) for the entire geographic area covered by this agreement.

#### 2. SPECIFIC RESOLUTIONS TO ENTER INTO AGREEMENT

A copy of each fully executed resolution giving the respective counties specific authority to enter into this consortium agreement will be attached to this document and are incorporated herein by reference.

#### 3. DESIGNATION OF COUNTY APPOINTED REPRESENTATIVE FROM EACH MEMBER COUNTY

Each of the Counties designates a County Appointed Representative for Workforce Innovation and Opportunity Act purposes, upon whose representations the State, the Northeastern Workforce Development Board, the Albemarle Commission (as the local administrative/fiscal agent) and the other Counties may rely. Such person shall be the signatory of this agreement and shall be authorized to execute such other agreements as are necessary for WIOA purposes and shall constitute the Consortium Board. The respective Counties may from time to time by resolution

designate some other person as the County Appointed Representative for Workforce Innovation and Opportunity Act purposes and such person shall have the same authority, duties and responsibilities as the originally designated County Appointed Representative.

4. DESIGNATION OF CHIEF ELECTED OFFICIAL (CONSORTIUM CHAIRMAN) FOR LOCAL WORKFORCE DEVELOPMENT AREA

1. The “chief elected official” (Consortium Chairman) of the Local Workforce Development Area shall be the presiding officer of the Consortium Board and the chief executive officer of the Consortium. Such official shall be authorized to exercise all functions, duties and responsibilities of the WIOA “chief elected official” which are required under the WIOA.
2. Upon the designation of the Counties as a Local Workforce Development Area, the Consortium Board shall meet and shall elect one of its members as the WIOA “chief elected official” until his/her successor shall have been duly elected and qualified.

ARTICLE IV. PROCEDURAL MATTERS

Except as otherwise set forth in this Agreement, with respect to adoption or approval of matters concerning the administration of the WIOA within the area, the vote of a majority of the total number of members of the Consortium Board shall be required for action of the Consortium. The members of the Consortium Board shall be entitled to vote only if in attendance at the meeting and no voting by proxies shall be allowed; provided, however, that the Consortium Board may take action without a meeting and with or without notice if said action is in writing and signed by all members of the Consortium Board and provided further that a meeting may be duly conducted by conference telephone or other similar means if all Board members participating in the meeting are able to hear each other. Meetings of the Consortium Board may be called by the local administrative/fiscal agent, “chief elected official” or by two Board members. Except for action taken by unanimous written consent as referred to above, notice of any meeting of the Consortium Board shall be given at least five (5) days prior to said meeting, which notice shall be in writing and shall state the purposes of said meeting and which notice shall be deemed to have been given upon the mailing of such notice by regular mail or email; provided, however that the “chief elected official” in his discretion may call an emergency meeting by causing the giving of telephonic notice not less than twenty-four hours, which notice shall state the purpose of said meeting.

ARTICLE V. DURATION

This agreement will become effective on the date of the last County Appointed Representative’s signature and shall continue in effect until the local Workforce Development Area is re-designated by the Governor of North Carolina or by termination of this Agreement by any of the Counties as provided for in Article XII.

## ARTICLE VI. ASSURANCES AND CERTIFICATIONS

The member units will comply with the requirements of the Workforce Innovation and Opportunity Act, and regulations promulgated thereunder, all other applicable federal regulations, the statutes of the State of North Carolina, and, written directives and instructions relevant to local workforce development area operation from the Governor of North Carolina or his/her designee.

## ARTICLE VII. FINANCING

1. It is anticipated that funding necessary to implement this agreement will be derived from federal grant funds received through the Governor of North Carolina. The Counties accordingly agree that they shall not be assessed except by the unanimous agreement of the Counties or except as set forth in Article VIII below.
2. Any entity or joint agency created or designated by this Local Workforce Development Area, including the Northeastern Workforce Development Board, and the Albemarle Commission as administrative/fiscal agent, shall be considered a public agency for the purposes of the Local Government Budget and Fiscal Control Act of the State of North Carolina.

## ARTICLE VIII. LIABILITY

1. The Counties acknowledge that they are jointly and severally accountable for liabilities arising out of activities within the local area under the Workforce Innovation and Opportunity Act, and all funds received by the local workforce development area pursuant to WIOA. Liability includes, but is not limited to, responsibility for prompt repayment from non-program funds of any misexpenditures of WIOA funds by any entity within the local area.
2. As among the Counties themselves, liability shall be supported, as follows:
  - a. To the extent that one or more (but not all) of the Counties benefit from WIOA funds, the expenditure of which is disallowed for any reason, said County or Counties shall be liable for the repayment of such funds.
  - b. To the extent that one or more of the Counties cannot be identified as the benefitting County or Counties of the WIOA funds in question, any disallowed expenditure shall be divided among the Counties on a pro rata basis, based upon the percentage of all WIOA funds allocated to each of the Counties for the program fiscal year during which the disallowed funds were disbursed. The percentage allocated shall be that percentage allocated for the appropriate fund source(s) disallowed.
3. Nothing contained in this Article VIII shall be interpreted so as to prohibit the Counties (or any of them) from seeking contribution or indemnification from the fiscal agent, any subrecipient, service provider, contractor or from any other such responsible person or entity.
4. The Counties shall contractually be held harmless by the program service providers from liabilities arising out of activities by the said providers under WIOA. In addition, each such provider will be required in its contract for services

to maintain a faithful performance blanket bond (or similar such coverage), which bond to the extent possible under prevailing insurance practices, shall name the Counties as additional insurers.

ARTICLE IX. ESTABLISHMENT OF A WORKFORCE DEVELOPMENT BOARD

The Counties agree that the Northeastern Workforce Development Board shall be established in accordance with Section 107 of the Workforce Innovation and Opportunity Act and applicable State of North Carolina laws including G.S. 143B-438.11.

The Chief Elected Official, as noted in Article III. 4., shall appoint members of the Northeastern Workforce Development Board from among persons nominated in accordance with the Workforce Innovation and Opportunity Act.

ARTICLE X. APPOINTMENT OF PERSONNEL

Appointment of personnel shall be as described in the Northeastern Workforce Development Board/Chief Elected Official Agreement.

ARTICLE XI. AMENDMENTS

The agreement may be amended at any time upon the consent of all of the parties as evidenced by resolution of the governing bodies of each County and as approved by the State.

ARTICLE XII. TERMINATION

This Agreement may be terminated effective at the end of the current grant administration agreement program year upon the giving by any of the Counties of written notice of termination, which notice shall be given by certified mail to each of the other Counties and to the Albemarle Commission and which notice shall be so mailed to such entities not less than six months prior to the end of the current grant administration agreement program year

COUNTY: \_\_\_\_\_

\_\_\_\_\_  
(Name of WIOA County Appointed Representative)

\_\_\_\_\_  
(Signature of WIOA County Appointed Representative)

Date: \_\_\_\_\_

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number: 6.I**

**Consent Agenda**

**Meeting Date: May 4<sup>th</sup>, 2015**

**Attachments: 2 (2 Pages)**

**Submitted By: Angela Wooten, Clerk**

**ITEM TITLE: National Day of Prayer**

**SUMMARY:**

The National Day of Prayer is an annual observance held on the first Thursday of May, inviting people of all faiths to pray for the nation. It was created in 1952 by a joint resolution of the United States Congress, and signed into law by President Harry S. Truman. Our Task Force is a privately funded organization whose purpose is to encourage participation on the National Day of Prayer. It exists to communicate with every individual the need for personal repentance and prayer, to create appropriate materials, and to mobilize the Christian community to intercede for America's leaders and its families. The Task Force represents a Judeo Christian expression of the national observance, based on our understanding that this country was birthed in prayer and in reverence for the God of the Bible.

**RECOMMENDATION:**

**Review and Approve**

| <b>MOTION MADE BY:</b> |  |
|------------------------|--|
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

BOARD OF COMMISSIONERS

P. MICHAEL McLAIN  
Chairman

SANDRA J. DUCKWALL  
Vice Chairman

GARRY W. MEIGGS  
CLAYTON D. RIGGS  
TOM WHITE



**CAMDENCOUNTY**  
new energy. new vision.

MICHAEL RENSHAW  
County Manager

ANGELA WOOTEN  
Clerk to the Board

JOHN S. MORRISON  
County Attorney

NATIONAL DAY OF PRAYER

MAY 7<sup>th</sup>, 2015

A PROCLAMATION BY THE CAMDEN COUNTY BOARD OF COMMISSIONERS

**WHEREAS**, because of the faith of our many founding fathers, public prayer and national days of prayer have a longstanding and significant history in American tradition; and

**WHEREAS**, since the first call to prayer in 1775, when the Continental Congress asked colonies to pray for wisdom in forming a nation, the call to prayer has continued through our history; and

**WHEREAS**, in 1988 legislation adopting the first Thursday in May of each year as National Day of Prayer was passed unanimously by both Houses of Congress and signed by President Ronald Reagan; and

**WHEREAS**, the National Day of Prayer belongs to all Americans and it is a day that transcends differences, bringing together citizens from all backgrounds and all faiths to join in united prayer to acknowledge our dependence on God, to give thanks for blessings received, to request healing for wounds endured, and to ask God to guide our leaders and bring wholeness to the United States and her citizens; and

**WHEREAS**, the 64<sup>th</sup> Annual National Day of Prayer will take place on **Thursday, May 7, 2015** where millions will unite in prayer at thousands of events from coast to coast; and

**WHEREAS**, the theme for 2015 is **LORD, HEAR OUR CRY**, emphasizing the need for individuals, corporately and individually, to place their faith in the unfailing character of their Creator, who is sovereign over all governments, authorities and men, and was inspired by I Kings 8:28: *"Hear the cry and the prayer that your servant is praying in your presence today."*; and

**WHEREAS**, it is fitting and proper to give thanks to God by observing a day of prayer in Transylvania County when all may acknowledge our blessings and express gratitude for them, while recognizing the need for strengthening religious and moral values in our State and Nation.

**NOW, THEREFORE**, The Camden County Board of Commissioners does hereby proclaim **May 7<sup>th</sup>, 2015** to be designated as **"A DAY OF PRAYER IN CAMDEN COUNTY"** and encourages the citizens of Camden County to observe ways appropriate to its importance and significance.

Adopted this the 4<sup>th</sup> day of May, 2015.

ATTEST:

\_\_\_\_\_  
P. Michael McLain - Chairman

(SEAL)

\_\_\_\_\_  
Angela Wooten - Clerk to the Board

For the May 7th observances, [Dr. Jack Graham](#), the 2015 Honorary Chairman, wrote a [special prayer](#) to be simultaneously read throughout the nation at noon (EDT).

*Heavenly Father,*

*We come to You in the Name that is above every name—Jesus Christ our Lord and Savior. Our hearts cry out to You.*

*Knowing that You are a prayer-answering, faithful God—the One we trust in times like these—we ask that You renew our spirits, revive our churches, and heal our land.*

*We repent of our sins and ask for Your grace and power to save us. Hear our cry, oh God, and pour out Your Spirit upon us that we may walk in obedience to Your Word.*

*We are desperate for Your tender mercies. We are broken and humbled before You.*

*Forgive us, and in the power of Your great love, lift us up to live in Your righteousness.*

*We pray for our beloved nation. May we repent and return to You and be a light to the nations. And we pray for our leaders and ask that You give them wisdom and faith to follow You.*

*Preserve and protect us, for You are our refuge and only hope.*

*Deliver us from all fears except to fear You, and may we courageously stand in the Truth that sets us free.*

*We pray with expectant faith and grateful hearts.*

*In Jesus' name, our Savior.*

*Amen.*

– 2015 National Prayer by Dr. Jack Graham

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number: 6.J**

**CONSENT AGENDA**

**Meeting Date: May 4<sup>th</sup>, 2015**  
**Attachments: 1 (1 Pages)**  
**Submitted By: Angela Wooten, Clerk**

**TITLE: OLDER AMERICANS MONTH  
2015**

| <b>MOTION MADE BY:</b> |  |
|------------------------|--|
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

**SUMMARY:**

As we celebrate Older Americans Month in May, we are asking that the counties in our region help us to recognize the importance of older adults in our community by signing a proclamation encouraging our community to celebrate and honor older adults and those who serve and support them daily. Not only are we celebrating Older Americans Month, we also celebrate the 50<sup>th</sup> anniversary of the Older American's Act, which has provided a nationwide aging services network and funding to help older adults live with dignity in the communities of their choice for as long as safely possible. These services include home-delivered meals and congregate meals, caregiver support, community-based assistance, preventive health services, elder abuse prevention, and much more.

Throughout the month of May, the Albemarle Commission Area Agency on Aging will be promoting Older Americans Month and the 50<sup>th</sup> anniversary of the Older American's Act throughout the region. We hope that you will join us by asking your Commissioners to sign this proclamation declaring May 2015 to be Older Americans Month in Camden County!

Sincerely,  
*Laura Alvarico*  
 Director, Area Agency on Aging  
 Albemarle Commission

**RECOMMENDATION:**

**REVIEW AND APPROVE**

BOARD OF COMMISSIONERS

P. MICHAEL McLAIN  
Chairman

SANDRA J. DUCKWALL  
Vice Chairman

GARRY W. MEIGGS  
CLAYTON D. RIGGS  
TOM WHITE



**CAMDENCOUNTY**  
new energy. new vision.

69 of 213

MICHAEL RENSHAW  
County Manager

ANGELA WOOTEN  
Clerk to the Board

JOHN S. MORRISON  
County Attorney

OLDER AMERICANS MONTH 2015

A PROCLAMATION BY THE CAMDEN COUNTY BOARD OF COMMISSIONERS

**Whereas**, Camden County, NC includes a thriving community of older Americans who deserve recognition for their contributions and sacrifices to ensure a better life for future generations; and

**Whereas**, The Camden County Board of Commissioners is committed to helping all individuals live longer, healthier lives in the communities of their choice for as long as possible; and

**Whereas**, since 1965, the Older Americans Act has provided services that help older adults remain healthy and independent by complementing existing medical and health care systems, helping prevent hospital readmissions, and supporting some of life's most basic functions, such as bathing or preparing meals; and

**Whereas**, these programs also support family caregivers, address issues of exploitation, neglect and abuse of older adults, and adapt services to the needs of Native American elders; and

**Whereas**, we recognize the value of community engagement and service in helping older adults remain healthy and active while giving back to others; and

**Whereas**, our community can provide opportunities to enrich the lives of individuals of all ages by:

- Promoting and engaging in activity, wellness, and social inclusion.
- Emphasizing home- and community-based services that support independent living.
- Ensuring community members of all ages benefit from the contributions and experience of older adults.

**Now therefore**, The Camden County Board of Commissioners does hereby proclaim May 2015 to be Older Americans Month and urge every resident to take time this month to celebrate older adults and the people who serve and support them as powerful and vital individuals who greatly contribute to the community.

Adopted this the 4<sup>th</sup> day of May, 2015.

ATTEST:

\_\_\_\_\_  
P. Michael McLain - Chairman

(SEAL)

\_\_\_\_\_  
Angela Wooten - Clerk to the Board

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number:** 7.A

**New Business**

**Meeting Date:** May 4, 2015  
**Attachments:** 7  
**Submitted By:** Lisa S. Anderson, Tax  
Administrator

**ITEM TITLE:** March Monthly Reports

| <b>MOTION MADE BY:</b> |  |
|------------------------|--|
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

**SUMMARY:**

March Monthly Reports

**RECOMMENDATION:**

Review & Approve

**MONTHLY REPORT OF THE TAX ADMINISTRATOR TO THE  
CAMDEN COUNTY BOARD OF COMMISSIONERS**

**OUTSTANDING TAX DELINQUENCIES BY YEAR**

| <b><u>YEAR</u></b> | <b><u>REAL PROPERTY</u></b> | <b><u>PERSONAL PROPERTY</u></b> |
|--------------------|-----------------------------|---------------------------------|
| 2014               | 355,846.64                  | 12,284.33                       |
| 2013               | 104,042.04                  | 10,995.48                       |
| 2012               | 37,785.87                   | 13,428.28                       |
| 2011               | 20,848.32                   | 10,871.28                       |
| 2010               | 20,741.09                   | 6,430.54                        |
| 2009               | 7,442.87                    | 6,069.27                        |
| 2008               | 6,133.35                    | 6,354.62                        |
| 2007               | 6,133.10                    | 9,822.26                        |
| 2006               | 2,119.03                    | 14,493.82                       |
| 2005               | 1,690.71                    | 26,536.96                       |

|                                     |                         |
|-------------------------------------|-------------------------|
| TOTAL REAL PROPERTY TAX UNCOLLECTED | 562,783.02              |
| TOTAL PERSONAL PROPERTY UNCOLLECTED | 117,286.84              |
| TEN YEAR PERCENTAGE COLLECTION RATE | 99.00%                  |
| COLLECTION FOR 2015 vs. 2014        | 75,523.93 vs. 94,285.66 |

**LAST 3 YEARS PERCENTAGE COLLECTION RATE**

|      |        |
|------|--------|
| 2014 | 94.58% |
| 2013 | 98.36% |
| 2012 | 99.28% |

**THIRTY LARGEST UNPAID ACCOUNTS**

SEE ATTACHMENT "A"

**THIRTY OLDEST UNPAID ACCOUNTS**

SEE ATTACHMENT "B"

**EFFORTS AT COLLECTION IN THE LAST 30 DAYS****ENDING                      March                      2015**  
**BY TAX ADMINISTRATOR**

678    NUMBER DELINQUENCY NOTICES SENT

22    FOLLOWUP REQUESTS FOR PAYMENT SENT

2    NUMBER OF WAGE GARNISHMENTS ISSUED

13    NUMBER OF BANK GARNISHMENTS ISSUED

18    NUMBER OF PERSONAL PHONE CALLS MADE BY TAX ADMINISTRATOR  
TO DELINQUENT TAXPAYER

0    NUMBER OF PERSONAL VISITS CONDUCTED (COUNTY OFFICES)

14    PAYMENT AGREEMENTS PREPARED UNDER AUTHORITY OF  
TAX ADMINISTRATOR

0    NUMBER OF PAYMENT AGREEMENTS RECOMMENDED TO  
COUNTY ATTORNEY

0    NUMBER OF CASES TURNED OVER TO COUNTY ATTORNEY FOR  
COLLECTION (I.D. AND STATUS)

0    REQUEST FOR EXECUTION FILES WITH CLERK OF COURTS

0    NUMBER OF JUDGMENTS FILED

| Roll | Parcel Number           | Unpaid Amount | YrsDlq | Taxpayer Name                   | City        | Property Address    |
|------|-------------------------|---------------|--------|---------------------------------|-------------|---------------------|
| R    | 01-7080-00-17-0129.0000 | 23,393.24     | 1      | CAMDEN SQUARE ASSOCIATES        | SOUTH MILLS |                     |
| R    | 03-8971-00-12-0477.0000 | 18,387.07     | 1      | GILBERT WAYNE OVERTON &         | SHILOH      | 187 THOMAS POINT RD |
| R    | 01-7979-00-61-7358.0000 | 13,979.14     | 1      | POTOMAC TIMBER INVESTMENTS #17  | SOUTH MILLS | HORSESHOE RD        |
| R    | 01-7989-00-01-1714.0000 | 9,660.86      | 1      | CHARLES MILLER HEIRS            | SOUTH MILLS | HORSESHOE RD        |
| R    | 02-8923-00-19-3774.0000 | 9,070.52      | 1      | HALSTEAD VENTURE PARTNERS, LLC  | CAMDEN      | 431 158 US W        |
| R    | 02-8944-00-31-2148.0000 | 7,239.15      | 1      | CARL HARRINGTON                 | CAMDEN      | 150 SAND HILLS RD   |
| R    | 03-8899-00-45-2682.0000 | 7,095.06      | 1      | SEAMARK INC.                    | SHILOH      | HOLLY RD            |
| R    | 02-8934-01-17-4778.0000 | 7,030.98      | 1      | LARRY G. LAMB SR                | CAMDEN      | 152 158 US W        |
| R    | 01-7998-01-08-8621.0000 | 6,199.91      | 2      | WILLIE L. TURNER ETAL           | SOUTH MILLS | 1289 343 HWY N      |
| R    | 03-8961-00-58-4506.0000 | 5,953.06      | 1      | WARREN DEAN RIGGS               | SHILOH      | 110 DRIFTWOOD DR    |
| R    | 03-8972-00-51-8423.0000 | 5,904.26      | 1      | BRITTON OVERTON                 | SHILOH      | 103 WESLEY RD       |
| R    | 02-8945-00-54-1099.0000 | 5,709.69      | 1      | GERTIE LEE & JONOLA T ROUNTREE  | CAMDEN      | 263 BELCROSS RD     |
| R    | 02-8944-00-87-4715.0000 | 5,430.92      | 1      | MARK M. BRIGMAN SR & LISA L.    | CAMDEN      | 175 MCKIMMEY RD     |
| R    | 03-8943-04-74-3506.0000 | 5,428.11      | 1      | ELLIOTT & DONNA JACOBS          | SHILOH      | 117 SUNSET AVE      |
| R    | 03-8953-04-81-9832.0000 | 5,259.29      | 3      | MAIDIA S. CECIL HEIRS           | SHILOH      | 113 TROTMAN RD      |
| R    | 01-8000-00-36-9596.0000 | 5,160.52      | 1      | EULA B. JOYNER                  | SOUTH MILLS | TROTTERS WAY        |
| R    | 02-8934-01-18-6001.0000 | 4,988.61      | 1      | LINDA SUE LAMB HINTON           | CAMDEN      | 150 158 US W        |
| R    | 02-8945-00-41-2060.0000 | 4,405.88      | 1      | LASELLE ETHERIDGE SR.           | CAMDEN      | 168 BUSHELL RD      |
| R    | 03-8990-00-08-7291.0000 | 4,066.47      | 1      | JAMES E RHODES                  | SHILOH      | 111 CATALAN DR      |
| R    | 03-8952-01-39-5259.0000 | 3,993.12      | 1      | CHARLES RAY SAWYER              | SHILOH      | 156 WALSTON LN      |
| R    | 03-8943-04-83-8536.0000 | 3,973.23      | 1      | JONES FAMILY CHILDRENS TRUST    | SHILOH      | 125 CAMDEN AVE      |
| R    | 03-8889-00-48-0580.0000 | 3,863.73      | 1      | HECTOR C. PALALAY & MILAGROS O  | SHILOH      | 113 SAILBOAT RD     |
| R    | 02-8955-00-26-8802.0000 | 3,622.40      | 1      | KIMBERLY S MUTTA                | CAMDEN      | 290 NORTH RIVER RD  |
| R    | 03-8952-01-49-1090.0000 | 3,621.40      | 1      | DRACHMA, INC & SIMSON BAAI, LLC | SHILOH      | 343 HWY S           |
| R    | 02-8943-01-26-1507.0000 | 3,587.53      | 1      | ROBERT L. & MACY O. WELSH       | CAMDEN      | 109 CANAL ST        |
| R    | 02-8936-00-21-4428.0000 | 3,581.32      | 2      | CAROLYN MCDANIEL                | CAMDEN      | SCOTLAND RD         |
| R    | 02-8935-04-63-0820.0000 | 3,573.13      | 1      | BELCROSS PROPERTIES, LLC        | CAMDEN      | 197 158 US E        |
| R    | 01-7080-00-62-1977.0000 | 3,495.60      | 8      | SANDERS CROSSING OF CAMDEN CO   | SOUTH MILLS | 117 OTTERS PL       |
| R    | 03-8973-00-22-3033.0000 | 3,371.23      | 1      | RICKY'S WELDING, INC.           | SHILOH      | RICKS WAY           |
| R    | 03-8965-00-44-7928.0000 | 3,344.89      | 1      | WHALON & KATHLEEN MCCULLEN      | SHILOH      | 404 SANDY HOOK RD   |

| Roll | Parcel Number           | YrsDlq | Unpaid Amount | Taxpayer Name                  | City        | Property Address     |
|------|-------------------------|--------|---------------|--------------------------------|-------------|----------------------|
| R    | 03-8899-00-45-2682.0000 | 10     | 7,095.06      | SEAMARK INC.                   | SHILOH      | HOLLY RD             |
| R    | 01-7998-01-08-8621.0000 | 10     | 6,199.91      | WILLIE L. TURNER ETAL          | SOUTH MILLS | 1289 343 NC N        |
| R    | 03-8943-04-93-8214.0000 | 10     | 2,287.69      | L. P. JORDAN HEIRS             | SHILOH      | 108 CAMDEN AVE       |
| R    | 01-7999-00-32-3510.0000 | 10     | 1,928.53      | LEAH BARCO                     | SOUTH MILLS | 195 BUNKER HILL RD   |
| R    | 03-8952-00-95-8737.0000 | 10     | 1,908.86      | AUDREY TILLET                  | SHILOH      | 171 NECK RD          |
| R    | 01-7090-00-60-5052.0000 | 10     | 962.62        | JOE GRIFFIN HEIRS              | SOUTH MILLS | 117 GRIFFIN RD       |
| R    | 02-8955-00-13-7846.0000 | 10     | 659.94        | MARIE MERCER                   | CAMDEN      | IVY NECK RD          |
| R    | 02-8936-00-24-7426.0000 | 10     | 633.65        | BERNICE PUGH                   | CAMDEN      | 113 BOURBON ST       |
| R    | 03-9809-00-45-1097.0000 | 10     | 260.40        | MICHAEL OBER                   | SHILOH      | CENTERPOINT RD       |
| R    | 01-7090-00-95-5262.0000 | 10     | 255.08        | JOHN F. SAWYER HEIRS           | SOUTH MILL  | OLD SWAMP RD         |
| R    | 03-8980-00-61-1968.0000 | 10     | 218.26        | WILLIAMSBURG VACATION          | SHILOH      | CAMDEN POINT RD      |
| R    | 03-9809-00-17-2462.0000 | 10     | 141.61        | TODD ALLEN RIGGS               | SHILOH      | LITTLE CREEK RD      |
| R    | 02-8945-00-41-2060.0000 | 9      | 4,405.88      | LASELLE ETHERIDGE SR.          | CAMDEN      | 168 BUSHELL RD       |
| R    | 01-7999-00-12-8596.0000 | 9      | 1,623.08      | MOSES MITCHELL HEIRS           | SOUTH MILLS | 165 BUNKER HILL RD   |
| R    | 01-7989-04-60-1954.0000 | 9      | 1,129.11      | CHRISTINE RIDDICK              | SOUTH MILLS | 105 BLOODFIELD RD    |
| R    | 03-8899-00-37-0046.0000 | 9      | 162.23        | ELIZABETH LONG                 | SHILOH      | HIBISCUS             |
| R    | 01-7989-00-01-1714.0000 | 8      | 9,660.86      | CHARLES MILLER HEIRS           | SOUTH MILLS | HORSESHOE RD         |
| R    | 01-7080-00-62-1977.0000 | 8      | 3,495.60      | SANDERS CROSSING OF CAMDEN CO  | SOUTH MILLS | 117 OTTERS PL        |
| R    | 02-8934-04-71-8470.0000 | 8      | 2,700.25      | JAMES MILTON JONES ETAL        | CAMDEN      | 267 COUNTRY CLUB RD  |
| R    | 01-7988-00-91-0179.0001 | 8      | 1,918.10      | THOMAS L. BROTHERS HEIRS       | SOUTH MILLS |                      |
| R    | 02-8935-01-19-4055.0000 | 8      | 1,219.71      | ANDERSON CARTWRIGHT SR.        | CAMDEN      | 271 SLEEPY HOLLOW RD |
| R    | 01-7988-00-14-1370.0000 | 8      | 847.10        | ISAAC COSTON                   | SOUTH MILLS | NORTH SIDE RD        |
| R    | 02-8935-03-40-3652.1000 | 8      | 782.56        | HOWARD DAVENPORT               | CAMDEN      | 117 GUMBERRY RD      |
| R    | 03-8962-00-50-0273.0000 | 8      | 764.31        | DAISEY WILLIAMS BURNHAM        | SHILOH      | RAYMONS CREEK RD     |
| R    | 01-7998-00-57-2800.1000 | 8      | 427.45        | TINA RENEE LEARY               | SOUTH MILLS | 111 LINTON RD        |
| R    | 01-7989-04-60-1568.0000 | 7      | 965.01        | EMMA BRITE HEIRS               | SOUTH MILLS | 116 BLOODFIELD RD    |
| R    | 03-8971-00-12-0477.0000 | 6      | 18,387.07     | GILBERT WAYNE OVERTON &        | SHILOH      | 187 THOMAS POINT RD  |
| R    | 02-8945-00-54-1099.0000 | 6      | 5,709.69      | GERTIE LEE & JONOLA T ROUNTREE | CAMDEN      | 263 BELCROSS RD      |
| R    | 03-8953-04-81-9832.0000 | 6      | 5,259.29      | MAIDIA S. CECIL HEIRS          | SHILOH      | 113 TROTMAN RD       |
| R    | 03-8990-00-08-7291.0000 | 6      | 4,066.47      | JAMES E RHODES                 | SHILOH      | 111 CATALAN DR       |

| Roll | Parcel Number | Unpaid Amount | YrsDlq | Taxpayer Name                 | City           | Property Address    |
|------|---------------|---------------|--------|-------------------------------|----------------|---------------------|
| P    | 0000640       | 2,525.31      | 1      | AMERICAN TOWER CORP           |                |                     |
| P    | 0001709       | 1,531.32      | 6      | JOHN MATTHEW CARTE            | CAMDEN         | 158 HWY             |
| P    | 0002482       | 1,349.80      | 1      | MASTEC NORTH AMERICA          | CAMDEN         |                     |
| P    | 0001046       | 1,110.60      | 10     | THIEN VAN NGUYEN              | SHILOH         | 133 EDGEWATER DR    |
| P    | 0000738       | 1,092.13      | 4      | LESLIE ETHERIDGE JR           | CAMDEN         | 431 158 US W        |
| P    | 0001538       | 798.61        | 7      | JEFFREY EDWIN DAVIS           | HERTFORD       | MIC MAC TRAIL       |
| P    | 0002342       | 789.69        | 1      | ASSOCIATED TAX APPRAISERS     |                |                     |
| P    | 0001072       | 778.93        | 10     | PAM BUNDY                     | SHILOH         | 105 AARON DR        |
| P    | 0001546       | 749.77        | 4      | GEORGE ROWLAND                | CAMDEN         | 431 158 US W        |
| P    | 0001883       | 655.29        | 4      | DUNG LE TRAN                  | SHILOH         | 255 SAILBOAT ROAD   |
| P    | 0001739       | 655.07        | 4      | COAST TO COAST POWDER COATING | CAMDEN         | 330 158 HWY E       |
| P    | 0001827       | 652.02        | 1      | KAREN BUNDY                   | CAMDEN         | 431 158 US W        |
| P    | 0001695       | 547.68        | 3      | GARY STEWART ELKINS           | CAMDEN         | 150 158 HWY W       |
| P    | 0000659       | 479.52        | 1      | RICKY'S WELDING, INC.         | SHILOH         | 864 SANDY HOOK RD   |
| P    | 0000352       | 443.65        | 9      | ROBERT F. NERNEY              | ELIZABETH CITY | 107 SMALL DRIVE     |
| P    | 0001230       | 411.11        | 3      | JAMES NYE                     | SOUTH MILLS    | 101 ROBIN CT W      |
| P    | 0001116       | 409.86        | 4      | AL JORDAN                     | CAMDEN         | 390 158 HWY W       |
| P    | 0000846       | 405.20        | 3      | TOAN TRINH                    | SHILOH         | 229 SAILBOAT RD     |
| P    | 0001905       | 340.08        | 4      | AAR CORPORATION ETAL          | SOUTH MILLS    | 211 FLYING TIGER RD |
| P    | 0000248       | 326.53        | 10     | ROBERT H. OWENS               | CAMDEN         | 363 # 15            |
| P    | 0001227       | 322.05        | 9      | THUAN NGOC TRAN               | SHILOH         | 257 SAILBOAT RD     |
| P    | 0000956       | 314.49        | 10     | HUNG PHI LE                   | SHILOH         | 103 EDGEWATER DR    |
| P    | 0000010       | 278.61        | 8      | SPRINT NEXTEL CORPORATION     | OVERLAND PARK  |                     |
| P    | 0000295       | 273.70        | 2      | HENDERSON AUDIOMETRICS, INC.  | CAMDEN         | 330 158 HWY E       |
| P    | 0000256       | 270.00        | 8      | JAMES E. NASH                 | SOUTH MILLS    | 1097 343 HWY N      |
| P    | 0001703       | 270.00        | 1      | VAN ZANDER                    | MOYOCK         | 812 TULLS CREEK RD  |
| P    | 0001672       | 268.26        | 5      | DAVE SILVA                    | CAMDEN         | 390 158 HWY         |
| P    | 0001693       | 261.90        | 6      | ALLIANCE NISSAN               | CAMDEN         | 158 HWY W           |
| P    | 0002194       | 251.03        | 1      | MORGAN ROBERSON               | SHILOH         | 849 SANDY HOOK RD S |
| P    | 0001250       | 247.91        | 5      | MICHELE LEE TAYLOR            | SOUTH MILLS    | 108 BINGHAM RD      |

| Roll | Parcel Number | YrsDlq | Unpaid Amount | Taxpayer Name                 | City           | Property Address    |
|------|---------------|--------|---------------|-------------------------------|----------------|---------------------|
| P    | 0001046       | 10     | 1,110.60      | THIEN VAN NGUYEN              | SHILOH         | 133 EDGEWATER DR    |
| P    | 0000738       | 10     | 1,092.13      | LESLIE ETHERIDGE JR           | CAMDEN         |                     |
| P    | 0001072       | 10     | 778.93        | PAM BUNDY                     | SHILOH         | 105 AARON DR        |
| P    | 0000248       | 10     | 326.53        | ROBERT H. OWENS               | CAMDEN         | 363 # 15            |
| P    | 0000956       | 10     | 314.49        | HUNG PHI LE                   | SHILOH         | 103 EDGEWATER DR    |
| P    | 0001220       | 10     | 219.05        | KIMBERLY DIANE JOHNSON        | SOUTH MILLS    | 172 KEETER BARN RD  |
| P    | 0000837       | 10     | 139.42        | DUC MINH LE                   |                |                     |
| P    | 0000316       | 10     | 122.12        | JAMES P. JONES                | CAMDEN         | 142 SANDHILLS RD    |
| P    | 0000352       | 9      | 443.65        | ROBERT F. NERNEY              | ELIZABETH CITY | 107 SMALL DRIVE     |
| P    | 0001227       | 9      | 322.05        | THUAN NGOC TRAN               | SHILOH         | 257 SAILBOAT RD     |
| P    | 0001106       | 9      | 239.24        | JAMI ELIZABETH VANHORN        | SOUTH MILLS    | 617 MAIN ST         |
| P    | 0000010       | 8      | 278.61        | SPRINT NEXTEL CORPORATION     | OVERLAND PARK  |                     |
| P    | 0000256       | 8      | 270.00        | JAMES E. NASH                 | SOUTH MILLS    | 1097 343 HWY N      |
| P    | 0001538       | 7      | 798.61        | JEFFREY EDWIN DAVIS           | HERTFORD       | MIC MAC TRAIL       |
| P    | 0001545       | 7      | 160.66        | LOUIS RUGGERI                 | ELIZABETH CITY | CAMDEN CAUSEWAY     |
| P    | 0001540       | 7      | 120.95        | DAVID LUKE                    | ELIZABETH CITY | CAMDEN CAUSEWAY     |
| P    | 0001709       | 6      | 1,531.32      | JOHN MATTHEW CARTE            | CAMDEN         | 158 HWY             |
| P    | 0001672       | 6      | 268.26        | DAVE SILVA                    | CAMDEN         | 158 HWY             |
| P    | 0001693       | 6      | 261.90        | ALLIANCE NISSAN               | CAMDEN         | 158 HWY W           |
| P    | 0001673       | 6      | 177.05        | THOMAS PHILLIP WINSLOW        | CAMDEN         | 158 HWY W           |
| P    | 0001827       | 5      | 652.02        | KAREN BUNDY                   | CAMDEN         | 431 158 US W        |
| P    | 0001250       | 5      | 247.91        | MICHELE LEE TAYLOR            | SOUTH MILLS    | 108 BINGHAM RD      |
| P    | 0001910       | 5      | 155.91        | JEFFREY GEGAN                 | CAMDEN         | 379 COUNTRY CLUB RD |
| P    | 0001546       | 4      | 749.77        | GEORGE ROWLAND                | CAMDEN         | 431 158 US W        |
| P    | 0001883       | 4      | 655.29        | DUNG LE TRAN                  | SHILOH         | 255 SAILBOAT ROAD   |
| P    | 0001739       | 4      | 655.07        | COAST TO COAST POWDER COATING | CAMDEN         | 330 158 HWY E       |
| P    | 0001116       | 4      | 409.86        | AL JORDAN                     | CAMDEN         | 390 158 HWY W       |
| P    | 0001905       | 4      | 340.08        | AAR CORPORATION ETAL          | SOUTH MILLS    | 211 FLYING TIGER RD |
| P    | 0000421       | 4      | 227.73        | CLARENCE MUNDEN               | CAMDEN         |                     |
| P    | 0002081       | 4      | 217.24        | ROBERT VERNON BRAY            | CAMDEN         | 120 LAUREN LANE     |

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number: 7.B**

**NEW BUSINESS**

**Meeting Date: May 4, 2015**

**Attachments:**

**Submitted By: Stephanie Humphries**

**MOTION MADE BY:**

**M. McLain** \_\_\_\_\_

**S. Duckwall** \_\_\_\_\_

**G. Meiggs** \_\_\_\_\_

**T. White** \_\_\_\_\_

**C. Riggs** \_\_\_\_\_

**NO MOTION** \_\_\_\_\_

**VOTE:**

**M. McLain** \_\_\_\_\_

**S. Duckwall** \_\_\_\_\_

**G. Meiggs** \_\_\_\_\_

**T. White** \_\_\_\_\_

**C. Riggs** \_\_\_\_\_

**ABSENT** \_\_\_\_\_

**RECUSED** \_\_\_\_\_

**ITEM TITLE: Engineering Aspects of a Waste Water Treatment Plant**

**SUMMARY:**

**Sean Robey of Hyman & Robey**

**Hyman Robey Engineering has been contracted to perform the EDA required Preliminary Engineering Report (PER) which includes preparation of a schematic site plan as well as a project construction feasibility analysis and report concerning permit requirements and construction timelines.**

**RECOMMENDATION:**

- Question and Answer

**Camden County Board of Commissioners  
AGENDA ITEM SUMMARY SHEET**

**Item Number:**

**INFORMATION**

**Meeting Date:** May 4<sup>th</sup>, 2015  
**Attachments:**  
**Submitted By:** Various Department Heads

**ITEM TITLE:** INFORMATION

**SUMMARY:**

- A. Elizabeth City Area Chamber Of Commerce
- B. Economic Value of the College of the Albemarle
- C. Library Report - April
- D. Scotland County Resolution
- E. County News April 20 2015
- F. N.C. Rural Infrastructure Authority Approves Grants
- G. NCACC Legislative Bulletin – April 17, 2015
- H. NCACC Legislative Bulletin - April 24, 2015
- I. House Bill 726
- J. Stepping Up
- K. Will ACOS Raise Medical Prices?
- L Sales Tax & Revenue Collection Report
- M. Excise Tax Publication
- N. Register of Deeds - April
- O. National Flood Insurance Program Community Assistance Visit
- P. ECBH
- Q. LME County General Funds Report
- R. LGFCU Gives Back

**RECOMMENDATION:**

**Information Only**

| <b>MOTION MADE BY:</b> |  |
|------------------------|--|
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| NO MOTION              |  |
| <b>VOTE:</b>           |  |
| S. Duckwall            |  |
| G. Meiggs              |  |
| M. McLain              |  |
| C. Riggs               |  |
| T. White               |  |
| ABSENT                 |  |
| RECUSED                |  |

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**The Elizabeth City Area Chamber Of Commerce**  
**Board of Directors Meeting**

April 21, 2015 at 8:00am at Whichard & Woolard office

Presiding: Ed Powell presiding as 2015 Board Chair

- I. **Call to Order**- Visitors may sit at extra table with chamber staff please. **Voting Members of Board please take a seat near the window** end at the large table. Ex-Officio members may sit on the end near the door.
- II. Consent Agenda
  - ❑ Approval of the Agenda
  - ❑ Approval of the March 2015 Minutes

**FOR ACTION:** It is recommended that the board approve the consent agenda items as presented

- III. **Board Chair's Report- Ed Powell**
- IV. **Ed's special presentation**
- V. **Kelly's special presentation**

IV. Reports from the Vice-Chairman

**1) Vice Chair of Membership- Trish Fecker**

**FOR ACTION:** It is recommended that the board approve the April membership report as presented.

**2) Vice- Chairman Education- Patti Delano**

🚩 **Vice- Chairman Finance- Bobby Marchbanks**

🚩 Approval of the March Financial Reports

**FOR ACTION:** It is recommended that the board approve the financial report as presented

**3) Vice- Chairman Legislative- Chris Purcell**

VI. President's Report- Kelly Thorsby

- **Hand in your Tally Sheets at conclusion of meeting please**- who will be Board Member of the Month? Please be sure to include your **NAME** at the top of the sheet! Congratulations to Gloria Frelix at RATED and East Carolina Oncology P.A.. You are our current Board Member of the Month and were highlighted in our e-news! Thank you for your hard work & support!
- **TU. 3/24- 104<sup>th</sup> Annual Dinner Meeting**- Thank you to all who attended, sponsored, donated or supported us in any way! It was a great event! Profit of \$9006.00
- **connECt** magazine was well received & is now online
- **Chamber Chat on ECSU Radio- 89.9fm, WRVS**- radio show each **2<sup>nd</sup> Wed. of each month** at 4pm. Tune in for a live broadcast as Clay Mercer and I talk about the chamber's mission, leadership and marketing tips for business professionals and students. Next Show: Wednesday, **May 13 @ 4pm**
- **24<sup>th</sup> Business Expo- TODAY!!** TU 4/21- Sneak Peek Royal Ball (5-8pm)- **\$25 tickets are STILL AVAILABLE! Expo Sweets & Chef Challenge! City Beverage Beer! Wine! DJ Taz!**
- **Wed. 4/22- (8:30-9:30am)- Ex Disney Guy- John Formica – How to Make Your Business Magical!** Free class with free breakfast sponsored by CenturyLink
- **(10am-2pm) Community Day** with Non-Profit Palace. KE White @ ECSU.
- 🚩 **USCG City Designation event** -Friday, May 29.

**VI. Other Business****VII. Adjourn**

**\*\*\*All Board Meetings are held the 3<sup>rd</sup> Tuesday of each month, unless otherwise stated. Please make note of annual calendar provided.**

***THE NEXT MEETING:***

***Tuesday, May 19, 2015 @ 8am at Whichard & Woolard***

**Presentations and Meetings of Note:****March**

- 3/17- March Board Meeting
- 3/17- Delivered meals to elderly shut-ins with Brenda from Alb. Aging Agency
- 3/18- Held Expo Committee meeting
- 3/18- Served soup at Empty Bowls event at AOA to benefit the Food Bank
- 3/19- Hosted our first BRI (Business Resource Information) class at chamber for 20 guests. Sponsored by Tom Simms of Toyota of Elizabeth City. Presenter was Ginger O'Neal conveying benefits of COA SBC- very well received!
- 3/19- Hosted NextCare Ribbon Cutting Luncheon
- 3/20- Staff and I attended Holly Staple's Grandmother's funeral
- 3/23- Attended weekly Rotary meeting at The Pines
- 3/24- Held Annual Dinner meeting for nearly 400 guests! A record breaker!
- 3/25- prepped bags for Operation Thank You
- 3/26- Monthly TDA/ Tourism meeting
- 3/26- Amy Herlihy & I met with 3 execs from PNC Bank on membership & possible 2016 sponsorship
- 3/26- Went live on Air with Clay Mercer at WRVS fm for Successfest- my guests were Rebecca Cross on Potato Festival and Commander Bruce Brown of USCG
- 3/27- Hosted Gateway Community Health ribbon cutting
- 3/28- Held weekly staff meeting

**April**

- 4/1- Assisted Amy with Ambassador meeting
- 4/1- Conducted Expo Committee meeting
- 4/7- Conducted monthly Executive Comm meeting
- 4/7- Conducted weekly staff meeting
- 4/8- Live on air for Chamber Chat- guest was Betty Haar-Salvo
- 4/8- Attended Lunch Bunch at Mama Tee's
- 4/10- Check presentation by Greater 24 at Mama Tees for David Spisak fund
- 4/10- Hosted Cutting Edge Archery & Tackle ribbon cutting
- 4/11- Attended Wal-Mart ribbon cutting of Grand Reopening of Garden Center with Mayor
- 4/13- Attended weekly Rotary meeting at MACU
- 4/13- Picked up trophies for Expo at EC Trophy & DQ Coupons for fundraiser
- 4/15- Held Currituck BBQ fundraiser for David Spisak at chamber with The Shark
- 4/16- Held ribbon cutting for Habitat for Humanity store
- 4/17- Visited ECMS for Career Day to talk to students
- 4/17- Held Women of Excellence meeting

**Elizabeth City Area Chamber of Commerce**  
**Board of Directors Meeting Minutes**  
**Tuesday, March 24, 2015**  
**8:00 a.m.**

**PRESENT:** CMR Bruce Brown, Linda Cox, David Cross, Dr. Kandi Deitemeyer, Patti Delano, Jeff Dixon, Trish Fecker, Chancellor Stacey Franklin Jones, Gloria Frelix, Diana Gardner, Doug Gardner, Wayne Harris, Phil Johnson, Bobby Marchbanks, Dr. Clay Perkins, Ed Powell, Dion Viventi, Monica Williams for Coleen Santa Ana, Skip Zinsmeister, Kelly Thorsby, Amy Herlihy, Holly Staples & Dayna Sones

**ABSENT:** Rebecca Cross, Frank Cudequist, Michael McLain, Mayor Joe Peel, Chris Purcell, Rhonda Twiddy, Charlotte Underwood & Linwood Williams

- I. **CONSENT AGENDA** – The consent agenda and February board minutes were presented and approved.
- II. **CHAIRMAN’S REPORT** – *Ed Powell*
  - Welcomed new board member: Doug Gardner serving Jennifer McNinch’s term
- III. **VICE CHAIRMEN’S REPORTS**
  - A. **MEMBERSHIP** – *Trish Fecker (given by Amy Herlihy)*  
*New members unanimously approved for March 2015*  
*Discussed dropped members*
  - B. **EDUCATION** – *Patti Delano (given by Holly Staples)*  
*Announced Teacher of the Year April 29<sup>th</sup> at MACU*
  - C. **FINANCE** – *Bobby Marchbanks*  
*Accepted the February 2015 Financial Report*
  - D. **LEGISLATIVE** – *Chris Purcell*  
*No Report*
- IV. **PRESIDENT’S REPORT** – *Kelly Thorsby*
  - **Shared Board Friendly Competition- Linda Cox for February!**
  - **Announced TU. 3/24- 104<sup>th</sup> Annual Dinner Meeting RESCHEDULED!**
  - **Announced 5:15pm Board Photo**
  - **Announced Board Tables**
  - **Announced Chamber Chat on ECSU Radio- 89.9fm, WRVS-** radio show each 2<sup>nd</sup> Wed. of each month at 4pm.
  - **Announced 24<sup>th</sup> Business Expo-** TU 4/21- Sneak Peek Royal Ball (5-8pm) & Wed. 4/22- (10am-2pm) Community Day with Non-Profit Palace spots available with purchase of 2 Sneak tickets (\$25 each) \$350 Expo booths available to members. Future members pay \$450. 2 day event takes place at KE White @ ECSU. **Need Expo Sweets & Chef Challengers, please spread the word.**
  - **Announced Expo Trade Show** class rescheduled
  - **Announced Expo** is on cover of March edition of **Albemarle Tradewinds** with my monthly article.
  - **Announced** Letter was sent to Governor McCrory on our support of the **Historic Tax Credit**
  - **Announced USCG City Designation event** -Assisting with possible USCG City Designation Event as needed May 29.

- **Delivered Meals on Wheels**
- **Announced Empty Bowls server**
- 

**V. OTHER BUSINESS-***Directors shared information about their respective businesses and industries.*

**VI. ADJOURN**

**ELIZABETH CITY AREA CHAMBER OF COMMERCE**

**COMPILED FINANCIAL STATEMENTS  
ONE MONTH AND YEAR TO DATE ENDING  
March 31, 2015**

ELIZABETH CITY AREA CHAMBER OF COMMERCE  
Balance Sheet  
March 31, 2015

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ASSETS

**Current Assets**

|                                |    |           |            |
|--------------------------------|----|-----------|------------|
| Petty Cash                     | \$ | 300.00    |            |
| Cash in Gateway - General      |    | 71,320.69 |            |
| Cash in Gateway-Savings        |    | 34,227.39 |            |
| Cash in Gateway - Reserve Fund |    | 25,997.40 |            |
|                                |    |           |            |
| Total Current Assets           |    |           | 131,845.48 |

**Property and Equipment**

|                              |  |             |           |
|------------------------------|--|-------------|-----------|
| Furniture, Fixtures, & Equip |  | 15,796.49   |           |
| Computer Software            |  | 2,428.72    |           |
| Leasehold Improvements       |  | 57,620.14   |           |
| Building                     |  | 52,724.45   |           |
| Land                         |  | 14,500.00   |           |
| Accum. Depreciation          |  | (89,300.28) |           |
| Accum. Amortization          |  | (2,167.14)  |           |
|                              |  |             |           |
| Total Property and Equipment |  |             | 51,602.38 |

**Other Assets**

|                    |    |  |            |
|--------------------|----|--|------------|
| Total Other Assets |    |  | 0.00       |
|                    |    |  |            |
| Total Assets       | \$ |  | 183,447.86 |

LIABILITIES AND CAPITAL

**Current Liabilities**

|                               |    |          |          |
|-------------------------------|----|----------|----------|
| Accounts Payable              | \$ | (636.24) |          |
| Sales Tax Payable             |    | (161.54) |          |
| Federal Payroll Taxes Payable |    | 2,948.99 |          |
| FUTA Tax Payable              |    | (684.48) |          |
| State Payroll Taxes Payable   |    | 506.00   |          |
| SUTA Payable                  |    | 136.92   |          |
| Employee IRA W/H Payable      |    | 1,905.85 |          |
| Employee Savings Payable      |    | 0.20     |          |
|                               |    |          |          |
| Total Current Liabilities     |    |          | 4,015.70 |

**Long-Term Liabilities**

|                             |  |  |          |
|-----------------------------|--|--|----------|
| Total Long-Term Liabilities |  |  | 0.00     |
|                             |  |  |          |
| Total Liabilities           |  |  | 4,015.70 |

**Capital**

|                             |    |            |            |
|-----------------------------|----|------------|------------|
| Fund Balance                |    | 130,127.59 |            |
| Net Income                  |    | 49,304.57  |            |
|                             |    |            |            |
| Total Capital               |    |            | 179,432.16 |
|                             |    |            |            |
| Total Liabilities & Capital | \$ |            | 183,447.86 |

ELIZABETH CITY AREA CHAMBER OF COMMERCE  
Income Statement  
Compared with Budget  
For the Three Months Ending March 31, 2015

|                               | Current Month<br>Actual | Current Month<br>Budget | Year to Date<br>Actual | Year to Date<br>Budget | Annual<br>Budget  | Year to date<br>Variance |
|-------------------------------|-------------------------|-------------------------|------------------------|------------------------|-------------------|--------------------------|
| <b>Revenues</b>               |                         |                         |                        |                        |                   |                          |
| Membership Revenue            | \$ 18,283.75            | \$ 26,154.99            | \$ 56,935.86           | \$ 57,414.97           | 176,635.00        | (479.11)                 |
| Administrative Revenue        | 19,356.72               | 15,000.00               | 62,446.72              | 51,500.00              | 86,175.00         | 10,946.72                |
| Community Development Revenue | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 3,250.00          | 0.00                     |
| Legislative Revenue           | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 0.00              | 0.00                     |
| Education Revenue             | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 2,350.00          | 0.00                     |
| Miscellaneous Revenue         | 121.81                  | 2,104.16                | 687.66                 | 6,749.98               | 27,000.00         | (6,062.32)               |
| <b>Total Revenues</b>         | <u>37,762.28</u>        | <u>43,259.15</u>        | <u>120,070.24</u>      | <u>115,664.95</u>      | <u>295,410.00</u> | <u>4,405.29</u>          |
| <b>Expenses</b>               |                         |                         |                        |                        |                   |                          |
| Membership Costs              | 1,507.73                | 374.98                  | 2,498.33               | 4,024.94               | 12,600.00         | (1,526.61)               |
| Administrative Costs          | 10,653.42               | 6,000.00                | 12,213.54              | 10,200.00              | 16,675.00         | 2,013.54                 |
| Community Development         | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 2,850.00          | 0.00                     |
| Legislative Costs             | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 0.00              | 0.00                     |
| Education Costs               | 0.00                    | 0.00                    | 360.93                 | 100.00                 | 2,000.00          | 260.93                   |
| General Expenditures          | 17,371.10               | 21,256.23               | 55,692.87              | 63,768.37              | 261,285.00        | (8,075.50)               |
| <b>Total Expenses</b>         | <u>29,532.25</u>        | <u>27,631.21</u>        | <u>70,765.67</u>       | <u>78,093.31</u>       | <u>295,410.00</u> | <u>(7,327.64)</u>        |
| <b>Net Income</b>             | <u>\$ 8,230.03</u>      | <u>\$ 15,627.94</u>     | <u>\$ 49,304.57</u>    | <u>\$ 37,571.64</u>    | <u>0.00</u>       | <u>11,732.93</u>         |

ELIZABETH CITY AREA CHAMBER OF COMMERCE  
Income Statement  
Compared with Budget  
For the Three Months Ending March 31, 2015

|                                | Current Month<br>Actual | Current Month<br>Budget | Year to Date<br>Actual | Year to Date<br>Budget | Annual<br>Budget  | Year to Date<br>Variance |
|--------------------------------|-------------------------|-------------------------|------------------------|------------------------|-------------------|--------------------------|
| <b>Membership Revenues</b>     |                         |                         |                        |                        |                   |                          |
| Membership-Dues - Renewals     | \$ 10,954.25            | \$ 10,000.00            | \$ 38,161.15           | \$ 30,000.00           | 120,000.00        | 8,161.15                 |
| Membership-Dues - New          | 1,714.50                | 1,855.00                | 4,704.71               | 5,565.00               | 22,260.00         | (860.29)                 |
| Membership-Chamber Guide       | 350.00                  | 100.00                  | 835.00                 | 300.00                 | 1,200.00          | 535.00                   |
| Membership-Elasts/Promotions   | 50.00                   | 108.33                  | 250.00                 | 324.99                 | 1,300.00          | (74.99)                  |
| Membership-Business Expo       | 0.00                    | 400.00                  | 1,000.00               | 400.00                 | 400.00            | 600.00                   |
| Membership-BusExpo-Booth Fees  | 3,605.00                | 11,000.00               | 8,430.00               | 17,000.00              | 19,000.00         | (8,570.00)               |
| Membership-BusExpo-SneakPrevie | 550.00                  | 2,000.00                | 700.00                 | 2,000.00               | 4,375.00          | (1,300.00)               |
| Membership-Bus After Hours     | 250.00                  | 250.00                  | 550.00                 | 500.00                 | 2,500.00          | 50.00                    |
| Membership-Ribbon Cutting/Open | 400.00                  | 300.00                  | 1,125.00               | 900.00                 | 3,600.00          | 225.00                   |
| Membership - My Chamber App    | 200.00                  | 16.66                   | 720.00                 | 49.98                  | 200.00            | 670.02                   |
| Membership-Investment Fee      | 200.00                  | 125.00                  | 400.00                 | 375.00                 | 1,500.00          | 25.00                    |
| Membership - BRI               | 10.00                   | 0.00                    | 60.00                  | 0.00                   | 300.00            | 60.00                    |
|                                | <u>18,283.75</u>        | <u>26,154.99</u>        | <u>56,935.86</u>       | <u>57,414.97</u>       | <u>176,635.00</u> | <u>(479.11)</u>          |
| Total Revenues                 |                         |                         |                        |                        |                   |                          |
| <b>Membership Expenses</b>     |                         |                         |                        |                        |                   |                          |
| Membership-Chamber Guide       | 0.00                    | 0.00                    | 0.00                   | 2,900.00               | 2,900.00          | (2,900.00)               |
| Membership-BusExpo-Booth Fees  | 46.26                   | 0.00                    | 82.86                  | 0.00                   | 3,300.00          | 82.86                    |
| Membership-BusExpo-SneakPrevie | 82.40                   | 0.00                    | 82.40                  | 0.00                   | 1,200.00          | 82.40                    |
| Membership-Bus After Hours     | 0.00                    | 75.00                   | 0.00                   | 225.00                 | 900.00            | (225.00)                 |
| Membership-Ribbon Cutting/Open | 0.00                    | 16.66                   | 0.00                   | 49.98                  | 200.00            | (49.98)                  |
| Membership-Ambassadors         | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 150.00            | 0.00                     |
| Membership-Plaques/Publication | 333.07                  | 0.00                    | 333.07                 | 0.00                   | 500.00            | 333.07                   |
| Membership-ChamberMaster       | 536.00                  | 266.66                  | 1,280.00               | 799.98                 | 3,200.00          | 480.02                   |
| My Chamber App                 | 510.00                  | 16.66                   | 720.00                 | 49.98                  | 200.00            | 670.02                   |
| Membership-BRI                 | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 50.00             | 0.00                     |
|                                | <u>1,507.73</u>         | <u>374.98</u>           | <u>2,498.33</u>        | <u>4,024.94</u>        | <u>12,600.00</u>  | <u>(1,526.61)</u>        |
| Total Expenses                 |                         |                         |                        |                        |                   |                          |
| Net Income                     | \$ <u>16,776.02</u>     | \$ <u>25,780.01</u>     | \$ <u>54,437.53</u>    | \$ <u>53,390.03</u>    | <u>164,035.00</u> | <u>1,047.50</u>          |

ELIZABETH CITY AREA CHAMBER OF COMMERCE  
Income Statement  
Compared with Budget  
For the Three Months Ending March 31, 2015

|                                | Current Month<br>Actual | Current Month<br>Budget | Year to Date<br>Actual | Year to Date<br>Budget | Annual<br>Budget | Year to Date<br>Variance |
|--------------------------------|-------------------------|-------------------------|------------------------|------------------------|------------------|--------------------------|
| <b>Administrative Revenues</b> |                         |                         |                        |                        |                  |                          |
| Admin-Sponsorships             | \$ 7,672.72             | \$ 10,000.00            | \$ 41,272.72           | \$ 30,000.00           | 47,000.00        | 11,272.72                |
| Admin-Annual Meetings          | 11,684.00               | 0.00                    | 21,074.00              | 16,500.00              | 16,500.00        | 4,574.00                 |
| Admin-Golf Tournament          | 0.00                    | 0.00                    | 100.00                 | 0.00                   | 12,000.00        | 100.00                   |
| Admin-Beer Tasting             | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 2,000.00         | 0.00                     |
| Admin-Small Business Awards    | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 2,375.00         | 0.00                     |
| Admin-Bowling                  | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 1,300.00         | 0.00                     |
| Admin -connECt Revenue         | 0.00                    | 5,000.00                | 0.00                   | 5,000.00               | 5,000.00         | (5,000.00)               |
|                                | <hr/>                   | <hr/>                   | <hr/>                  | <hr/>                  | <hr/>            | <hr/>                    |
| Total Revenues                 | 19,356.72               | 15,000.00               | 62,446.72              | 51,500.00              | 86,175.00        | 10,946.72                |
|                                | <hr/>                   | <hr/>                   | <hr/>                  | <hr/>                  | <hr/>            | <hr/>                    |
| <b>Administrative Expenses</b> |                         |                         |                        |                        |                  |                          |
| Admin-Sponsorship              | 0.00                    | 0.00                    | 0.00                   | 1,100.00               | 1,100.00         | (1,100.00)               |
| Admin-Board of Directors       | 28.23                   | 0.00                    | 32.18                  | 100.00                 | 100.00           | (67.82)                  |
| Admin-Annual Meeting           | 10,625.19               | 6,000.00                | 11,845.36              | 9,000.00               | 9,000.00         | 2,845.36                 |
| Admin-Golf Tournament          | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 4,000.00         | 0.00                     |
| Admin-Beer Tasting             | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 200.00           | 0.00                     |
| Admin-Small Business Awards    | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 1,775.00         | 0.00                     |
| Admin-Bowling                  | 0.00                    | 0.00                    | 336.00                 | 0.00                   | 500.00           | 336.00                   |
|                                | <hr/>                   | <hr/>                   | <hr/>                  | <hr/>                  | <hr/>            | <hr/>                    |
| Total Expenses                 | 10,653.42               | 6,000.00                | 12,213.54              | 10,200.00              | 16,675.00        | 2,013.54                 |
|                                | <hr/>                   | <hr/>                   | <hr/>                  | <hr/>                  | <hr/>            | <hr/>                    |
| Net Income                     | \$ 8,703.30             | \$ 9,000.00             | \$ 50,233.18           | \$ 41,300.00           | 69,500.00        | 8,933.18                 |
|                                | <hr/> <hr/>             | <hr/> <hr/>             | <hr/> <hr/>            | <hr/> <hr/>            | <hr/> <hr/>      | <hr/> <hr/>              |

ELIZABETH CITY AREA CHAMBER OF COMMERCE  
 Income Statement  
 Compared with Budget  
 For the Three Months Ending March 31, 2015

|                                       | Current Month<br>Actual | Current Month<br>Budget | Year to Date<br>Actual | Year to Date<br>Budget | Annual<br>Budget | Year to Date<br>Variance |
|---------------------------------------|-------------------------|-------------------------|------------------------|------------------------|------------------|--------------------------|
| <b>Community Development Revenues</b> |                         |                         |                        |                        |                  |                          |
| Comm. Dev -Women of Excellence        | \$ 0.00                 | \$ 0.00                 | \$ 0.00                | \$ 0.00                | 3,250.00         | 0.00                     |
| Total Revenues                        | <u>0.00</u>             | <u>0.00</u>             | <u>0.00</u>            | <u>0.00</u>            | <u>3,250.00</u>  | <u>0.00</u>              |
| <b>Community Development Expenses</b> |                         |                         |                        |                        |                  |                          |
| Comm. Dev-Coast Guard Week            | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 350.00           | 0.00                     |
| Comm. Dev Women of Excellence         | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 2,500.00         | 0.00                     |
| Total Expenses                        | <u>0.00</u>             | <u>0.00</u>             | <u>0.00</u>            | <u>0.00</u>            | <u>2,850.00</u>  | <u>0.00</u>              |
| Net Income                            | <u>\$ 0.00</u>          | <u>\$ 0.00</u>          | <u>\$ 0.00</u>         | <u>\$ 0.00</u>         | <u>400.00</u>    | <u>0.00</u>              |

ELIZABETH CITY AREA CHAMBER OF COMMERCE  
Income Statement  
Compared with Budget  
For the Three Months Ending March 31, 2015

|                             | Current Month<br>Actual | Current Month<br>Budget | Year to Date<br>Actual | Year to Date<br>Budget | Annual<br>Budget | Year to Date<br>Variance |
|-----------------------------|-------------------------|-------------------------|------------------------|------------------------|------------------|--------------------------|
| <b>Education Revenues</b>   |                         |                         |                        |                        |                  |                          |
| Ed-Teacher of the Year      | \$ 0.00                 | \$ 0.00                 | \$ 0.00                | \$ 0.00                | 500.00           | 0.00                     |
| Ed-State of Education       | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 1,850.00         | 0.00                     |
| <b>Total Revenues</b>       | <u>0.00</u>             | <u>0.00</u>             | <u>0.00</u>            | <u>0.00</u>            | <u>2,350.00</u>  | <u>0.00</u>              |
| <b>Education Expenses</b>   |                         |                         |                        |                        |                  |                          |
| Ed-Teacher of Year          | 0.00                    | 0.00                    | 125.00                 | 0.00                   | 400.00           | 125.00                   |
| Ed-State of Education       | 0.00                    | 0.00                    | 150.00                 | 0.00                   | 1,500.00         | 150.00                   |
| Ed-Groundhog Job Shadow Day | 0.00                    | 0.00                    | 85.93                  | 100.00                 | 100.00           | (14.07)                  |
| <b>Total Expenses</b>       | <u>0.00</u>             | <u>0.00</u>             | <u>360.93</u>          | <u>100.00</u>          | <u>2,000.00</u>  | <u>260.93</u>            |
| <b>Net Income</b>           | <u>\$ 0.00</u>          | <u>\$ 0.00</u>          | <u>\$ (360.93)</u>     | <u>\$ (100.00)</u>     | <u>350.00</u>    | <u>(260.93)</u>          |

## ELIZABETH CITY AREA CHAMBER OF COMMERCE

## Income Statement

## Compared with Budget

For the Three Months Ending March 31, 2015

|                                | Current Month<br>Actual | Current Month<br>Budget | Year to Date<br>Actual | Year to Date<br>Budget | Annual<br>Budget    | Year to Date<br>Variance |
|--------------------------------|-------------------------|-------------------------|------------------------|------------------------|---------------------|--------------------------|
| <b>Miscellaneous Revenues</b>  |                         |                         |                        |                        |                     |                          |
| Misc-Interest Income           | \$ 9.81                 | \$ 0.00                 | \$ 24.14               | \$ 0.00                | 0.00                | 24.14                    |
| Misc-First Benefits            | 0.00                    | 0.00                    | 466.52                 | 437.50                 | 1,750.00            | 29.02                    |
| Misc-Capital Campaign          | 0.00                    | 2,083.33                | 0.00                   | 6,249.99               | 25,000.00           | (6,249.99)               |
| Misc-Relo Pkgs&Mailing Labels  | 78.00                   | 8.33                    | 153.00                 | 24.99                  | 100.00              | 128.01                   |
| Misc - EC Area Maps            | 34.00                   | 12.50                   | 44.00                  | 37.50                  | 150.00              | 6.50                     |
| <b>Total Revenues</b>          | <b>121.81</b>           | <b>2,104.16</b>         | <b>687.66</b>          | <b>6,749.98</b>        | <b>27,000.00</b>    | <b>(6,062.32)</b>        |
| <b>Miscellaneous Expenses</b>  |                         |                         |                        |                        |                     |                          |
| General-Audit Fees             | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 3,500.00            | 0.00                     |
| General-Bank Charges           | 332.40                  | 208.33                  | 781.73                 | 624.99                 | 2,500.00            | 156.74                   |
| General-Building - Maintenance | 167.74                  | 200.00                  | 528.22                 | 600.00                 | 2,400.00            | (71.78)                  |
| General-Building - Utilities   | 327.00                  | 319.16                  | 997.35                 | 957.48                 | 3,830.00            | 39.87                    |
| General-Dues, Memberships and  | 0.00                    | 316.66                  | 986.32                 | 949.98                 | 3,800.00            | 36.34                    |
| General-Equipment - Lease      | 263.44                  | 266.66                  | 725.32                 | 800.06                 | 3,200.00            | (74.74)                  |
| General-Equipment - Maintenanc | 0.00                    | 125.00                  | 1,242.00               | 375.00                 | 1,500.00            | 867.00                   |
| General-Equipment - Purchase   | 0.00                    | 125.00                  | 818.24                 | 375.00                 | 1,500.00            | 443.24                   |
| General-Insurance - General    | 919.00                  | 583.00                  | 3,391.00               | 1,749.00               | 7,000.00            | 1,642.00                 |
| General-Janitorial and Pest Co | 136.00                  | 141.66                  | 372.00                 | 424.98                 | 1,700.00            | (52.98)                  |
| General-Marketing              | 6.36                    | 83.00                   | 631.36                 | 249.00                 | 1,000.00            | 382.36                   |
| General-Meals & Entertainment  | 0.00                    | 83.00                   | 25.00                  | 249.00                 | 1,000.00            | (224.00)                 |
| General-Office Supplies        | 867.71                  | 208.37                  | 1,284.49               | 625.03                 | 2,500.00            | 659.46                   |
| General-Postage                | 7.33                    | 100.00                  | 207.82                 | 300.00                 | 1,200.00            | (92.18)                  |
| General-Salaries               | 12,007.24               | 12,500.00               | 36,021.72              | 37,500.00              | 150,000.00          | (1,478.28)               |
| General-Employee Commission    | 0.00                    | 44.24                   | 0.00                   | 132.56                 | 530.00              | (132.56)                 |
| General-Employee Health Insura | 938.55                  | 916.66                  | 2,465.55               | 2,749.98               | 11,000.00           | (284.43)                 |
| General-FICA Expense           | 918.52                  | 956.25                  | 2,755.56               | 2,868.75               | 11,475.00           | (113.19)                 |
| General-FUTA Expense           | 27.81                   | 25.00                   | 163.49                 | 75.00                  | 300.00              | 88.49                    |
| General-SUTA Expense           | 45.64                   | 12.50                   | 136.92                 | 37.50                  | 150.00              | 99.42                    |
| General-ER IRA Contributions   | 0.00                    | 375.00                  | 0.00                   | 1,125.00               | 4,500.00            | (1,125.00)               |
| General-Taxes and Licenses     | 0.00                    | 0.00                    | 0.00                   | 0.00                   | 2,700.00            | 0.00                     |
| General-Telephone              | 264.46                  | 275.00                  | 798.14                 | 825.00                 | 3,300.00            | (26.86)                  |
| General-Travel Expense         | 141.90                  | 250.00                  | 1,360.64               | 750.00                 | 3,000.00            | 610.64                   |
| General-Professional Developmt | 0.00                    | 225.00                  | 0.00                   | 675.00                 | 2,700.00            | (675.00)                 |
| General-Reserve Fund           | 0.00                    | 833.37                  | 0.00                   | 2,500.03               | 10,000.00           | (2,500.03)               |
| Misc-Capital Campaign          | 0.00                    | 2,083.37                | 0.00                   | 6,250.03               | 25,000.00           | (6,250.03)               |
| <b>Total Expenses</b>          | <b>17,371.10</b>        | <b>21,256.23</b>        | <b>55,692.87</b>       | <b>63,768.37</b>       | <b>261,285.00</b>   | <b>(8,075.50)</b>        |
| <b>Net Income</b>              | <b>\$ (17,249.29)</b>   | <b>\$ (19,152.07)</b>   | <b>\$ (55,005.21)</b>  | <b>\$ (57,018.39)</b>  | <b>(234,285.00)</b> | <b>2,013.18</b>          |

For Management Purposes Only

# EXECUTIVE SUMMARY

*Demonstrating the Economic Value of College of The Albemarle*

JANUARY 2015

ANALYSIS OF THE ECONOMIC IMPACT & RETURN ON INVESTMENT OF EDUCATION

*College of The Albemarle (COA) creates value in many ways. The college plays a key role in helping students increase their employability and achieve their individual potential. It provides students with the skills they need to have a fulfilling and prosperous career. Further, it supplies an environment for students to meet new people, increase their self-confidence, and promote their overall health and well-being.*

The contribution of COA influences both the lives of students and also the regional economy. The college serves a range of industries in the COA Service Area and supports local businesses, and society as a whole in North Carolina benefits from an expanded economy and improved quality of life. The benefits created by COA even extend to the state and local government through increased tax revenues and public sector savings.

The purpose of this study is to investigate the economic impacts created by COA on the business community and the benefits that the college generates in return for the investments made by its key stakeholder groups—students, society, and taxpayers. The following two analyses are presented:

- **REGIONAL ECONOMIC IMPACT ANALYSIS**
- **INVESTMENT ANALYSIS**

All results reflect student and financial data for Fiscal Year (FY) 2013-14. Impacts on the business community are reported under the economic impact analysis, and the return on investment to students, society, and taxpayers are reported under the investment analysis. Both analyses are described more fully in the following sections.

# ECONOMIC IMPACT ANALYSIS

*COA promotes economic growth in the COA Service Area in a variety of ways. The college is an employer and buyer of goods and services, and the living expenses of students from outside of the COA Service Area benefit local businesses. In addition, COA is a primary source of education to the COA Service Area residents and a supplier of trained workers to the COA Service Area industry.*



The regional economic impact analysis examines the impact of COA on the local business community through increased consumer spending and enhanced business productivity. Results are measured in terms of added income and are organized according to the following three impacts:

1. Impact of college operations;
2. Impact of the spending of students who relocated to the region, and;
3. Impact of the increased productivity of alumni that were employed in the regional workforce during the analysis year.

## OPERATIONS SPENDING IMPACT

COA is an important employer in the COA Service Area. In FY 2013-14, the college employed 489 full-time and part-time faculty and staff. Of these, 91% lived in the COA Service Area. Total payroll at COA was \$13.6 million, much of which was spent in the region for groceries, rent, eating out, clothing, and other household expenses.

COA is itself a large-scale buyer of goods and services. In FY 2013-14 the college spent \$9 million to cover its expenses for facilities, professional services, and supplies.

The total income that COA created during the analysis year as a result of its day-to-day operations was \$19.2 million. This figure represents the college's payroll, the multiplier effects generated by the spending of the college and its employees, and a downward adjustment to account for funding that the college received from local sources.

### JOB EQUIVALENTS BASED ON INCOME

Job equivalents are a measure of the average-wage jobs that a given amount of income can potentially support. They are calculated by dividing income by the average income per worker in the region. Based on the added income created by COA, the job equivalents are as follows:

Operations spending impact = **568** job equivalents

Impact of student spending = **1** job equivalent

Alumni impact = **3,146** job equivalents

Overall, the added income created by COA and its students supported **3,715** job equivalents.

### INCOME CREATED BY COA IN FY 2013-14 (ADDED INCOME)

|  |
|--|
| <p><b>\$19.2 MILLION</b><br/>Operations spending impact</p>  |
| <p><b>\$63.0 THOUSAND</b><br/>Impact of student spending</p> |
| <p><b>\$149.7 MILLION</b><br/>Alumni impact</p>              |
| <p><b>\$169.0 MILLION</b><br/>Total impact</p>               |

### IMPACT OF STUDENT SPENDING

Around 15% of students attending COA originated from outside the region in FY 2013-14. Some of these students relocated to the COA Service Area. These students likely would not have come to the region if the college did not exist. While attending, out-of-region students spent \$114,106 to purchase groceries, rent accommodation, pay for transportation, and so on. A significant portion of these expenditures occurred in the region, generating \$63 thousand in new income in the economy during the analysis year.

### ALUMNI IMPACT

COA's biggest impact results from the education and training it provides for local residents. Since the college was established, students have studied at COA and entered the workforce with new skills. Today, thousands of former students are employed in the COA Service Area.

During the analysis year, former students of COA generated \$149.7 million in added income in the region. This figure represents the higher wages that students earned during the year, the increased output of the businesses that employed the students, and the multiplier effects that occurred as students and their employers spent money at other businesses.

### TOTAL IMPACT

The overall impact of COA on the local business community during the analysis year amounted to \$169.0 million, equal to the sum of the operations spending impact, the student spending impact, and the alumni impact. This added income was equal to approximately 3.6% of the region's Gross Regional Product.

# INVESTMENT ANALYSIS

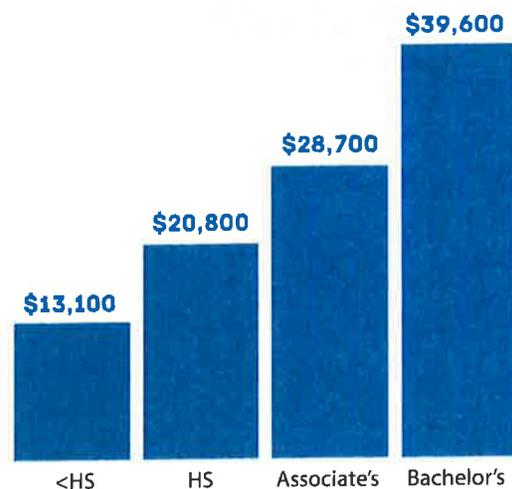
*Investment analysis is the process of evaluating total costs and measuring these against total benefits to determine whether or not a proposed venture will be profitable. If benefits outweigh costs, then the investment is worthwhile. If costs outweigh benefits, then the investment will lose money and is considered unprofitable. This study considers COA as an investment from the perspectives of students, society, and taxpayers. The backdrop for the analysis is the entire North Carolina economy.*

## STUDENT PERSPECTIVE

In 2013-14, COA served 3,356 credit students and 4,439 non-credit students. In order to attend college, students paid for tuition, fees, books, and supplies. They also gave up money that they would have otherwise earned had they been working instead of attending college. The total investment made by COA's students in FY 2013-14 amounted to \$39.5 million, equal to \$4.3 million in out-of-pocket expenses plus \$35.2 million in forgone time and money.

In return for their investment, COA's students will receive a stream of higher future wages that will continue to grow through their working lives. As shown in Figure 1, mean income levels at the midpoint of the average-aged worker's career increase as people achieve higher levels of education. For example, the average associate's degree completer from COA will see an increase in earnings of \$7,900 each year compared to someone with a high school diploma or equivalent. Over a working lifetime, this increase in earnings amounts to an undiscounted value of approximately \$276,500 in higher income.

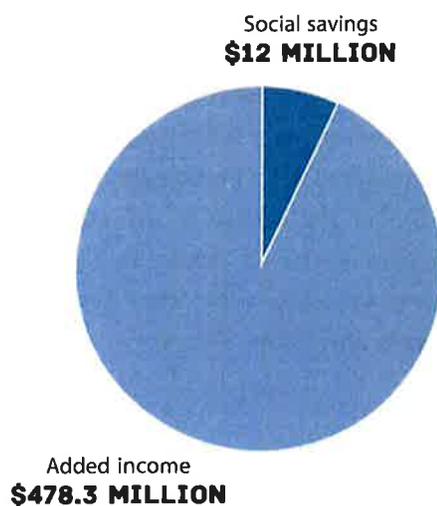
**FIGURE 1. ANNUAL INCOME BY EDUCATION LEVEL AT CAREER MIDPOINT IN THE COA SERVICE AREA**



Source: EMSI complete employment data.



**FIGURE 2. PRESENT VALUE OF ADDED INCOME AND SOCIAL SAVINGS IN NORTH CAROLINA**



The present value of the higher future wages that COA's students will receive over their working careers is \$114.7 million. Dividing this value by the \$39.5 million in student costs yields a benefit-cost ratio of 2.9. In other words, for every \$1 students invest in COA in the form of out-of-pocket expenses and forgone time and money, they receive a cumulative of \$2.90 in higher future wages. The average annual rate of return for students is 13.9%. This is an impressive return compared, for example, to the less than 1% return per annum that is generally expected from saving money in today's standard bank savings accounts.

## SOCIAL PERSPECTIVE

Society as a whole within North Carolina benefits from the presence of COA in two major ways. The first and largest benefit that society receives is the added income created in the state. As discussed in the previous section, students earn more because of the skills they acquire while attending COA. Businesses also earn more because the enhanced skills of students make them more productive. Together, higher student wages and increased business output stimulate increases in income across the state, thereby raising prosperity in North Carolina and expanding the economic base for society as a whole.

Benefits to society also consist of the savings generated by the improved lifestyles of students. Education is statistically correlated with a variety of lifestyle changes that generate social savings across three main categories: 1) health, 2) crime, and 3) unemployment. Health savings include avoided medical costs associated with smoking, alcoholism, obesity, drug abuse, and mental disorders. Crime savings include reduced security expenditure and insurance administration, lower victim costs, and reduced criminal justice system expenditures. Unemployment savings include the reduced demand for income assistance and welfare benefits. For a list of study references to these statistical benefits, please contact the college for a copy of the main report.

Figure 2 shows the present value of the added income and social savings that will occur in North Carolina over the working lifetime of the 2013-14 student population at COA. Added income amounts to a present value of \$478.3 million due to the increased lifetime incomes of students and associated increases in business output. Social savings amount to \$12 million, the sum of health, crime, and unemployment savings in North Carolina. Altogether, total benefits to society equal \$490.3 million (in present value terms).



Society invested \$59.8 million in COA educations during the analysis year. This includes all expenditures by COA, all student expenditures, and all student opportunity costs. For every dollar of this investment, society as a whole in North Carolina will receive a cumulative value of \$8.20 in benefits, equal to the \$490.3 million in benefits divided by the \$59.8 million in costs. These benefits will occur for as long as COA's 2012-13 students remains employed in the state workforce.

## TAXPAYER PERSPECTIVE

From the taxpayer perspective, benefits consist primarily of the taxes that state and local government will collect from the added income created in the state. As COA students earn more, they will make higher tax payments. Employers will also make higher tax payments as they increase their output and purchase more supplies and services. By the end of the students' working careers, state and local government will have collected a present value of \$45.1 million in added taxes.

A portion of the savings enjoyed by society also accrues to state and local taxpayers. Students are more employable, so the demand for welfare and unemployment benefits reduces. Improved health habits lower the students' demand for national health care services. Students are also less likely to commit crimes, so the demand for law enforcement services reduces (study references are available in the main report). All of these benefits will generate a present value of \$3.6 million in savings to state and local taxpayers.

Total benefits to taxpayers equal \$48.7 million, equal to the sum of the added taxes and public sector savings. Comparing this to the taxpayer costs of \$14.3 million—equal to the funding that COA received from state and local government during the analysis year—yields a benefit-cost ratio of 3.4. This means that for every \$1 of public money invested in COA, taxpayers receive a cumulative value of \$3.40 over the course of the students' working lives. The average annual rate of return is 11.2%, a solid investment that compares favorably with other long-term investments in both the private and public sectors.

**TABLE 2. SUMMARY OF INVESTMENT ANALYSIS RESULTS**

| <b>STUDENT PERSPECTIVE</b> |                               |
|----------------------------|-------------------------------|
| <b>\$114,654</b>           | Benefits (thousands)          |
| <b>\$39,464</b>            | Costs (thousands)             |
| <b>\$75,189</b>            | Net present value (thousands) |
| <b>2.9</b>                 | Benefit-cost ratio            |
| <b>13.9%</b>               | Rate of return                |

| <b>SOCIAL PERSPECTIVE</b> |                               |
|---------------------------|-------------------------------|
| <b>\$490,325</b>          | Benefits (thousands)          |
| <b>\$59,754</b>           | Costs (thousands)             |
| <b>\$430,571</b>          | Net present value (thousands) |
| <b>8.2</b>                | Benefit-cost ratio            |
| <b>NA</b>                 | Rate of return*               |

| <b>TAXPAYER PERSPECTIVE</b> |                               |
|-----------------------------|-------------------------------|
| <b>\$48,698</b>             | Benefits (thousands)          |
| <b>\$14,305</b>             | Costs (thousands)             |
| <b>\$34,393</b>             | Net present value (thousands) |
| <b>3.4</b>                  | Benefit-cost ratio            |
| <b>11.2%</b>                | Rate of return                |

\* The rate of return is not reported for the social perspective because the beneficiaries of the investment are not necessarily the same as the original investors.

## SUMMARY OF INVESTMENT ANALYSIS RESULTS

Table 2 presents the results of the investment analysis for all three of COA's major stakeholder groups—students, society, and taxpayers. As shown, students receive great value for their educational investment. At the same time, the investment made by state and local taxpayers in the college creates a wide range of benefits to society and returns more to government budgets than it costs.



# CONCLUSION



The results of this study demonstrate that COA creates value from multiple perspectives. The college benefits local businesses by increasing consumer spending in the region and supplying a steady flow of qualified, trained workers into the workforce. It enriches the lives of students by raising their lifetime incomes and helping them achieve their individual potential. It benefits society as a whole in North Carolina by creating a more prosperous economy and generating a variety of savings through the improved lifestyles of students. Finally, it benefits state and local taxpayers through increased tax receipts across the state and a reduced demand for government-supported social services.

## ABOUT THE STUDY

Data and assumptions used in the study are based on several sources, including the 2013-14 academic and financial reports from the college, industry and employment data from the U.S. Bureau of Labor Statistics and U.S. Census Bureau, outputs of EMSI's Social Accounting Matrix (SAM) model, and a variety of studies and surveys relating education to social behavior. The study applies a conservative methodology and follows standard practice using only the most recognized indicators of investment effectiveness and economic impact. For a full description of the data and approach used in the study, please contact the college for a copy of the technical report.

## ABOUT EMSI

Economic Modeling Specialists International, a CareerBuilder company, is a leading provider of economic impact studies and labor market data to educational institutions, workforce planners, and regional developers in the U.S. and internationally. Since 2000, EMSI has completed over 1,200 economic impact studies for educational institutions in four countries. Visit [www.economicmodeling.com](http://www.economicmodeling.com) for more information about EMSI's products and services.

# FACT SHEET

*Demonstrating the Economic Value of COA Elizabeth City Campus*

**FEBRUARY 2015**

*COA Elizabeth City Campus creates a significant positive impact on the business community and generates a return on investment to its major stakeholder groups—students, society, and taxpayers. Using a two-pronged approach that involves an economic impact analysis and an investment analysis, the study calculates the benefits to each of these groups. Results of the analysis reflect Fiscal Year (FY) 2013-14.*

**INCOME CREATED BY COA ELIZABETH CITY CAMPUS IN FY 2013-14 (ADDED INCOME)**

|                            |
|----------------------------|
| <b>\$11.0 MILLION</b>      |
| Operations spending impact |
| <b>\$60.3 THOUSAND</b>     |
| Impact of student spending |
| <b>\$84.7 MILLION</b>      |
| Alumni impact              |
| <b>\$95.8 MILLION</b>      |
| Total impact               |

## IMPACT ON BUSINESS COMMUNITY

During the analysis year, COA Elizabeth City Campus and its students added **\$95.8 MILLION** in income to the Camden, Pasquotank, and Perquimans Counties economy, approximately equal to **5.5%** of the Gross Regional Product. The economic impacts of COA Elizabeth City Campus break down as follows:

### *Operations spending impact*

- COA Elizabeth City Campus employed 386 full-time and part-time employees in FY 2013-14. Payroll amounted to **\$8.1 MILLION**, much of which was spent in Camden, Pasquotank, and Perquimans Counties to purchase groceries, clothing, and other household goods and services. The college spent another **\$5.4 MILLION** to support its day-to-day operations.
- The net impact of college payroll and expenses in Camden, Pasquotank, and Perquimans Counties during the analysis year was approximately **\$11 MILLION** in added income.

### *Impact of student spending*

- Around 31% of students attending COA Elizabeth City Campus originated from outside the region. Some of these students relocated to Camden, Pasquotank, and Perquimans Counties and spent money on groceries, transportation, rent, and so on at regional businesses.
- The expenditures of students who relocated to the region during the analysis year added approximately **\$60.3 THOUSAND** in income to the economy.

### *Alumni impact*

- Over the years, students have studied at COA Elizabeth City Campus and entered or re-entered the workforce with newly-acquired skills. Today, thousands of these former students are employed in Camden, Pasquotank, and Perquimans Counties.
- The accumulated contribution of former students currently employed in the state workforce amounted to **\$84.7 MILLION** in added income during the analysis year.

## JOB EQUIVALENTS BASED ON INCOME

Job equivalents are a measure of the average-wage jobs that a given amount of income can potentially support. They are calculated by dividing income by the average income per worker in the state. Based on the added income created by COA Elizabeth City Campus, the job equivalents are as follows:

Operations spending impact = **431** job equivalents

Impact of student spending = **1** job equivalent

Alumni impact = **1,960** job equivalents

Overall, the added income created by COA Elizabeth City Campus and its students supported **2,391** job equivalents.

## FOR EVERY \$1 SPENT BY...

|                  |  |
|------------------|--|
| <b>STUDENTS</b>  | <b>\$3.40</b><br>Gained in lifetime income for STUDENTS                        |
| <b>SOCIETY</b>   | <b>\$10.00</b><br>Gained in added state income and social savings for SOCIETY  |
| <b>TAXPAYERS</b> | <b>\$4.60</b><br>Gained in added taxes and public sector savings for TAXPAYERS |



## RETURN ON INVESTMENT TO STUDENTS, SOCIETY, AND TAXPAYERS

### Student perspective

- COA Elizabeth City Campus' 2013-14 students paid a total of **\$2.7 MILLION** to cover the cost of tuition, fees, books, and supplies. They also forwent **\$24.3 MILLION** in money that they would have earned had they been working instead of learning.
- In return for the monies invested in the college, students will receive a present value of **\$90.8 MILLION** in increased earnings over their working lives. This translates to a return of **\$3.40** in higher future income for every \$1 that students invest in their education. The average annual return for students is **14.9%**.

### Social perspective

- Society as a whole in North Carolina will receive a present value of **\$382.1 MILLION** in added state income over the course of the students' working lives. Society will also benefit from **\$8.2 MILLION** in present value social savings related to reduced crime, lower unemployment, and increased health and well-being across the state.
- For every dollar that society spent on COA Elizabeth City Campus educations during the analysis year, society will receive a cumulative value of **\$10.00** in benefits, for as long as the 2013-14 student population at COA Elizabeth City Campus remains active in the state workforce.

### Taxpayer perspective

- In FY 2013-14, state and local taxpayers in North Carolina paid **\$8.4 MILLION** to support the operations of COA Elizabeth City Campus. The net present value of the added tax revenue stemming from the students' higher lifetime incomes and the increased output of businesses amounts to **\$36.2 MILLION** in benefits to taxpayers. Savings to the public sector add another **\$2.4 MILLION** in benefits due to a reduced demand for government-funded services in North Carolina.
- Dividing benefits to taxpayers by the associated costs yields a **4.6** benefit-cost ratio, i.e., every \$1 in costs returns \$4.60 in benefits. The average annual return on investment for taxpayers is **13.8%**.

# FACT SHEET

*Demonstrating the Economic Value of COA Dare Campus*

**FEBRUARY 2015**

*COA Dare Campus creates a significant positive impact on the business community and generates a return on investment to its major stakeholder groups—students, society, and taxpayers. Using a two-pronged approach that involves an economic impact analysis and an investment analysis, the study calculates the benefits to each of these groups. Results of the analysis reflect Fiscal Year (FY) 2013-14.*

## **INCOME CREATED BY COA DARE CAMPUS IN FY 2013-14 (ADDED INCOME)**

**\$4.6 MILLION**

Operations spending impact

**\$76.3 THOUSAND**

Impact of student spending

**\$35.2 MILLION**

Alumni impact

**\$39.9 MILLION**

Total impact

## **IMPACT ON BUSINESS COMMUNITY**

During the analysis year, COA Dare Campus and its students added **\$39.9 MILLION** in income to the Dare County economy, approximately equal to **2.2%** of the Gross Regional Product. The economic impacts of COA Dare Campus break down as follows:

### ***Operations spending impact***

- COA Dare Campus employed 58 full-time and part-time employees in FY 2013-14. Payroll amounted to **\$3.1 MILLION**, much of which was spent in Dare County to purchase groceries, clothing, and other household goods and services. The college spent another **\$2.1 MILLION** to support its day-to-day operations.
- The net impact of college payroll and expenses in Dare County during the analysis year was approximately **\$4.6 MILLION** in added income.

### ***Impact of student spending***

- Around 11% of students attending COA Dare Campus originated from outside the county. Some of these students relocated to Dare County and spent money on groceries, transportation, rent, and so on at county businesses.
- The expenditures of students who relocated to the region during the analysis year added approximately **\$76.3 THOUSAND** in income to the economy.

### ***Alumni impact***

- Over the years, students have studied at COA Dare Campus and entered or re-entered the workforce with newly-acquired skills. Today, thousands of these former students are employed in Dare County.
- The accumulated contribution of former students currently employed in the state workforce amounted to **\$35.2 MILLION** in added income during the analysis year.

## JOB EQUIVALENTS BASED ON INCOME

Job equivalents are a measure of the average-wage jobs that a given amount of income can potentially support. They are calculated by dividing income by the average income per worker in the state. Based on the added income created by COA Dare Campus, the job equivalents are as follows:

Operations spending impact = **78** job equivalents

Impact of student spending = **1** job equivalent

Alumni impact = **772** job equivalents

Overall, the added income created by COA Dare Campus and its students supported **852** job equivalents.

## FOR EVERY \$1 SPENT BY...

|                  |  |
|------------------|--|
| <b>STUDENTS</b>  | <b>\$3.00</b><br>Gained in lifetime income for STUDENTS                        |
| <b>SOCIETY</b>   | <b>\$8.40</b><br>Gained in added state income and social savings for SOCIETY   |
| <b>TAXPAYERS</b> | <b>\$3.10</b><br>Gained in added taxes and public sector savings for TAXPAYERS |



## RETURN ON INVESTMENT TO STUDENTS, SOCIETY, AND TAXPAYERS

### Student perspective

- COA Dare Campus' 2013-14 students paid a total of **\$999,657** to cover the cost of tuition, fees, books, and supplies. They also forwent **\$6.8 MILLION** in money that they would have earned had they been working instead of learning.
- In return for the monies invested in the college, students will receive a present value of **\$23.4 MILLION** in increased earnings over their working lives. This translates to a return of **\$3.00** in higher future income for every \$1 that students invest in their education. The average annual return for students is **14.1%**.

### Social perspective

- Society as a whole in North Carolina will receive a present value of **\$102.0 MILLION** in added state income over the course of the students' working lives. Society will also benefit from **\$2.6 MILLION** in present value social savings related to reduced crime, lower unemployment, and increased health and well-being across the state.
- For every dollar that society spent on COA Dare Campus educations during the analysis year, society will receive a cumulative value of **\$8.40** in benefits, for as long as the 2013-14 student population at COA Dare Campus remains active in the state workforce.

### Taxpayer perspective

- In FY 2013-14, state and local taxpayers in North Carolina paid **\$3.4 MILLION** to support the operations of COA Dare Campus. The net present value of the added tax revenue stemming from the students' higher lifetime incomes and the increased output of businesses amounts to **\$9.6 MILLION** in benefits to taxpayers. Savings to the public sector add another **\$720,987** in benefits due to a reduced demand for government-funded services in North Carolina.
- Dividing benefits to taxpayers by the associated costs yields a **3.1** benefit-cost ratio, i.e., every \$1 in costs returns \$3.10 in benefits. The average annual return on investment for taxpayers is **10.0%**.

# FACT SHEET

*Demonstrating the Economic Value of COA Edenton-Chowan Campus*

**FEBRUARY 2015**

*COA Edenton-Chowan Campus creates a significant positive impact on the business community and generates a return on investment to its major stakeholder groups—students, society, and taxpayers. Using a two-pronged approach that involves an economic impact analysis and an investment analysis, the study calculates the benefits to each of these groups. Results of the analysis reflect Fiscal Year (FY) 2013-14.*

## **INCOME CREATED BY COA EDENTON-CHOWAN CAMPUS IN FY 2013-14 (ADDED INCOME)**

**\$1.9 MILLION**

Operations spending impact

**\$3.0 THOUSAND**

Impact of student spending

**\$10.2 MILLION**

Alumni impact

**\$12.2 MILLION**

Total impact

## **IMPACT ON BUSINESS COMMUNITY**

During the analysis year, COA Edenton-Chowan Campus and its students added **\$12.2 MILLION** in income to the Chowan and Gates Counties economy, approximately equal to **2.3%** of the Gross Regional Product. The economic impacts of COA Edenton-Chowan Campus break down as follows:

### *Operations spending impact*

- COA Edenton-Chowan Campus employed 31 full-time and part-time employees in FY 2013-14. Payroll amounted to **\$1.6 MILLION**, much of which was spent in Chowan and Gates Counties to purchase groceries, clothing, and other household goods and services. The college spent another **\$1 MILLION** to support its day-to-day operations.
- The net impact of college payroll and expenses in Chowan and Gates Counties during the analysis year was approximately **\$1.9 MILLION** in added income.

### *Impact of student spending*

- Around 0.4% of students attending COA Edenton-Chowan Campus originated from outside the region. Some of these students relocated to Chowan and Gates Counties and spent money on groceries, transportation, rent, and so on at regional businesses.
- The expenditures of students who relocated to the region during the analysis year added approximately **\$3 THOUSAND** in income to the economy.

### *Alumni impact*

- Over the years, students have studied at COA Edenton-Chowan Campus and entered or re-entered the workforce with newly-acquired skills. Today, thousands of these former students are employed in Chowan and Gates Counties.
- The accumulated contribution of former students currently employed in the state workforce amounted to **\$10.2 MILLION** in added income during the analysis year.

## JOB EQUIVALENTS BASED ON INCOME

Job equivalents are a measure of the average-wage jobs that a given amount of income can potentially support. They are calculated by dividing income by the average income per worker in the state. Based on the added income created by COA Edenton-Chowan Campus, the job equivalents are as follows:

Operations spending impact = **38** job equivalents

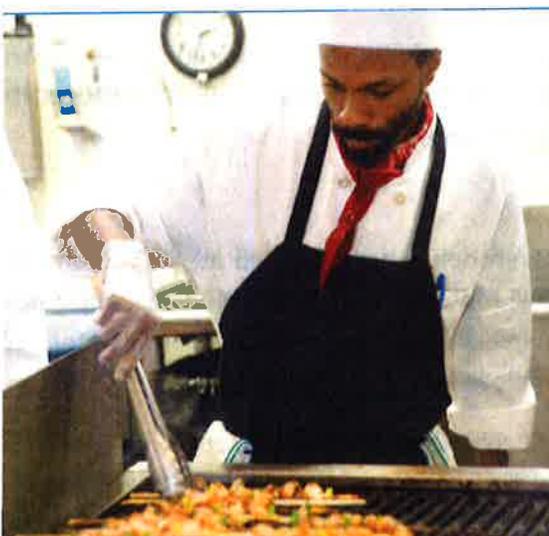
Impact of student spending = **<1** job equivalent

Alumni impact = **240** job equivalents

Overall, the added income created by COA Edenton-Chowan Campus and its students supported **278** job equivalents.

## FOR EVERY \$1 SPENT BY...

|                  |  |
|------------------|--|
| <b>STUDENTS</b>  | <b>\$2.50</b><br>Gained in lifetime income for STUDENTS                        |
| <b>SOCIETY</b>   | <b>\$6.50</b><br>Gained in added state income and social savings for SOCIETY   |
| <b>TAXPAYERS</b> | <b>\$2.20</b><br>Gained in added taxes and public sector savings for TAXPAYERS |



## RETURN ON INVESTMENT TO STUDENTS, SOCIETY, AND TAXPAYERS

### Student perspective

- COA Edenton-Chowan Campus' 2013-14 students paid a total of **\$443,799** to cover the cost of tuition, fees, books, and supplies. They also forwent **\$3.1 MILLION** in money that they would have earned had they been working instead of learning.
- In return for the monies invested in the college, students will receive a present value of **\$8.9 MILLION** in increased earnings over their working lives. This translates to a return of **\$2.50** in higher future income for every \$1 that students invest in their education. The average annual return for students is **13.2%**.

### Social perspective

- Society as a whole in North Carolina will receive a present value of **\$37.2 MILLION** in added state income over the course of the students' working lives. Society will also benefit from **\$1 MILLION** in present value social savings related to reduced crime, lower unemployment, and increased health and well-being across the state.
- For every dollar that society spent on COA Edenton-Chowan Campus educations during the analysis year, society will receive a cumulative value of **\$6.50** in benefits, for as long as the 2013-14 student population at COA Edenton-Chowan Campus remains active in the state workforce.

### Taxpayer perspective

- In FY 2013-14, state and local taxpayers in North Carolina paid **\$1.7 MILLION** to support the operations of COA Edenton-Chowan Campus. The net present value of the added tax revenue stemming from the students' higher lifetime incomes and the increased output of businesses amounts to **\$3.5 MILLION** in benefits to taxpayers. Savings to the public sector add another **\$352,487** in benefits due to a reduced demand for government-funded services in North Carolina.
- Dividing benefits to taxpayers by the associated costs yields a **2.2** benefit-cost ratio, i.e., every \$1 in costs returns \$2.20 in benefits. The average annual return on investment for taxpayers is **7.9%**.

# FACT SHEET

*Demonstrating the Economic Value of Regional Aviation and Technical Training Center*

**FEBRUARY 2015**

*Regional Aviation and Technical Training Center creates a significant positive impact on the business community and generates a return on investment to its major stakeholder groups—students, society, and taxpayers. Using a two-pronged approach that involves an economic impact analysis and an investment analysis, the study calculates the benefits to each of these groups. Results of the analysis reflect Fiscal Year (FY) 2013-14.*

**INCOME CREATED BY REGIONAL AVIATION AND TECHNICAL TRAINING CENTER IN FY 2013-14 (ADDED INCOME)**

**\$1.0 MILLION**

Operations spending impact

**\$28.4 THOUSAND**

Alumni impact

**\$1.1 MILLION**

Total impact

## IMPACT ON BUSINESS COMMUNITY

During the analysis year, Regional Aviation and Technical Training Center and its students added **\$1.1 MILLION** in income to Currituck County economy, approximately equal to **0.2%** of the Gross Regional Product. The economic impacts of Regional Aviation and Technical Training Center break down as follows:

### *Operations spending impact*

- Regional Aviation and Technical Training Center employed 14 full-time and part-time employees in FY 2013-14. Payroll amounted to **\$797,786**, much of which was spent in Currituck County to purchase groceries, clothing, and other household goods and services. The college spent another **\$529,003** to support its day-to-day operations.
- The net impact of college payroll and expenses in Currituck County during the analysis year was approximately **\$1 MILLION** in added income.

### *Alumni impact*

- Over the years, students have studied at Regional Aviation and Technical Training Center and entered or re-entered the workforce with newly-acquired skills. Today, **dozens** of these former students are employed in Currituck County.
- The accumulated contribution of former students currently employed in the state workforce amounted to **\$28,369** in added income during the analysis year.

## JOB EQUIVALENTS BASED ON INCOME

Job equivalents are a measure of the average-wage jobs that a given amount of income can potentially support. They are calculated by dividing income by the average income per worker in the state. Based on the added income created by Regional Aviation and Technical Training Center, the job equivalents are as follows:

Operations spending impact = **17** job equivalents

Alumni impact = **1** job equivalent

Overall, the added income created by Regional Aviation and Technical Training Center and its students supported **18** job equivalents.

## FOR EVERY \$1 SPENT BY...

|                  |  |
|------------------|--|
| <b>STUDENTS</b>  | <b>\$2.10</b><br>Gained in lifetime income for STUDENTS                        |
| <b>SOCIETY</b>   | <b>\$4.90</b><br>Gained in added state income and social savings for SOCIETY   |
| <b>TAXPAYERS</b> | <b>\$1.70</b><br>Gained in added taxes and public sector savings for TAXPAYERS |



## RETURN ON INVESTMENT TO STUDENTS, SOCIETY, AND TAXPAYERS

### Student perspective

- Regional Aviation and Technical Training Center's 2013-14 students paid a total of **\$207,006** to cover the cost of tuition, fees, books, and supplies. They also forwent **\$1.5 MILLION** in money that they would have earned had they been working instead of learning.
- In return for the monies invested in the college, students will receive a present value of **\$3.6 MILLION** in increased earnings over their working lives. This translates to a return of **\$2.10** in higher future income for every \$1 that students invest in their education. The average annual return for students is **12.1%**.

### Social perspective

- Society as a whole in North Carolina will receive a present value of **\$14.1 MILLION** in added state income over the course of the students' working lives. Society will also benefit from **\$367,106** in present value social savings related to reduced crime, lower unemployment, and increased health and well-being across the state.
- For every dollar that society spent on Regional Aviation and Technical Training Center educations during the analysis year, society will receive a cumulative value of **\$4.90** in benefits, for as long as the 2013-14 student population at Regional Aviation and Technical Training Center remains active in the state workforce.

### Taxpayer perspective

- In FY 2013-14, state and local taxpayers in North Carolina paid **\$858,543** to support the operations of Regional Aviation and Technical Training Center. The net present value of the added tax revenue stemming from the students' higher lifetime incomes and the increased output of businesses amounts to **\$1.3 MILLION** in benefits to taxpayers. Savings to the public sector add another **\$118,497** in benefits due to a reduced demand for government-funded services in North Carolina.
- Dividing benefits to taxpayers by the associated costs yields a **1.7** benefit-cost ratio, i.e., every \$1 in costs returns \$1.70 in benefits. The average annual return on investment for taxpayers is **6.1%**.

**Camden County Public Library**  
**Library Report to Board of County Commissioners**  
**April 1-27 2015**

- **Visitor Count:** 1545
- **Days/Hours Open:** 21/183
- **# Items in Collection:** 11,425 (Opening Day Collection # Items = 4,755)
- **Total Check Outs/Renewals:** 2,479
- **Library Card Holders:** 2,080
- **Computer/ Wireless Use:** 294
- **Juvenile Programs :** 11 programs / 131 attendance
- **Adult Programs :** 1 program / 3 attendance
- **Meeting Room:** 6 reservations / 85 attendance



**A Resolution Requesting that the North Carolina State Legislature  
Develop a Jobs Incentive Program Geared Toward Tier I Counties**

**WHEREAS**, Scotland County and the City of Laurinburg work in a cooperative partnership to recruit new industry and expand existing industry in order to strengthen the tax base and create jobs; and

**WHEREAS**, the task presents unique challenges because most industries today seek a skilled workforce while the chronically unemployed in Scotland County is populated by a mostly unskilled workforce; and

**WHEREAS**, Scotland County and the City of Laurinburg have had success with recruiting industries that create fewer than 200 jobs and employ a mix of skilled and unskilled workers but do not meet the employment or salary threshold imposed by the North Carolina Department of Commerce JDIG (Joint Development Investment Grants); and

**WHEREAS**, despite sustained and strong recruitment efforts by Scotland County and the City of Laurinburg the two cannot compete with larger, more prosperous counties in the State that reap generous financial rewards from JDIG.

**BE IT THEREFORE RESOLVED** that Scotland County Board of Commissioners and the Laurinburg City Council request the North Carolina State Legislature enact a Criteria for Operation and Implementation of Job Development Investment Program tailored specifically for Tier I counties that would promote job creation for unskilled workers, improve the local and regional tax base and usher in prosperity for all North Carolina counties.

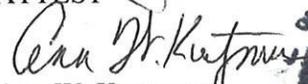
Adopted this the 6th day of April 2015 by the Scotland County Board of Commissioners

Adopted this the 21<sup>st</sup> day of April 2015 by the Laurinburg City Council

  
Guy McCook, Chairman  
Scotland County Board of Commissioners

  
Thomas W. Parker III, Mayor  
City of Laurinburg

ATTEST

  
Ann W. Kurtzman  
Clerk to the Board



ATTEST

  
Jennifer A. Tippet  
City Clerk



# CountyNews

## California water wasters beware!

BY CHARLESTAYLOR, SENIOR STAFF WRITER

“Water wasters” in California’s Butte County can be reported via a county website. Stanislaus County has hired a groundwater manager.

Nearly 1,000 private water wells have run dry in Tulare County in the fertile San Joaquin Valley. The county is providing  
See **WATER WASTERS** page 2



NATIONAL ASSOCIATION OF COUNTIES ■ WASHINGTON, D.C.

VOL. 47, NO. 8 ■ APRIL 20, 2015

## New campaign will focus on keeping mentally ill out of jail

BY CHARLIE BAN  
SENIOR STAFF WRITER

NACo will partner with the Council of State Governments Justice Center and the American Psychiatric Foundation to lead Stepping Up: A National Initiative to Reduce the Number of People with Mental Illnesses in Jails.

The initiative will kick off May 5 with events in Washington, D.C. and Johnson County, Kan.; May 6 in Miami-Dade County, Fla. and May 7 in Sacramento County, Calif. Those events will be live-streamed. An April 30 webinar from 2 p.m. – 3 p.m. EDT will preview the initiative. “Counties are working to reduce

the number of people with behavioral health and substance abuse needs in jails across the country,” said NACo Executive Director Matt Chase. “This cutting-edge initiative will help counties focus on results and take their efforts to the next level. It will support action-oriented, comprehensive strategies to provide needed services in appropriate settings.”



The prevalence of mental illness in jails is now three-to-six times higher than in the general population. Currently, people with mental illnesses number more than 2 million in jails. And counties are spending more for mental health services in jails and getting worse results than community-based programs. Lack of appropriate care means longer jail stays, higher bills for counties and a higher likelihood of recidivism.

The initiative will convene representatives from organizations involved in the issue, including

county sheriffs, judges, jail administrators, treatment providers, and mental health and substance abuse counselors.

Stepping Up’s “call to action” will involve counties passing resolutions committing to the following:

- assembling a diverse group of leaders from involved agencies
- assessing needs based on the prevalence of inmates with mental illness in a county’s jail
- examining service capacity and policy, and funding barriers to adding to that capacity
- developing a plan to get those services to more people who need them
- implementing research-based approaches that advance the plans, and
- developing program evaluation processes.

A national summit, planned for

See **STEPPING UP** page 12

### Estimated Percentage of Adults with Behavioral Health Disorders

Source: Guidelines for the Successful Transition of People with Behavioral Health Disorders from Jail and Prison, Council of State Governments Justice Center, November 2013

|   | GENERAL PUBLIC | STATE PRISONS | JAILS | PROBATION AND PAROLE |
|---|----------------|---------------|-------|----------------------|
| Serious Mental Disorders  | 5.4%           | 16%           | 17%   | 7-9%                 |
| Substance Use Disorders (Alcohol and Drugs)– Abuse and/or Dependence            | 16%            | 53%           | 68%   | 35-40%               |
| A Co-occurring Substance Use Disorder When Serious Mental Disorder is Diagnosed | 25%            | 59%           | 72%   | 49%                  |
| A Co-occurring Serious Mental Disorder When Substance Use Disorder is Diagnosed | 14.4%          | 59.7%         | 33.3% | 21%                  |

## Congress secures FY14-15 SRS funding

President Barack Obama is expected to sign the Medicare Access and CHIP Reauthorization Act of 2015 (H.R. 2), nicknamed the “doc fix” bill.

The measure, which passed by the Senate April 14, includes good news for the nation’s counties. It reauthorizes the much-needed Secure Rural Schools (SRS) program retroactively for FY14 and through FY15, and extends the Children’s Health Insurance Program (CHIP), Community Health Centers and other health care programs.

“Counties welcome this federal investment in services that will help millions of Americans,” said Matt Chase, NACo’s executive director. “We applaud the House and Senate for working in a bipartisan manner to provide greater budgetary certainty to counties.”

The measure authorizes \$500 million through the SRS program to support local schools, transportation infrastructure, emergency response and other critical services. SRS funds will help more than 720 counties and 4,000 school districts across 41 states affected by the decline in revenue from timber harvests on federal lands. The bill also expedites SRS payments to counties by requiring the federal government to make payments within 45 days of the bill’s enactment.

The doc fix legislation also extends several programs that counties use to maintain local health care systems. It extends CHIP, which helps to provide health coverage to more than 8 million children and pregnant women with incomes above Medicaid eligibility levels; Community Health Centers, National Health Service

Corps and Teaching Health Centers, which increase access to health care services in underserved areas, both urban and rural; and the Maternal, Infant, and Early Childhood Home Visiting Program — all by two years.

The bill helps counties provide Medicaid services by permanently extending programs benefiting low-income seniors and working families. Additionally, H.R. 2 delays reductions to Medicaid disproportionate share hospital (DSH) payments by one year. Delaying these cuts allows the 960 county-supported hospitals nationwide that serve Medicaid beneficiaries to continue to stabilize local health care systems.

“Each year, counties invest nearly \$70 billion to provide health care services to their residents,” Chase said. “This legislation will help counties deliver health care services to some of their most vulnerable populations — children, pregnant women, low-income individuals and families and elderly residents. We commend our partners on Capitol Hill for supporting services that have a direct impact on people’s health and well-being.”

### INSIDE THIS ISSUE



Hennepin County deputies serve more than warrants ▶ Page 8

National County Government Month off to great start ▶ Page 3

Pennsylvania counties pin hopes on Legislature for 911 support ▶ Page 6

Latest Census numbers show population growth on pace for most counties ▶ Page 7

INITIATIVE from page 1

## Hokama asks NACo members to support Stepping Up Campaign



Dear Fellow County Officials,  
In May, the National Association of Counties, the Council of State Governments Justice Center and the American Psychiatric Foundation will announce the official launch of Stepping Up: A National Initiative to Reduce the Number of People with Mental Illnesses in Jails.

The Stepping Up Initiative is intended to support counties of all sizes in reducing prevalence rates and promoting recovery. Counties that sign on to the initiative will receive Web-based technical assistance on how to most effectively use limited resources to reduce the impact on their jail system, improve public safety and support recovery for people with mental illnesses.

All of us struggle with how to best address the needs of the growing number of people with mental illnesses in our communities and jails, and how to do so effectively with our limited budgets. This initiative will draw on the expertise and experience of state and local policymakers, criminal justice and behavioral health professionals and individuals with mental illnesses and their families. NACo and its partners are developing comprehensive resources to guide counties through their initiatives and providing opportunities for us to learn from each other's successes.

I encourage all counties — big and small, rural and urban, right and left — to sign on to the Call to Action in May to reduce the number of people with mental illnesses in jails and to pass a resolution to participate in this initiative and make a difference in your communities and for this population.

Riki Hokama  
NACo president  
Council Member  
Maui County, Hawai'i

## Co-responders specialize in mental health-related police calls

Johnson County, Kan. approached its growing population of inmates with mental illness by embedding mental health clinicians with police officers when they respond to calls.

The mental health co-responder program has succeeded and grown since its 2010 introduction, with plans to spread it countywide.

For many, treating their behavior is better accomplished through the county's mental health services than through the more generalist approach to misbehavior — incarceration. The mental health clinicians, or co-responders, can more effectively assess situations and advise officers on whether the person at the center of an incident can be safely diverted from jail.

A \$320,000 Justice and Mental Health Collaboration Grant from the U.S. Department of Justice's Bureau of Justice Assistance allowed the county to fund the clinicians in the police departments of its two largest municipalities, Overland Park and Olathe. A \$218,000 expansion grant has allowed the program to staff Shawnee and Lenexa's departments on the way to the county's goal of getting clinicians in every police station.

Co-responders work the shift that the police department identifies as having the most frequent behavioral-health-oriented calls, typically in the late afternoon to the evening. They join the officers once the scene is stable.

"It's made it possible for people who don't belong in jail to avoid it, and it's also been more efficient for law enforcement," said Robert Sullivan, the county's criminal justice coordinator. "Without trained assistance dealing with people with mental illnesses, it

could take an officer four hours to respond to a call, even longer if transport (to a hospital) was necessary. It frees up our people to do their jobs."

When co-responders are not responding to calls, they follow up on cases or handle referrals from officers on other shifts.

The co-responder program got its start in 2010 after a report on the incidence of mentally ill inmates in the jail's population revealed the depth of the problem.

In 2008, 17 percent of inmates were prescribed psychotropic medications and one-third were receiving on-site psychiatric services. For inmates whose stays in the county jail lasted more than 72 hours, those with mental illness stayed in jail for an average of 96 days, compared to other inmates' 44-day average.

Prior to 2010, the county had assessed the opportunities to pull someone out of the incarceration track — between the first point of contact with law enforcement to jail admission — and refer them to the appropriate caregiver.

The county police department had trained more than 350 officers as part of a crisis intervention team that can identify signs of mental distress and react appropriately, but that wasn't enough.

"Even though the officers were well trained, they still ended up having to call for help from us," said Tim DeWeese, the director of the Johnson County Mental Health Center. "Having a trained clinician embedded in the co-responder teams on site made all the difference."

## Historic drought continues after four years

WATER WASTERS from page 1

bottled drinking water to more than 600 qualified families using state drought-relief funds.

Agricultural production is down in the state's Central Valley counties, and the prolonged drought is heightening wildfire danger.

This was the situation even before Gov. Jerry Brown (D) issued an historic executive order earlier this month, mandating that Californians reduce their water usage by 25 percent — compared to 2013 levels — or face penalties.

Counties are still figuring out what that means for them, according to Karen Keene, a senior lobbyist with the California State Association of Counties (CSAC). "For the most part, the implementation of the executive order applies to urban water suppliers, which for the most part are not counties," she said. "It'll be up to the individual counties to work with the water suppliers in making their own reductions in compliance with the 25 percent mandate that's imposed on the water entities."

### Counties to Offer Short-term Help

One county-specific section of the governor's order directs the state's Office of Emergency Services and the Department of Housing and Community Development to work with counties to provide temporary assistance for residents who have had to leave their homes due to a "lack of potable water." This applies to homes served by private wells or water utilities with fewer than 15 connections, "where all reasonable attempts to find a potable water source have been exhausted."

California law defines "urban water supplier" as a publicly or privately owned supplier, that provides water for municipal purposes, directly or indirectly, to more than 3,000 customers or supplies more than 3,000 acre-feet of water annually. (One acre-foot is about 326,000 gallons, enough to supply the average household needs of two four-person families for one year.) The ultimate goal of Brown's order is to save about 1.3 million acre-feet of water statewide over the next nine months.

"At this point in time we're kind of in a wait-and-see mode to see how they're going to move forward," Keene said. The state scheduled an April 17 release date for a draft regulation for informal public comment. "There seems to be kind of a big gap in information as far as what happens if there is no water supply agency: What if a golf course is on a well? Do the counties have to enforce the mandate?"

The California State Water Re-

sources Board (SWRB) will establish the legal framework to carry out the executive order's mandates. In addition to the 25 percent reduction, other restrictions include limits on commercial and industrial potable water use and prohibition on using drinking water for irrigation of ornamental turf in street medians. The target date for implementing the regulation is between mid-May early June. Water agencies face fines of up to \$10,000 per day for failing to meet water reduction targets, according to the SWRB. The restrictions are to remain in place through February 2016.

The Golden State is in the fourth year of a severe drought, and previous emergency declarations from the governor have called for water conservation and other measures, but they haven't been enough, according to Vito Chiesa, a Stanislaus County supervisor and this year's CSAC president.

### 'We've got real problems'

"I try not to be an alarmist because that's not my nature," said Chiesa, whose family grows walnuts and almonds, "but we've got real problems, and it's going to have a profound effect on county government, on state government — and right now we're just trying to come to grips with that."

Sacramento County Supervisor Don Nottoli represented counties at an April 9 drought briefing in the capital county that included local, state and federal officials, co-hosted by CSAC, along with water, environmental, public safety and other agencies. "I think that for the foreseeable future we're all in this together, and there's going to be a real need for each of us to do our part..."

Nottoli chronicled the drought-related impacts to some of the state's 58 counties.

### Salty to Drinkable

San Luis Obispo County is working with one of its communities, Cambria, where a brackish-water desalination plant was constructed and is currently being tested. The county's involvement is in land use permitting, helping secure drought-related grant funding and

interagency coordination.

The Stanislaus County Board of Supervisors has developed a Domestic Well Recovery Loan Program — a means-tested program for residents who have experienced failed wells in the unincorporated area.

Tulare and Tuolumne counties are working with nonprofits to bring in — and connect to plumbing — 2,500-gallon tanks of potable water to owner-occupied homes whose wells are tapped out. In the latter county, funding was secured from various state agencies to permanently connect some homes with dry wells to their local utility district, providing a permanent fix, according to said Rob Kostlivi, Tuolumne's director of environmental health.

"I go out and try to inspect every single well or spring that goes dry so there's a single point of contact," he said. In addition, he's been conducting a series of meetings throughout the county, providing updates on conservation, the drought program, and status reports on the county's surface and groundwater.

Kostlivi has been the county's environmental health manager for six years and has an additional 16 years of experience in the field. Of the current drought, he said, "It's absolutely the worst that I've seen, and probably the worst ever in Tuolumne County."

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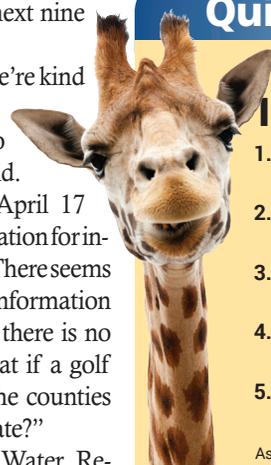
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## Quick Takes

### TOP 5 ZOOS IN AMERICA

- Columbus Zoo**  
(Franklin County, Ohio)
- San Diego Zoo**  
(San Diego, Calif.)
- Lion Country Safari**  
(Palm Beach County, Fla.)
- Phoenix Zoo**  
(Maricopa County, Ariz.)
- Fort Worth Zoo**  
(Tarrant County, Texas)

As ranked by: USA Travel Guide



# Counties hold special activities to raise public awareness during NCGM

By **TOM GOODMAN**  
PUBLIC AFFAIRS DIRECTOR

It's April, so that means that National County Government Month (NCGM) is in full swing in counties across the country.

Since 1991, NACo has encouraged the nation's counties to raise public awareness and understanding about the roles and responsibilities of county government.

The NCGM theme for 2015 is "Counties Moving America Forward: The Keys are Transportation and Infrastructure," which mirrors the presidential initiative of NACo President Riki Hokama.

such as bridges, roads and building projects, and public works activities.

Smith County is also releasing through social media a "Fact of the Day" about the county and its departments, and county employees are being asked to participate in a blood drive.

An essay contest has been offered to all county public high school students involved in Student Council or other government-related organizations or classes.

## Yuma County, Ariz. encourages residents to play Counties Work

Yuma County, Ariz. is seeking

hundreds of miles of county roads during April as part of Pothole Palooza. The goal is to break the 2014 record of 1,000 potholes in April. The county is also partnering with municipalities and private sector groups for roadside beautification initiatives throughout the month. Communities are encouraged to get involved by adopting a road and organizing road cleanups.

The DeKalb Fire Rescue was holding open houses throughout the month, an electric car charging station was opening on April 23, a county services expo with 40 departments and agencies participating was planned for April 25, and an overhaul and rehabilitation of a premier county park was also scheduled for April 25.

## CSAC releases videos showing county best practices

The California State Association of Counties has produced 16 videos on infrastructure and best practices in 14 counties in the Golden State as part of NCGM. A new video and post will be released each week.

The videos and blog posts look at four distinctly different types of infrastructure: energy, broadband, flood control and roads. For county best practices, the programs run the gamut, from an urban farm in Alameda County to prison-related social services program in Lassen County.

## Indiana Association of Counties holds essay contest

The Association of Indiana Counties (AIC) is again holding an essay contest for elementary school students for NCGM. Indiana counties celebrate NCGM in many ways but on a statewide level the association encourages third graders to interview county officials to write a one-page essay and then submit it to the contest.

One winner in each of AIC's six districts is selected. Winners attend the AIC District Meeting in May to read their essays, pick up their certificates and \$100 cash prizes and meet with officials from their county.

## Counties take NCGM to the airwaves

The Berks County, Pa. Board of Commissioners will use Berks Community TV and a local radio station to show the progress of improvements in transportation and infrastructure, the theme of

NCGM. Commission Chair Christian Leinbach, NACo's Northeast Region representative, said county officials will participate in TV and radio programs over the course of the month that will show that "counties matter when it comes to transportation and infrastructure."

Counties such as Pitt County, N.C. and Bernalillo County, N.M. have appeared on local TV news stations to promote county transportation and infrastructure services.

*\*See this story at [www.countynews.org](http://www.countynews.org) to access the game, Counties Work.*

### SpeedRead » » »

- » The California State Association of Counties produced 16 videos on infrastructure and best practices in 14 counties in the Golden State.
- » Winners chosen for the 23rd annual poster contest for fourth graders in Cape May County, N.J.
- » DeKalb, County Ga. crews repair hundreds of miles of county roads during April Pothole Palooza.



Photo courtesy of DeKalb County, Ga.

DeKalb County, Ga.'s Pothole Palooza is in full swing during NCGM.

In participating in NCGM, counties are actively promoting their programs and services by hosting community events and activities.

They include tours of county facilities, recognition ceremonies for county employees and volunteers, distribution of program information, student essay and art contests, meetings with business and community leaders and adopting resolutions. Below is a sampling of what some counties are doing to celebrate NCGM.

## In Texas: Barbecue Day at the Capitol

The Texas Association of Counties (TAC) is encouraging counties to participate in NCGM and also held a special event in the Texas Capitol that brought together legislators and county officials at a County Government Day barbecue.

One Texas county, Smith County, is following the theme and providing information to the public and the media to highlight key transportation and infrastructure projects,

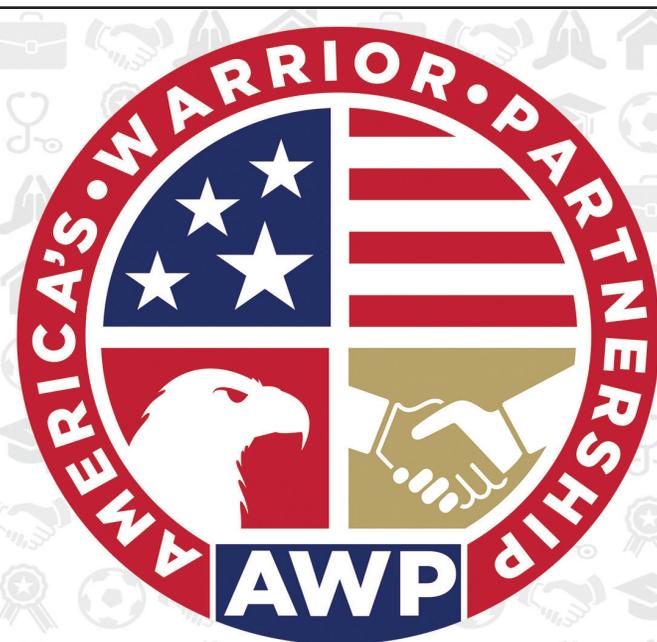
to have residents learn more about counties and what they do by encouraging them to play Counties Work, an online game developed by NACo and iCivics to teach students about county government during NCGM.

Players get to run their own county and by becoming a virtual county official set tax rates, raise revenue, approve development and respond to citizen requests, while staying under budget. Those who have high enough citizen satisfaction to get re-elected can get a screen shot of their final score and post it on the Yuma County Facebook page.

## DeKalb County kicks off NCGM with Pothole Palooza

DeKalb County Interim CEO Lee May said his county is planning a monthlong series of activities as part of NCGM. The county's government television channel and website will have video tours of the infrastructure and transportation projects and improvements.

County crews will be repairing



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# COUNTY INNOVATIONS AND SOLUTIONS

Navajo County, Ariz.

## Stories from the Periphery Warn of Drug Addiction

By CHARLIE BAN  
SENIOR STAFF WRITER

Drug addiction is an equal-opportunity offender, and Navajo County, Ariz. wanted to show much collateral damage could result from one person's use.

In the mid-2000s, as the methamphetamine epidemic spread the county addressed the problem in town hall meetings that initially saw great attendance, which, however, eventually waned.

"We realized the meeting place, the town hall, had moved online," said County Attorney Brad Carylon. "We had to use social media

to reach people."

In 2013, the Navajo County Drug Stories website debuted, presenting video testimonials from people in all nooks of a drug user's blast radius.

"We didn't want to focus our interviews on the user, we wanted to talk to people who are impacted by people who choose to use, and focus on the communities."

By collecting the stories of the addicts, their parents, nurses and law enforcement personnel, the program tells those stories in three-minute segments.

Emergency room nurse Bon-

nie, for example, talks about the abuse she witnesses in patients who are starting to resemble her teenaged son.

"You see younger and younger kids doing it now and that's what breaks your heart," she said, talking about the fear her son will begin using drugs. "It just takes once."

She also talks about the practical effects she sees in her profession.

"They take away from what we can do for true emergencies," she said about overdoses. "They exhaust our resources and our staff because it can be mentally wearing."

Wanda Jo talks about her son's cycle of addiction and incarceration, a stunning fall for a promising young man.

"He thought he could do it one time and walk away," she said ruefully.

Carylon said over the course of his and Sheriff Casey Clark's careers, they've come across enough advocates who are willing

to speak out about the threat of illegal drugs to find willing speakers for the videos.

"If just one person takes these messages to heart, they'll be worth it," he said.

The program costs \$9,000 annually, and so far nearly 2,000 people have liked the Facebook page. Carylon said a few people contact his office through the page every month looking for help dealing with addiction.

In addition to the videos, the website features additional resources for treatment centers and basic facts on the dangers various

illegal drugs can pose.

Navajo County Drug Stories has coordinated with community activists and law enforcement agencies and has been featured on a radio program called Drug Net.

These efforts: all part of capturing the attention of would-be town hall attendees.

\*Read this story online at [www.countynews.org](http://www.countynews.org) to see videos from Navajo County Drug Stories.

(County Innovations and Solutions features national award-winning programs.)

## County moves make new international rail bridge happen

By CHARLIE BAN  
SENIOR STAFF WRITER

Even in the world of international commerce, there's a chance for county government to make an impact.

As the opening date for a new rail bridge between Texas and Mexico approaches, the first such new bridge in more than 100 years, Cameron County's work in securing land and funding for the redirected train tracks is being credited as bringing the plans to fruition.

Cameron County will see major public safety benefits as a result. The new rail line will eliminate 14 railroad crossings through the middle of downtown Brownsville, one of the main reasons the county had ranked eighth out of 254 in the Lone Star State for traffic deaths involving trains. The tracks will shift out of town into a rural area west of town.

The new tracks will also stop bisecting the town when trains were stopped waiting to cross the border. That had caused long blockages of the 14 intersections, separating parts of town on either side.

County Judge Pete Sepulveda has been working on the project for 15 years, mostly as county administrator, a role he left just a month ago. Over that time, he has contributed to construction of four automobile bridges over the Rio Grande.

"There were a lot of doubts about getting this done, but political leaders were committed to this, even when different people were elected," he said. "No matter who was in charge, they listened to the staff recommendations, and that was key to making this happen."

He added that one jurisdiction turning its back on the plans would have buried it at any point of the 15-year timeline.

Much like a locomotive gaining momentum from a full stop, the project picked up speed in 2009 when the environmental study came back, indicating the project ready to go.

"That was the hardest part because it was the only thing we couldn't control," Sepulveda said.

Funding was a challenge, too. Because the bridge would not have toll revenue, the costs would not be offset, stretching the costs

higher. The *Texas Tribune* reported that negotiations between local leaders and the Department of Homeland Security over costs of moving equipment slowed the project down.

Sepulveda said the county's investment will range from \$3-\$4 million out of the U.S.'s \$40 million total investment, most of which came from a variety of federal agencies (Mexico is paying roughly \$60 million). Sepulveda said the county has not calculated the cost of the time its staff spent on the project.

"We made our staff available to help anyone who was taking this project forward," he said. "Over 15 years, that's added up."

Once the money was secured, though, the rest of the project worked smoothly, and left the county with prime land in the middle of Brownsville.

"We were lucky we found a corridor that wasn't being used," Sepulveda said of the new tracks' path. "It was about 20 parcels. Now, where the old tracks are, we'll have eight miles of right of way to develop a new transportation corridor through the city. We could add bike trails, parks, all kinds of things."



## Profiles in Service

### Buddy Boe

Chair, Next Generation NACo  
CAO, St. Charles Parish  
St. Charles Parish, La.

**Number of years active in NACo:** Five

**Years in public service:** Five

**Occupation:** chief administrative officer, St. Charles Parish, La.

**Education:** Tulane University

**The hardest thing I've ever done is:** run a marathon.

**Three people (living or dead) I'd invite to dinner:** Benjamin Franklin, my wife and Winston Churchill

**A dream I have is to:** skydive.

**You'd be surprised to learn that I:** went spelunking (caving).

**The most adventurous thing I've ever done is:** cross the Mexican border to volunteer for a church-related service project.

**My favorite way to relax is:** book ... whiskey ... cigar

**I'm most proud of:** my collection of lapel pins and books.

**Every morning I read:** *Bloomberg Business* and *Bloomberg Politics*.

**My favorite meal is:** bacon-wrapped filet mignon with baked romaine prepared by my wife.

**My pet peeve is:** people who attend meetings without anything upon which they can write down tasks and action items.

**My motto is:** "Live your life so you'll have no regrets."

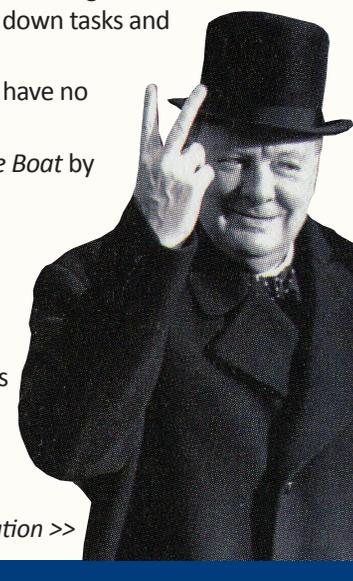
**The last book I read was:** *Boys in the Boat* by Daniel James Brown.

**My favorite movie is:** *The American President*.

**My favorite music is:** country.

**My parish is a NACo member because:** NACo represents the interests of local governments and assists in spreading the message of local officials.

Churchill would get a dinner invitation >>



## Commentary

# BRUSHING UP ON PAINT PRODUCT STEWARDSHIP

By Commissioners **Victoria Reinhardt**, chair, NACo Environment, Energy and Land Use Committee chair, and **Tim Josi**, NACo Western regional representative.

Throughout the nation, county household hazardous waste programs collect millions of gallons of discarded paint. Estimates put it as high as 69 million gallons annually. That's a lot of old paint. Dealing with it is expensive. But it needn't be because that drying latex in those old half-filled cans is a strong candidate for recycling. And strong candidates for recycling make old paint a good fit for a management technique called product stewardship.



Reinhardt



Josi

Product stewardship encourages manufacturers, retailers and consumers to treat products as resources rather than waste, changing how they think about the products they make, buy and use.

**Paint product stewardship is worth pursuing – more paint will be recycled, manufacturers will be incentivized to move to more environmentally sound practices and counties will have lower costs.**

Successful product stewardship occurs when all parties involved in the design, production, sale and use of a product take responsibility for minimizing the environmental impact throughout the stages of the product's life.

Over the past decade, several states have adopted paint product stewardship legislation. Oregon was the first in 2009. Now there are eight total: Connecticut, California, Oregon, Maine, Minnesota, Rhode Island, Vermont and Colorado. A new national industry organization — PaintCare — was

formed, as well, to help counties and other local governments practice good product stewardship.

The process in most states has been designed to work like this: State legislation authorizes PaintCare to collect fees on the sale of paint and use those fees to collect and manage paint. Counties get involved when PaintCare contracts to take the paint collected at household hazardous waste facilities and pay for the management (recycling) of the paint.

PaintCare also works with retail stores, which can collect old paint.

But that's not going well.

Many counties in states that have adopted product stewardship laws are experiencing problems

working with PaintCare.

For example, counties in Minnesota have been attempting to negotiate contracts with PaintCare for almost a year. In Oregon, after PaintCare terminated previous agreements, counties have been attempting to negotiate contracts with PaintCare since October 2013. Meanwhile, PaintCare sued California for adopting regulations related to program responsibilities. PaintCare lost at both the lower court and appellate level but may still appeal to the Supreme Court.

The lessons learned in Oregon,

California, Minnesota and other locations are worth considering when other states are looking at paint product stewardship legislation. We need to ensure that our programs can be replicated throughout the nation in a way that serves both rural and urban counties.

Paint product stewardship is worth pursuing — more paint will be recycled, manufacturers will be incentivized to move to more environmentally sound practices, and counties will have lower costs. But, laws need to recognize the challenges of working with industry organizations and address good faith negotiations, prevent stalling tactics, and make sure the industry obligations, timelines, goals and performance measures are clear and enforceable.

Because no national solutions are imminent and NACo has a strong paint product stewardship position, we need to work together to identify the issues and share lessons learned to protect counties nationwide. That's no whitewash.

**(For more information, please contact Commissioner Reinhardt at 651.266.8363 and Commissioner Josi at 503.812.1932.)**



# 911 fee hike tops Pa. counties' legislative agenda

By CHARLES TAYLOR  
SENIOR STAFF WRITER

Back in the pre-cellphone days of calling 911, an emergency dispatcher could expect to get two or three calls — most likely from a pay phone — of reports about a highway accident.

In today's always-connected world, multiply that by a factor of 10 ... maybe 50. Do the math and you'll appreciate how higher call volume places increasing demands on 911 systems, which can also equate to higher costs for counties.

"Landline revenue is declining tremendously, and the wireless fees have pretty much flat-lined," according to Brian Melcer, Lawrence County, Pa. public safety director and president of the state's 911 number association.

As landline fee collections decrease, some local governments have had to pass along more 911 costs to taxpayers — by using general fund dollars to make up the shortfall.

Pennsylvania's counties have been responsible for 911 call systems since 1990, funded by monthly subscriber line charges, currently

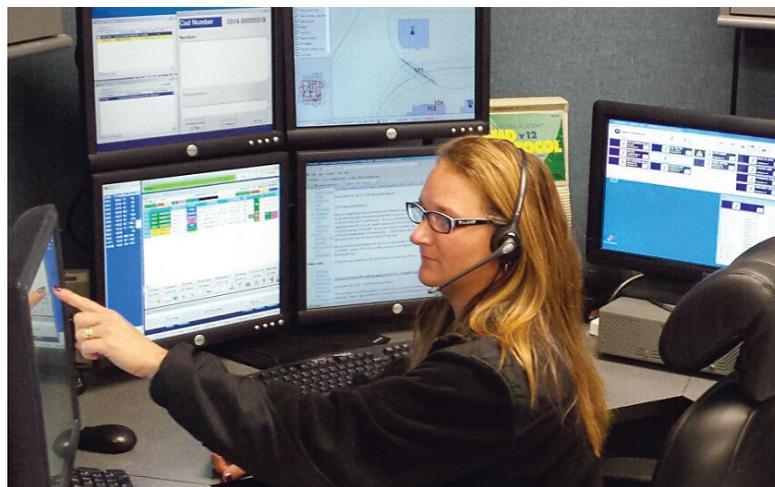


Photo courtesy of Lawrence County, Pa.

A 911 call-taker at her console in Lawrence County, Pa.

\$1 to \$1.50 on landlines depending on county population, and \$1 for cellphones, VoIP (voice over Internet Protocol) and pre-paid wireless. Therein lies the rub.

The higher fees are on the old, declining technology while the lower charge is on the new, and those revenues are leveling off. At the same time, new technologies are in the offing and there's no formula to deal with them.

Nationwide, roughly 45 percent of U.S. households are now

wireless-only, according to Brian Fontes, president of the National Emergency Number Association. He added that "many 911 centers today are tethered to 1960, 1970 voice-only communication."

The National Council of State Legislatures reports that 911-fee-related bills — 59 of them — were being considered by 23 state legislatures this year.

In 2005, Pennsylvania counties covered an \$18 million statewide shortfall in 911 fee collections.

County deficits in 2014 totaled about \$103 million, said Doug Hill, executive director of the County Commissioners Association of Pennsylvania (CCAP). "So obviously our (counties') contribution has increased far beyond what the law ever envisioned. The law, technically, intended to pay the whole cost," he explained.

Pennsylvania counties have turned to the state Legislature for relief — a rewrite of the state's Public Safety Emergency Telephone Act — that would raise fees. CCAP would like to see the surcharge set at \$2 per month across the board. But telecommunications industry officials, including the Broadband Cable Association of Pennsylvania and Verizon, have lobbied for a lower fee — closer to \$1.25.

The General Assembly is currently considering legislation, backed by the CCAP and emergency communications associations.

In Allegheny County (pop. 1.2 million), a regional 911 call center serves the needs of 130 municipalities, nearly 200 fire departments, more than 100 police departments and 51 EMS agencies, County

Executive Rich Fitzgerald recently told the state's House Veteran's Affairs and Emergency Preparedness Committee, which has jurisdiction over 911 funding.

Despite regionalization, he said, fees haven't kept pace with eligible system costs. This year, county taxpayers could have to backfill a \$7.7 million deficit.

Inadequate 911 funding isn't unique to urban areas. In eastern Pennsylvania, Sullivan County has the same problem — if on a smaller scale — and with a twist. Its resident population is about 6,400, but being a vacation destination for campers, hikers and hunters, that number can increase threefold or fourfold between Memorial Day and deer-hunting season in December, according to county Commissioner Robert Getz.

During the high season, he said, 50 percent to 60 percent of 911 calls are via cellphones. And while the county participates in a regional 911 system, last year it had to provide a \$100,000 subsidy. "The only way we can raise money is to raise property

See 911 FEE page 7

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MECKLENBURG COUNTY, NORTH CAROLINA

## 911 fees lag behind mobile technology

911 FEE from page 6

taxes," Getz said.

Pennsylvania counties sought fee increases from the Legislature last year, but the bill languished in committee. However, the wireless fee, which was to sunset last June, was extended one year to June 30, 2015. It will expire if no action is taken.

Ultimately, counties want solutions that are "technology agnostic," Melcer said, to cover future innovations over the next decade or more.

"There are a lot of different voice-over-IP-type technologies, software-based phones, Wi-Fi phones that are coming out on the market," he said.

"Right now we really don't have a way to capture the funding, and there's really no standard as to how those calls get into our system so that they provide the right data to our dispatchers. We're always chasing technology — which is what it boils down to."

## Shine a light on solar energy in your county

If you are ready to meet this challenge, it might be worth a cool million or three to your county: Reduce the permit-to-plug-in times for installing solar energy systems — towards seven days for small photovoltaic (PV) systems or seven weeks for large PV systems.

Sponsored by the U.S. Department of Energy SunShot Initiative, the SunShot Prize: Race to 7-Day Solar aims to encourage local governments, communities, solar companies and electric utilities to collaborate towards improving the "going solar" experience from permit to plug-in for all Americans.

This competition offers a total of \$10 million in cash awards to the best teams that bring certainty to the process and reduce the permit-to-plug-in time from current durations. SunShot will provide seed funding to help support up to 20 teams during a set 18-month performance period that begins in September 2015.

SunShot will run two contests for 18 months and award two cash grand prizes in each contest by the end based on performance. In each contest, the first-place grand prize is \$3 million and the second-place grand prize is \$1 million.

For more information, visit <http://energy.gov/eere/sunshot/sunshot-prize-race-7-day-solar>; send questions to [sunshot.prize@e.e.doe.gov](mailto:sunshot.prize@e.e.doe.gov).

# 2014 County Population: Growth Remains Stable

By BRIAN KNUDSEN  
RESEARCH ANALYST

Population growth is an important component of regional economic vitality. Understanding population trends helps county-elected and other stakeholders to plan services for their residents and help local businesses. The U.S. Census 2014 county population data released last month are key tools for county leaders to use toward that end.

Overall, county populations exhibited continuity in their growth patterns. Half of the 3,069 counties experienced population growth from 2013 to 2014 (See the counties marked in blue on Map 1). The largest U.S. counties — those with populations over 500,000 — grew most consistently, with 92 percent of the 126 large counties adding population. Sonoma County, Calif. and Montgomery County, Texas passed the 500,000 residents threshold last year.

Seventy percent of mid-sized counties — with populations between 50,000 and 500,000 — added residents, as did 40 percent of the smallest ones, those with fewer than 50,000 people. Kerr County, Texas and Lincoln County, S.D. grew beyond 50,000 residents in 2014.

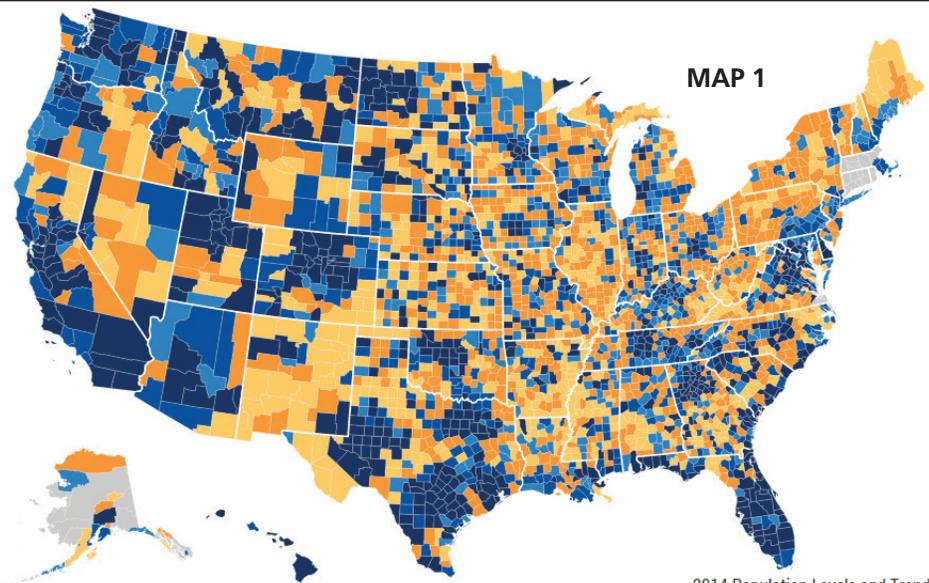
Population expansion in about a fifth of counties outpaced the U.S. average in 2014. The majority of these high-growth counties are located in the South, mostly mid-sized, with populations between 50,000 and 500,000 people. Texas alone has more than 100 such high-growth counties. Harris

County, Texas holds the top spot in terms of the number of new residents added in 2014 — almost 90,000. But one North Dakota county remains the fastest growing county in the country; McKenzie County, N.D.'s population expanded at more than 18 percent between 2013 and 2014 (See Map 2). Oil production in McKenzie County, located on the Bakken Formation, reached 11.8 million barrels in January 2015, the most of any county in North Dakota.

Regional and state differences are also apparent. Similar to 2013, western and southern counties were most likely to experience population growth. Sixty percent of western counties and 53 percent of southern counties expanded in terms of population. Northeastern and midwestern counties lagged, with only 42 percent and 39 percent of them adding residents last year. Several small states — Hawaii, Delaware and Massachusetts — saw all of their counties add population between 2013 and 2014.

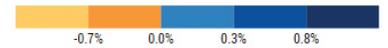
Among larger states, Washington, Florida, California, Arizona, Idaho and Oregon had more than 70 percent of their counties grow. More counties in Idaho, Maine, New Hampshire and Washington added population in 2014 than in the previous year.

These findings highlight some of the county population trends from 2014. The demands on county officials and governments to provide essential services only increase as counties grow.



Source: NACo Analysis of U.S. Census Bureau - Population Estimates Program (PEP), 2014

2014 Population Levels and Trends  
Population Annual Growth Rate (from previous year)



\*county data is unavailable if the county is colored grey

## WORD SEARCH

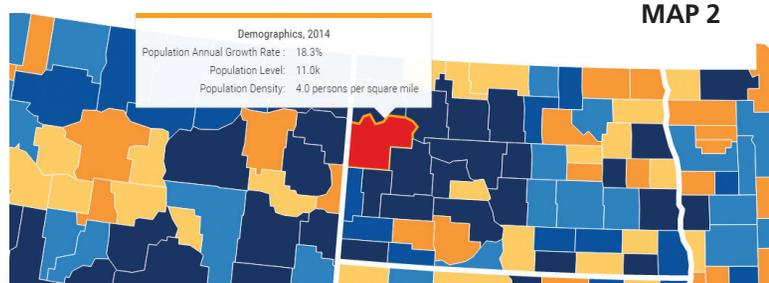
### Dickinson County, Kan. Facts

Learn more about this featured county in 'What's in a Seal?'

J R T T L Z L E A Y Y W R F M G V I L Z  
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- ABILENE** (county seat)
- CHEEVER** (township)
- CHISHOLM TRAIL** (historic cattle-driving trail that ended in Dickinson County)
- C.W. PARKER CAROUSEL** (hand-carved, functioning carousel created in 1901)
- DROUGHT** (is a significant problem for Dickinson County residents)
- EISENHOWER** (Dwight D., grew up in Dickinson County)
- PERMIAN** (fossils have been located in Dickinson County)
- GREYHOUNDS** (Dickinson County houses the Greyhound Hall of Fame, a.k.a. "The Greyhound Capital of the World," a museum devoted to the dogs)
- HOPE** (a pumping station for the Keystone-Cushing pipeline, located in Dickinson County)
- HY VANDENBERG** (major league baseball player from Dickinson County)
- INDEPENDENT TELEPHONY** (the museum of; chronicles the history of the telephone)

- LONE TREE CREEK** (named for the solitary Cottonwood tree that stood as a landmark for Native Americans and settlers for generations)
- MARION** (adjacent county to the southwest)
- QUARRIES** (of limestone can be found in the eastern parts of the county)
- SOIL** (Dickinson County's different soils are all fertile and good for agricultural use)
- SUTPHEN** (unincorporated community)
- VALENTINE DINERS** (a string of metal-sided, portable eateries that popped up in Dickinson County in the late 1940s)
- VOLKMANN LOG CABIN** (historic cabin built in 1858)
- WASA-TUSA** (a product developed by Dickinson County doctor A.B. Seelye; Native American term meaning "to heal")
- WILD BILL** (a historic "wild west" town marshal for Dickinson County in the 1870s)



Source: NACo Analysis of U.S. Census Bureau - Population Estimates Program (PEP), 2014

2014 Population Levels and Trends  
Population Annual Growth Rate (from previous year)



Created by Sarah Foote



Photo by Jon Collins, Minnesota Public Radio News. © 2015 Minnesota Public Radio. Used by permission. All rights reserved

Volunteers from a local nonprofit pack food boxes that Hennepin County, Minn. sheriff's deputies will deliver while on duty.

# Hennepin County deputies deliver the goods

BY CHARLES TAYLOR  
SENIOR STAFF WRITER

Lately it seems that every other week brings bad news about friction between police and the public.

The Hennepin County, Minn. Sheriff's Office is presenting a kinder, gentler face of law enforcement through a new partnership to distribute healthy foods to those in need.

Working with the nonprofit, Matter, deputies hand out food boxes while on patrol in Minneapolis and throughout the county.

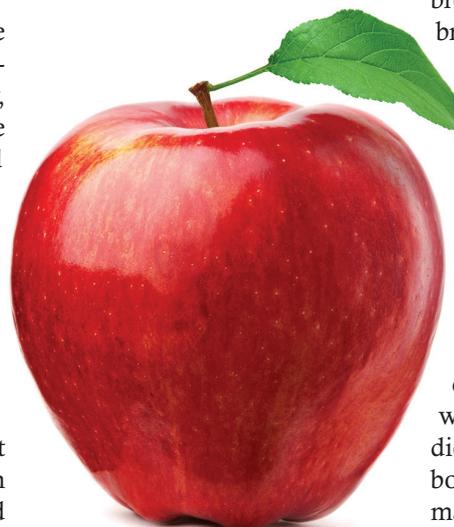
"Our deputies are out every day, walking beats, answering 911 calls around the county, coming in contact with individuals — kids, adults, some less fortunate than others," said Sheriff Richard W. Stanek, "and this gives them another unique opportunity to engage them in conversation and leave with a good interaction between local law

enforcement and the public."

Joe Newhouse is director of public engagement for Matter, which sought a partner in its effort to combat "food insecurity." He said their light-bulb moment came after a recent community needs assessment. One key finding was "a real need to reach people and connect them with healthy food." This was especially true of some urban and low-income areas. Newhouse's colleague, Quenton Marty, president of Matter, said in some parts of the county you might find 15 fast food restaurants within a five-block radius. "With limited mobility and resources, [people are] going to gravitate toward the food that's closest to them," he explained, "which tends to be over-processed, high in sodium and sugar."

Newhouse said the assessment also pointed to the need to reach people in nontraditional ways and

**One key finding was "a real need to reach people and connect them with healthy food."**



connect with them outside of existing means of distribution, such as food pantries.

"We started looking at the people that were kind of on the front lines, and police officers and sheriffs definitely fit that category," he said.

There are three types of food boxes available, one family-sized, a breakfast box and a lunch box. The breakfast box consists of six individually packed meals, including instant oatmeal, a "healthy" granola bar and a juice box. A lunch might include packaged tuna, crackers, an apple and some type of vegetable, Matter officials said.

Another county entity, the Hennepin County Medical Center, helped the nonprofit determine which foods to include with advice from its diabetes team dietitians, Newhouse said. The boxes also include educational material such the U.S. Department

of Agriculture's MyPlate literature, which recommends the food groups and portions that constitute a nutritionally sound diet.

So far, it appears that the partnership will be a double-win, benefiting Matter and the Sheriff's Office.

"When we can link with the sheriff's department, there's a level of credibility that's established for us with this program," Marty said. "We hope on the other side there's maybe a win in it for the sheriff's department," he added, acknowledging some of the recent unflattering characterizations of law enforcement officers.

Stanek certainly sees it as a plus. "We practice the philosophy of community-oriented policing. This is just another step or piece of that," he said.

"I think it's a unique partnership with a nonprofit... first and second responders; it fits right in. We're proud of it."

## Financial Services News

# NACo, Nationwide Announce Aspire Award for Plan Sponsors; Public Financing Authority Closes 100 Deals

NACo and Nationwide Retirement Solutions have announced the first Aspire Award: Honoring Innovative Leadership in Promoting County Employee Retirement Savings to recognize two counties that have gone above and beyond in empowering their employees

for retirement success.

Counties who offer their employees the opportunity to participate in the NACo Deferred Compensation Program, administered by Nationwide Retirement Solutions, are eligible for nomination for the Aspire Award.

As an employer, a county serves as plan sponsor to its employees' retirement programs. Some counties have developed and implemented innovative approaches to create opportunities for their employees to be retirement ready.

The first annual Aspire Award will be presented during NACo's Annual Conference, July 10–13, in Mecklenburg County (Charlotte), N.C.

Two awards will be presented. Consideration will be given to the plan sponsors who present measurable outcomes that result from unique, unusual and original efforts to successfully engage county employees in their retirement futures.

For more information and applications visit <http://www.naco.org/aspire>.

NACo must receive applications by 5 p.m. EDT, Friday, May 15.

Applications may be submitted to [plansponsor2015@naco.org](mailto:plansponsor2015@naco.org) or mailed to Aspire Award,

NACo, 25 Massachusetts Ave., NW, Suite 500, Washington, DC 20001.

### Public Finance Authority makes it a 100

The Public Finance Authority (PFA) has closed more than 100 bond issuances representing over \$2.65 billion in economic development projects throughout 36 states since its inception in 2010.

The PFA, sponsored by NACo, the National League of Cities, the Wisconsin Counties Association and the League of Wisconsin Municipalities, partners with local governments to assist in the financing of public benefit projects that create temporary and permanent jobs, affordable housing, and community infrastructure and improve the overall quality of life in local communities.

As a national conduit issuer of taxable and tax-exempt bonds, PFA provides the ability to finance multistate projects and

has rapidly become a valuable local resource for bond financings across the country.

In 2014, the number of issuances by PFA grew 90 percent from 2013 and financings for 2015 are up 150 percent in the first quarter compared to the first quarter in 2014.

Working with numerous underwriters and bond counsel firms, the PFA has financed various types of public-benefit projects including educational facilities, affordable housing, continuing care and energy efficiency upgrades.

"The experience and capabilities the PFA provides as a national conduit bond issuer brings efficiencies to the bond issuance process that may result in savings borrowers might not otherwise realize," said Matt Chase, NACo executive director.

For further information about PFA, please contact Lisa Cole, senior director, NACo Financial Services at [lcole@naco.org](mailto:lcole@naco.org) or 202.942.4270.

## NACo on the Move

### ►NACo Officers and County Officials

• April 8–10, President **Riki Hokama** and Executive Director **Matt Chase** represented NACo at the California State Association of Counties Executive Meeting.

• Second Vice President **Bryan Desloge** spoke about the importance of NACo membership at the ACCG-Advancing Georgia's Counties Annual Conference in Chatham County (Savannah), April 18.

### ►NACo Staff

• On April 13, **Bert Jarreau**, chief innovation officer, served as the keynote speaker at Montgomery County, Md.'s Innovation Week. He provided opening remarks at the session entitled What is the Internet of Things?



Solomon

• **Brian Namey** has been promoted to director of communications and will spearhead a new team with responsibility for media relations, NACo.org, social media, digital media (i.e. podcasts and videos), Web interactive media, mapping and other digital communications.

• **Katy Solomon** has joined NACo as junior graphic designer. She will create and

implement graphic design solutions for all NACo clients.

• **Eryn Hurley** has joined NACo as a legislative assistant. She holds a bachelor's degree in environmental studies from Denison University in Granville, Ohio.



Hurley

• **Austin Igleheart** has joined NACo as a legislative assistant. He holds a bachelor's degree in political science and sociology from the University of Denver, Colo.



Igleheart

• **Kelly Boggs** has been promoted to marketing specialist for the NACo Financial Services Corporation.

### ►Coming Up:

• **Andrew Goldschmidt**, director of membership marketing, will be exhibiting on behalf of NACo at the 86th Annual West Texas County Judges and Commissioners Association Conference in Wichita County April 27–May 1. Goldschmidt will also be exhibiting on behalf of NACo at the New Jersey Association of Counties' Annual Celebration of County Government in Atlantic County on May 6–8, 2015.

• **Alex Koroknay-Palicz**, membership coordinator, will be exhibiting and speaking on the benefits of NACo membership at the Illinois Association of County Officials Spring Conference in Sangamon County April 27–29.

2015 ASPIRE AWARD:

Honoring Innovative Leadership  
in Promoting County Employee  
Retirement Savings

APPLICATIONS DUE BY MAY 15, 2015 • [WWW.NACO.ORG/ASPIRE](http://WWW.NACO.ORG/ASPIRE)





# News From the Nation's Counties



The Dane County Cultural Affairs Commission's 2015 poster, *Lagoon*, by Brian McCormick.

Image courtesy of Dane County, Wis.

## ► WISCONSIN

**DANE COUNTY'S** Cultural Affairs Commission has announced its **annual art poster**, a four-decades-long tradition showcasing a local artist. Donations for the posters support the commission's programs.

This year's poster is *Lagoon*, by Brian McCormick, a watercolor inspired by McCormick's local park.

## ► ALABAMA

**MOBILE COUNTY** is seeing impressive results from its **recycling partnership** with Goodwill Easter Seals. In just its fourth month, the recycling program has received more than 690,000 pounds of material. That puts it on par to exceed a projected first-year total of 1.5 million pounds.

"The new numbers are a tribute to the capabilities of our partner agency," said Commissioner Merceria Ludgood, "and a clear indication that this project provides a much-wanted service for our county."

Mobile County built the facility by tapping federal grants to Gulf Coast states from offshore gas and oil revenues; Goodwill Easter Seals operates it, relying heavily on volunteers.

Seven paid staff members are augmented by more than 70 volunteers, 12 court-appointed community service workers and 11 students from a local school.

## ► CALIFORNIA

A planned installation of 32 acres of solar panels would enable **SANTA CLARA COUNTY** to crack the top 10 of the nation's renewable energy consumers.

County supervisors recently voted unanimously to proceed with power-purchase agreements that will allow Sunpower to build **solar arrays at five sites**. The solar panel farms would generate 11.4 megawatts of electricity, which would meet the needs of about 17 percent of the county facilities, the *San Jose Mercury News* reported.

There is one issue, though, that could prove problematic. One of the sites might pose a threat to a protected species of butterfly. If so, county officials said they would work to avoid disturbing them.

The power agreement is projected to save the county about \$40 million over 20 years. However, that depends on a federal benefit that requires the panels to be connected to the grid by November 2016.

**LOS ANGELES COUNTY** has developed a game plan to **crack down on physicians** who over-prescribe powerful psychiatric drugs to kids in the foster care and juvenile delinquency systems, according to the *Los Angeles Times*.

The newspaper reported that the county's Department of Mental Health is scheduled to launch a program May 1 that will use computerized analysis to identify doctors with a pattern of inappropriately prescribing psychoactive medicines, or unsafe quantities of the drugs.

The mental health department will recommend that judges no longer allow problematic doctors to write prescriptions for youths under court supervision.

The **SAN DIEGO COUNTY** Board of Supervisors voted unanimously to rescind its **Climate Action Plan** after losing a court case to preserve it.

The Sierra Club had sued the block the plan, saying the blueprint to combat climate change lacked enforceable measures, as required by the California Environmental Quality Act. An appeals court judge agreed, upholding a lower court's earlier ruling against the plan.

The supervisors were legally bound to rescind the plan within 30 days of the state Supreme Court's decision.

## ► DELAWARE

With the stroke of a pen, **NEW CASTLE COUNTY** Executive Tom Gordon has **banned govern-**

**ment travel to Indiana** in response to the Hoosier State's new Religious Freedom Restoration Act, according to *The News Journal*.

"Indiana just repealed 50 years of progress in civil rights laws and now can discriminate broadly based on religious belief, and we want to send a message on behalf of New Castle County," said David Grimaldi, the county's chief administrative officer.

Gordon said he was unaware of any pending county government travel to Indiana, adding that his executive order "is more sending a message out to everybody."

Meanwhile, back home in Indiana, **DELAWARE COUNTY** commissioners approved a resolution reaffirming that the county does not discriminate on the basis of sexual orientation or gender identification.

## ► FLORIDA

**BROWARD COUNTY** commissioners sided with tradition—and, some said, against censorship—when they voted to allow a **Confederate-themed display** to be exhibited at a county library. For the past decade, it's been set up during April in honor of Confederate History Month.

Commissioners voted 4–1 against changing an existing policy allowing displays by outside groups at county libraries, *USA Today* reported. "I do not want to start censoring," said Commissioner Trudie Infantini, who voted with the majority.

The local chapter of the NAACP had filed a request seeking to prevent the display erected by a chapter of the Confederate Sons Association of Florida.

**PALM BEACH COUNTY**

commissioners agreed to let a **non-biotech business** build on 30 acres intended as part of a biotech hub.

They're making the exception for United Technologies Corp., which proposes building 250,000-square-foot facility that develops "intelligent building" technologies including security systems and escalators, according to the *Sun-Sentinel*.

The land is part of 100 acres that are already home to the Scripps Florida biotech research campus, which was to have been the biotech magnet.

County and state incentives of nearly \$11 million attracted United Technologies, including \$3 million in tax refund incentives and other local financial support — if the company meets job-creation requirements.

County officials say they're not giving up on biotech, but United Technologies could bring 500 new high-tech jobs.

## ► ILLINOIS

The **MARSHALL COUNTY** Board of Commissioners wants **former U.S. Rep. Aaron Schock** (R) to pay for the elections to replace him. They voted recently to bill him \$76,000, according to the *Chicago Tribune*.

Shock resigned recently over questions about his spending. The county has asked for a certified check or an agreement that Schock will pay the costs of a special election this summer and the general election.

## ► IOWA

**LINN COUNTY** Public Health is the first health department in the state to be accredited by the **Public Health Accreditation Board** (PHAB), and one of only 59 local

departments accredited by PHAB nationwide.

To receive accreditation, a health department must undergo a rigorous, multi-faceted, peer-reviewed assessment process to ensure it meets or exceeds a set of quality standards and measures.

## ► MARYLAND

**CARROLL COUNTY** commissioners approved a drug enforcement program recommended by sheriff's and the state's attorney's offices. It would form a Repeat Offender Proactive Enforcement Team and the **Drug Overdose Response Team**.

They agreed to fund almost \$1 million to start the "Not in Carroll" program in FY16, which starts July 1, *The Baltimore Sun* reported. Overall, the program is expected to cost about \$2.2 million over the next three years. According to the Sheriff's Office, there were 29 overdose deaths in the county last year, of which at least 12 were caused by heroin or other opioid drugs.

## ► MISSOURI

**ST. LOUIS COUNTY** taxpayers are off the hook. Gov. Jay Nixon's (D) office recently notified the county that its "participation would not be necessary" in a deal to **build a riverfront stadium** for the NFL's Rams, *stlouistoday.com* reported.

That will deprive the proposed \$985 million sports arena of \$6 million per year that would have come from the county.

County Executive Steve Stenger has long maintained that he would not support county tax dollars being used for a new stadium without allowing county voters to decide.

In the meantime, the clock is *See NEWS FROM page 11*

## The H.R. Doctor Is In

# All This from a Crème Brûlée

One of my favorite desserts is that great 17th century creation called a crème brûlée. It is a sweet custard pudding-like treat with a caramelized crust on top. The crust is created by exposure to the flame of a small torch for a few seconds so that it can harden.

The highlight of feasting on this great dessert occurs before you even take the first bite. It occurs the moment your spoon breaks through the crust to get to the creamy essence within.

The crust is like a barrier or obstacle which must be overcome in order to enjoy the next level of success.

Supervisors and managers have a particular role in being “crème brûlée coaches.” They have a job, a responsibility and an opportunity to recognize when a colleague is facing

“It is important in life to search for and find that inner spirit and allow it to come forward as a tool to do the impossible and overcome the unimaginable.”

some kind of barrier to their success. They have the chance to help facilitate the removal of the obstacle their colleague faces. Watching another person overcoming an obstacle is rewarding for the supervisor in and of itself. It will certainly be more rewarding for persons who have finally faced down the “devils” keeping them from the next level of success or enjoyment.

At work, common barriers may be a fear of public speaking, moving out of your comfort zone to accept a

new responsibility, or accepting your first opportunity to be a supervisor. There may well be personal health or family dysfunction issues which attack their personal sense of self-confidence.

There may be workplace obstacles which come from the “dark side of the force.” Perhaps another person is a source of bullying or harassment. It may be the person whose poor work habits and performance get in the way of success in the agency. You want to help that person succeed as a colleague and perhaps a friend. However, you also want to overcome the burden of having someone else’s work to do. Supervisors sometimes don’t want to deal with the situation, or don’t know how to deal with it.

For many people — women, more often than not — going home

after a day at work does not offer relief from obstacles. In fact, going home may compound a person’s problems. They may be going home to fears of domestic abuse, economic hardship or family situations which are very hard to handle.

I recall conducting a seminar years ago where I touched on the concept I learned about in Africa involving lessons from the history of Zulu culture. That turned into an HR Doctor article called *The Warrior Inside Each of Us*. The article is about the fact that no matter what we face or how afraid we are to finally take action in our own best interest, deep inside each of us is the spirit of the Zulu warrior. It is important in life to search for and find that inner spirit and allow it to come forward as a tool to do the impossible and overcome the unimaginable.

A couple of years later, a lady approached me at another seminar. She had attended the prior one and now proclaimed proudly: “Because of you I divorced my husband!”

All I could think to ask at that moment was “Is your husband in the room?”

Fortunately, he wasn’t. And better yet, she had come to recognize an obstacle that she was previously unable to overcome. Having recognized the problem of domestic abuse, she realized that with the support of friends, she could choose a path that empowered her to climb out of the situation. Her bravery took her to a more productive, less stressful and more rewarding state.

Imagine — all that from a crème brûlée.

*Phil Quinby*

## HHS proposes rule to extend mental health parity to Medicaid, CHIP programs

By BRIAN BOWDEN  
ASSOCIATE LEGISLATIVE DIRECTOR

The U.S. Department of Health and Human Services (HHS) announced a proposed rule, April 6, to apply the Mental Health Parity and Addiction Equity Act of 2008 to Medicaid and the Children’s Health Insurance Program (CHIP).

The federal law was meant to ensure that coverage for mental health and substance abuse treatment was on par with medical and surgical care. Up until now, the government has only spelled out how the law applied to commercial plans.

The rule would affect the majority of the 70 million people on Medicaid who are in managed care plans and the 8 million children covered by CHIP.

The proposal would mean that plans no longer could have hard limits on coverage such as a certain number of mental health visits in a year. And if a patient were to be denied treatment for a mental health or substance use disorder, the insurer would have to explain why.

Stating “the new rule does not disappoint,” Ron Manderscheid, executive director of the National

Association of County Behavioral Health and Developmental Disability Directors, explained, “we have been waiting for this rule ever since the original rule for large-group private insurance programs was released early in 2010. Both rules proceed from the Paul Wellstone and Pete Domenici Mental Health Parity and Addiction Equity Act passed in 2008, after being championed by then-Rep. Patrick Kennedy (D-R.I.) and his father, Sen. Ted Kennedy (D-Mass.)”

Counties are the local safety net and play an integral role in providing services for 296 million residents and health coverage to more than 3.3 million county employees and their dependents.

Counties in 26 states serve as the local behavioral health authority. Through counties’ roles as employers and providers of behavioral health services, parity helps ensure Americans with mental illness and substance abuse conditions gain access to appropriate community-based services.

\*To read the proposed rule, an article by Manderscheid or the NACo publication on *Why Parity Matters to Counties*, see this story online at [www.naco.org/countynews](http://www.naco.org/countynews).



## N.Y. counties land FEMA anti-terrorism funds

NEWS FROM *from page 10*

ticking as the team’s owners consider moving the franchise back to Los Angeles, which it left two decades ago.

### ► NEW MEXICO

**BERNALILLO COUNTY** is threatening to charge Albuquerque for each inmate dropped off at the jail by police, which county administration estimates to be 61 percent of inmates. Albuquerque residents make up about 83 percent of Bernalillo County’s population.

In a three-page letter delivered this week, County Manager Tom Zdunek asked the city to “pay its fair share” for operations of the Metropolitan Detention Center. The county pays \$93 million a year to operate the jail, an 88 percent increase since 2007.

The city and county once split the cost of running the jail evenly, though that was when the city managed the lockup. The county demanded control of the jail in 2006, and the city phased out its funding, the *Albuquerque Journal* reported.

### ► NEW YORK

More than \$7.3 million from the Federal Emergency Management Agency’s Homeland Security grant program will fund **local counterterrorism** and emergency preparedness operations in 50 counties throughout the state.

Local governments may use the funding for a slew of projects, including development of cybersecurity programs and coordinating emergency management plans.

Regional law enforcement agencies, with the support of

the state Division of Homeland Security and Emergency Services, can partner to improve information sharing among departments, *The Citizen* reported.

See NEWS FROM page 12

## What’s in a Seal?

Dickinson County, Kan.



Until the early 2000s, Dickinson County, Kan. did not have an official county seal. That all changed when around 2004, a contest was held among county employees to see who could design a seal that would be most representative of their county. Gina Bell, who at the time was the planning and zoning director, won and her design was incorporated as the official seal.

The seal highlights Interstate 70 as the “road to success” in prominent capital letters. The road stretches from one end of the county to the other, east to west, and runs through or near three of the nine unincorporated communities in Dickinson County. The communities are marked by stars which match the stars on the seal’s border. The name of the county is written in bronze, Western-looking letters, a subtle tribute to Dickinson County’s days as a cow town.

Since the seal’s adoption over a decade ago, it has appeared on all legal documents, government buildings and road signs within the county. Dickinson County is dedicated to consistently using the seal as a sign of the county’s unity, including the unincorporated communities, which continue to play a crucial role in county dynamics and with whom county officials interact regularly.

Brad Homman, county administrator, contributed.

## Craig County, Va. officials object to natural gas pipeline's potential routes

NEWS FROM *from page 11*

### ► NORTH CAROLINA

North Carolina's intermediate appeals court said sheriff's employees aren't subject to the same **job protections** as county government workers when it comes to political activity.

A split three-judge panel of the Court of Appeals upheld firings of two former **MECKLENBURG COUNTY** Sheriff's Department workers.

A deputy and counselor claim they were fired for failing to contribute to and volunteer on the then-sheriff's re-election campaign. Two of the three judges agreed the sheriff's workers didn't have safeguards "county employees" get under the law, the Associated Press reported.

Car owners in 27 counties may no longer need to get **state emissions inspections** for their cars.

Donald R. Van Der Vaart, state secretary of North Carolina's Department of Environment and Natural Resources, is recommending the state get rid of emissions testing for cars and trucks in the counties by 2016. Emission tests are currently required in 48 counties at a cost of \$16.40.

Van Der Vaart cited improved air quality since testing requirements

were expanded for cars in the early 2000s. He said the tests could be eliminated without hurting air quality or violating federal standards.

A new law that went into effect April 1 exempts newer cars from emissions tests. However, all cars still have to get an annual safety test that costs \$13.60 per car.

### ► PENNSYLVANIA

A new draft plan calling for the **consolidation of five area bus services** has the potential of saving seven county governments a combined \$2 million and an additional \$3 million per year.

Officials from **ADAMS, CUMBERLAND, DAUPHIN, FRANKLIN, LEBANON, PERRY** and **YORK counties** met with PennDOT to discuss the findings of the second phase of the South Central Pennsylvania Transit Regionalization Study.

If combined into one agency, most of the money would be saved in administrative costs. PennLive reported PennDOT officials hope to have a final draft of the study prepared by summer.

A similar study in 2012 showed that **LACKAWANNA** and **LUZERNE counties** could realize a savings of \$1.7 million over five years through a similar merger of services.

**LANCASTER** and **BERKS counties** took the plunge in November and consolidated their two transportation authorities.

### ► TEXAS

**CAMERON COUNTY** will implement a "no refusal" policy for **DWI cases**.

Starting June 1, blood alcohol exams will be mandatory, if ordered. Brownsville already has a policy, and neighboring **HIDALGO COUNTY** is considering adding one, *Valley Central* reported.

### ► VIRGINIA

**CRAIG COUNTY** is opposing routes that would take a **natural gas pipeline** through the county. County officials sent a letter to the Federal Energy Regulatory Commission (FERC), putting the opposition on record.

The letter details Mountain Valley Pipeline has been late in making the county and residents aware of alternative pipeline routes and has allowed limited public input.

FERC will decide whether the \$3.2 billion pipeline project should move forward. Mountain Valley is in the "pre-filing" phase of seeking FERC approval and hopes to submit a formal application in the fall, according to

the *Roanoke Times*.

The route of the 300-mile pipeline, which would travel from Wetzel County, W.Va., to another pipeline in Pittsylvania County, Va., via Craig, Giles, Roanoke and Franklin counties in Virginia.

### ► WASHINGTON

When **KING COUNTY** officials say they want to cut down on the **number of youth in detention**, they mean it. County Executive Dow Constantine announced that the design for the new Children and Family Justice Center will now only allow for 112 beds, down from 144 in initial designs. This is almost a 50 percent reduction from the 212 beds in the current Youth Services Center. Officials say that the need to separate boys and girls, and rival gangs will reduce the facility's practical capacity to 80.

That change reflects the county's emphasis on restorative justice, initiated by the Superior Court, according to the *Kent Reporter*.

The court has identified two goals for reducing the youth population in detention: avoiding the use of detention for status offenders such as truants or foster-care runaways, except when their lives or safety are in danger, and reducing by half the

use of detention for young probation violators.

*(News From the Nation's Counties is compiled by Charles Taylor and Charlie Ban, senior staff writers. If you have an item for News From, please email [ctaylor@naco.org](mailto:ctaylor@naco.org) or [cban@naco.org](mailto:cban@naco.org).)*

## First counties will lead others

**STEPPING UP** *from page 1*

Spring 2016 in Washington, D.C., will gather counties that have signed the call to action and consist of activities to help advance their plans. Attendees will form the core group of counties that will lead others in the effort.

Techniques to accomplish this goal, will include law enforcement training, changing funding mechanisms for mental and behavioral health, and increased collaboration between state and local leaders, all adding up to systemic changes in the approach the criminal justice system takes in interacting with people with mental illness.

*\*Read this story online at [www.countynews.org](http://www.countynews.org) to find a link to a April 30 webinar about Stepping Up.*



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**Angela Wooten**

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**From:** NC  
**Sent:** Thursday, April 23, 2015 3:39 PM  
**To:** info@camdencountync.gov  
**Subject:** For Release: N.C. Rural Infrastructure Authority Approves Grants

*Pat McCrory, Governor*

*John E. Skvarla, III, Secretary*



**NORTH CAROLINA  
 DEPARTMENT OF COMMERCE**

Release: Immediate  
 Date: April 23, 2015

Contact: Graham Wilson  
 Phone: (919) 733-5082

**N.C. Rural Infrastructure Authority  
 Approves Grants**

**Raleigh, N.C.** – North Carolina Commerce Secretary John E. Skvarla, III and Assistant Secretary for Rural Development Dr. Patricia Mitchell announced today that the N.C. Rural Infrastructure Authority (RIA) approved 16 grants or loans totaling more than \$4.7 million with the commitment of 392 new jobs.

The RIA was established as part of the Rural Economic Development Division at the N.C. Department of Commerce to assist with the review and approval of grants for rural areas in the state. The grants-making programs of the division include assistance for building reuse and well as infrastructure including water and sewer.

**Community Development Block Grant (CDBG) grants/loans approved:**

- **City of Thomasville (Davidson County):** \$120,000 loan for North American Implements Company to support the reuse of a vacant 26,295 square feet industrial building located at 215 Washburn Road. The building has been vacant for the past year. North American Implements Company will invest \$750,000 in the renovation and for new equipment. The company will design and manufacture tractor attachments that are sold through a dealer network throughout

the southeastern United States. **North American Implements has committed to creating six new, full-time jobs.**

- **City of Thomasville (Davidson County):** \$240,000 loan for Y & Y Hardwood Company to support the reuse of a vacant 40,000 square feet industrial building located at 150 Jennings Street. The building has been vacant for ten years. The company will invest \$3,000,000 in renovating and equipping the building. Y & Y Hardwood produces kiln dried lumber for sale to customers in North Carolina and Virginia. **The company has committed to creating 12 new, full-time jobs.**
- **Town of Denton (Davidson County):** \$131,250 to construct a pump station and sewer force main to allow Century Hosiery to expand at their current site. The company cannot expand on its current site without connecting to Denton's sewer system because the on-site septic system is at capacity. The company manufactures medical footwear and is one of the top two manufacturers in the United States. **Century Hosiery has committed to creating 11 full time jobs at the Denton plant.**
- **Sampson County:** \$500,000 to provide public sewer service to a proposed 45,000 square feet manufacturing plant to be constructed by Kansas City Sausage Company. The site is currently served by a private land application wastewater system that was operated by the former property owners. Because of environmental issues, the private system must be abandoned. Sewage from the new plant will be pumped to a wastewater treatment plant operated by PWC in Cumberland County. **Kansas City Sausage Company has committed to creating 50 new full time at the new plant.**

The CDBG is a U.S. Housing and Urban Development (HUD) program that provides an annual allocation of funds to the state for rural economic development and residential infrastructure projects. DENR administers the rural residential infrastructure program and the N.C. Department of Commerce administers the economic development program. CDBG economic development provides grants to local governments for creating and retaining jobs. Funding for projects is based on the number of jobs to be created and the level of distress in the community applying for the funds.

#### **The Industrial Development Fund Utility Account grants approved:**

- **Martin County:** \$926,675 to assist with improvements to Everetts Industrial Park. The proposed improvements include water, sewer and industrial access. The improvements would open five lots for companies to locate and serve as a catalyst for economic development.

The Utility Account of the Industrial Development Fund provides grants to units of local government of the 80 most distressed counties in the state to assist in job creation. The funds may be used for

publicly-owned infrastructure and should be used for projects that are reasonably expected to result in the creation of jobs. 124 of 213

**Building Reuse Program grants/loans approved :**

- **Ashe County:** \$500,000 to support the reuse of a 210,000 sq. ft. building located at 101 Gates Lane in Jefferson. The building was constructed in 1978 and has been vacant for more than four months. American Emergency Vehicles, a manufacturer of ambulances, will relocate from its current facility in Jefferson in order to expand their production operations. **The company has committed to create 40 new, full-time jobs.**
- **City of Morganton (Burke County):** \$212,500 to support the reuse of a 166,000 sq. ft. building located at 410 Hogan Street. The building was constructed in 1901 and has been vacant for three months. American Hospitality Furnishings is headquartered in Atlanta, GA and is a manufacturer of custom furniture for hotel industry clients. The company will locate in the former Drexel Heritage Facility. **American Hospitality Furnishings has committed to creating 17 new, full-time jobs.**
- **Town of Edenton (Chowan County):** \$18,020 to support the reuse of a 2,880 sq. ft. building located at 709 North Broad Street. The building was constructed in 1985 and has been vacant for 18 months. Albemarle Urgent Care, Inc. is a new company with plans to locate in the building. The company will provide urgent treatment for non-life threatening conditions. The company will be open 7 days a week with extended hours. **Albemarle Urgent Care has committed to creating two new, full-time jobs.**
- **Franklin County:** \$500,000 to support the expansion of a 60,000 sq. ft. building located at 7966 NC 56 Hwy in Louisburg. The building was constructed in 1991 and has been occupied by Palziv North America for the last five years. Palziv North America is a manufacturer of cross-linked, closed-cell polyethylene foams. The Louisburg facility serves as a distribution and logistics center. **Palziv North America has committed to creating 40 new, full-time jobs.**
- **Hyde County:** \$25,000 to support the reuse of a 1,728 sq. ft. building located at 1129 Irvin Garrish Hwy in Ocracoke. The building was constructed in 1988 and has been vacant for 12 months. The 1718: Ocracoke Brewing Company, a craft brewery, will locate in the building with plans to open a 10-barrel brewery and tasting room. **The company has committed to creating five new, full-time jobs.**
- **Martin County:** \$220,000 to support the expansion of a 475,000 sq. ft. building located at 1301

Penco Drive in Hamilton. The building was constructed in 1961 and has been occupied by Penco Products for the last 14 years. Penco Products, Inc. is a manufacturer of locker/storage products with a diverse product line that includes shelving, storage cabinets, work benches, and shop furniture. **The company has committed to creating 22 new, full-time jobs.**

- **Stanley County:** \$240,000 to support the reuse of a 133,500 sq. ft. building located at 200 Sterling Drive in Albemarle. The building was constructed in 1980 and has been vacant for more than four years. Kraftsman, Inc., a manufacturer of landscape and equipment trailers, will locate in the building. **The company has committed to creating 20 new, full-time jobs.**
- **Surry County:** \$80,000 to support the expansion of a 26,900 sq. ft. building located at 589 Hiatt Road in Mount Airy. The building was constructed in 2003 and has been occupied by Johnson Granite, Inc. for the last 11 years. Johnson Granite, Inc. designs, fabricates, and installs stone surfaces for residential and commercial clients. **The company has committed to creating eight new, full-time jobs.**

The Building Reuse Program provides grants/loans to local governments to renovate vacant buildings, renovate and/or expand a building occupied by an existing North Carolina company, and/or renovate, expand or construct health care facilities that will lead to the creation of new, full-time jobs.

#### **Economic Infrastructure Projects approved:**

- **Cherokee County:** \$71,678 to allow Peachtree Manor, Inc. to open an eighty (80) bed assisted living facility that will include a Special Care Unit for patients with Alzheimer's disease. Currently, there are no assisted living facilities with Special Care Units for patients with Alzheimer's disease in Cherokee County. **The company has committed to creating 49 new, full-time jobs.**
- **Gaston County:** \$500,000 that will allow Tosaf USA, Inc. to open a facility in Gaston County. The company specializes in the manufacturing and marketing of advanced polymers and compounds. Tosaf USA's products are used by plastic molders and processors serving a wide range of industries including automotive, medical, electrical and packaging. The Bessemer City facility will be its first entry into the U.S. market. The proposed rail spur improvements include the extension of approximately 1,580 linear feet of rail line and necessary rights-of-way. **Tosaf USA has committed to creating 60 new, full-time jobs over a two year period.**
- **Sampson County:** \$500,000 that will allow Kansas City Sausage Company, LLC, to expand its operations in Sampson County. The company's plan is to demolish an existing building and build a new 60,000 square feet facility. Currently, the site is not served by public sewer. The proposed improvements include the extension of approximately 14,060 linear feet of eight-inch

(8") force main, a pump station and necessary rights-of-way. (See company's job commitment under CDBG grants). 126 of 213

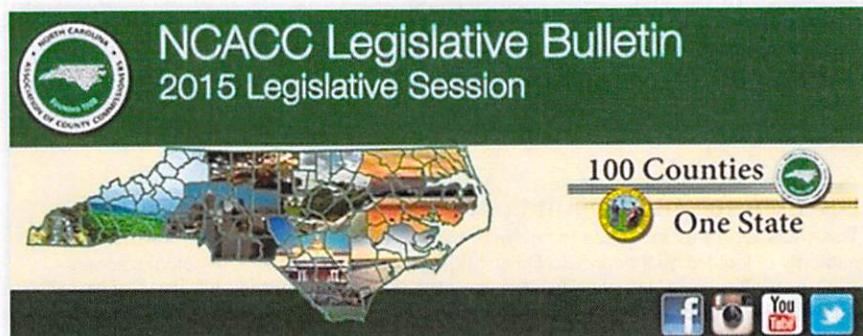
The Economic Infrastructure Program provides grants for a variety of public infrastructure, such as water and sewer, broadband infrastructure, natural gas, access road, and rail spur improvements.

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Sen. Phil Berger, the President Pro Tem of the Senate, and Rep. Tim Moore, the Speaker of the House, have confirmed they will appear at County Assembly Day on May 6.

### County Assembly Day Pre-registration ends next Friday

Pre-registration for the 2015 NCACC County Assembly Day ends next Friday, April 24. The leaders of both legislative chambers confirmed last week that they will appear at the event, which is the NCACC's premier grassroots event of the year.

Speaker of the House Tim Moore of Cleveland County and Senate President Pro Tem Phil Berger of Rockingham County will address attendees. County Assembly Day will be held Wednesday, May 6, at the Quorum Center in Raleigh.

Speaker Moore will speak at 10 a.m., and Sen. Berger will make remarks at 11 a.m. NCACC staff will also provide a legislative update.

After lunch, attendees will visit the N.C. General Assembly to meet with members of their delegation and advocate for county interests. The event concludes during the evening with the annual reception to honor members of the General Assembly.

There is no pre-registration fee for county commissioners who sign up by April 24. All others must pay the pre-registration fee of \$95. After April 24, county commissioners and staff must register on-site and pay the on-site registration fee of \$125.

- Click [here](#) to register.

### House Committee approves bill for flexibility in 911 funds

The House Committee on Local Government voted this week to approve a bill that would further the NCACC goal to permit greater flexibility in the use of 911 funds. The law currently provides that a primary PSAP (Public Safety Answering Point) may only use 911 Fund distributions to purchase equipment and furnishings within the building where the 911 center is located. [H506](#) (911 Fund Distribution), sponsored by Reps. Jaime Boles and Allen McNeill, would allow the funds to be used for expenditures associated with transmitting emergency call information from the PSAP to the emergency responder, which is the quintessential purpose of the emergency 911 system.

Richard Taylor, the Executive Director for the 911 Board, spoke in opposition to the bill, contending it allowed greatly expanded uses that would drain the 911 Fund. NCACC advocacy staff spoke in support of [H506](#) and stated that county commissioners are in the best position to determine how the funds designated for their counties should be used to provide emergency 911 services to their residents. This debate created a misperception of how much the bill allows expansion of the funds. In fact, the increased use is only for towers and other transmission equipment attached to the towers. Your NCACC advocates will be working to ensure legislators have a clear understanding of what the bill allows.

The Local Government committee gave [H506](#) a favorable report. The bill has a serial referral to House Finance.

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### E-verify bill fixes in the works

A bill that attempts to address the issue of undocumented immigrants getting jobs illegally would have had unintended consequences for local governments as it was originally filed, but the Association is working with the bill sponsors to ameliorate these issues. [H318](#) (Protect North Carolina Workers Act) would have rescinded changes to the state's e-verify laws that the Association pursued last session that applied the e-verify requirements only

to contracts subject to formal bidding limits. The bill was revised by the House Commerce Committee to address some of the issues prompted by the original proposal. Specifically, local governments can put a term into a contract that requires contractors and subcontractors to comply with e-verify. The committee passed the bill and sent it to the House Judiciary IV committee, but the sponsors will continue to work to iron out any remaining issues.

### Bill filed to end lawsuits over county education funds

This week a bill was introduced to achieve the NCACC Priority Goal to repeal the statutory authority of local school boards to file suit against the county boards of commissioners over the sufficiency of county education appropriations. Sponsored by Reps. Debra Conrad, Howard Hunter, Jonathan Jordan and Jeff Collins, [H726](#) (School Bds. Can't Sue County) amends G.S. 115C-431, which sets forth the procedure for resolving disputes between school boards and boards of county commissioners.

Under current law, if the school board determines that the amount appropriated by the board of commissioners is not sufficient to support a system of free public education, the chairman of each board shall arrange a joint meeting of the two boards. If no agreement is reached at the joint meeting, the matter then proceeds to mediation. If the mediation results in an impasse, the school board may proceed to file a civil action against the board of county commissioners to contest the sufficiency of the amount appropriated.

[H726](#) retains the joint meeting of the boards to resolve a budget dispute. However, the bill provides that if an agreement is not reached at the joint meeting, "the decision of the county commissioners is final." The bill further states that "[t]he local board of education shall not file any legal action challenging the sufficiency of the funds appropriated by the board of county commissioner to the local current expense fund, the capital outlay fund, or both."

The bill has been referred to the House Judiciary II committee and has not yet been calendared for a hearing.

### House Environment Committee approves omnibus bill

This week the House Environment Committee unanimously approved [H430](#) (County Omnibus Legislation), a bill addressing four NCACC legislative goals. Sponsored by Reps. Becky Carney, Pat McElraft and Chuck McGrady, the bill would reconstitute the State Payment in Lieu of Taxes Study Commission, direct the Revenue Laws Study Commission to study exempting certain previously taxable properties from tax bases, direct the Environmental Review Commission to study a statewide approach to aquatic weed control, and clarify county authority to establish recycling programs and collect fees to cover recycling collection costs. This legislation and the Senate companion bill sponsored by Senators Jim Davis and Valerie Foushee would accomplish four legislative goals adopted by counties this biennium: Tax and Finance Goals 8 and 9, as well as Environmental Goals 1 and 3. The House bill will go to the House Finance Committee next.

### Improved building inspections bill passes House

An improved version of [H255](#) (Building Code Reg. Reform) passed the House this week. As filed, the bill prohibited counties from requiring review and approval of plans for one and two-family homes. After hearing concerns from NCACC, the N.C. League of Municipalities and insurance interests, the bill sponsor removed that provision. The legislation still contains concerning definitions of misconduct, negligence and incompetence, including the failure to provide inspections in a "timely manner," which is not defined. It also includes a requirement for inspectors to conduct full inspections of buildings during a required visit, whether the building is ready for inspection or not. Language limiting the local governments' use of inspection fees for support of the inspections department only was rewritten to clarify the fees could be used for administrative purposes, such as human resources and information technology, specific to that department. The bill awaits action in the Senate.

### Bill aims to streamline, improve collection of occupancy taxes

A bill in the House proposes that both sales tax and local occupancy taxes collected by intermediaries, which would include rental property management companies, would be remitted to the Department of Revenue, which would distribute the funds back to the local governments. Currently, occupancy tax is remitted to the local government, which deducts its collection costs, and remits the net proceeds to the Tourism Development Authorities.

Under [H379](#) (Simplify OT Collection by Intermediaries), occupancy tax would be sent to DOR, which would remit back to the local government. This is an attempt to streamline the collection process by having the taxes collected on a single transaction sent to one place,

the goal of which is to enhance remittance by online travel companies and online listing services. The bill contains language that clarifies the revenues are local revenues to protect them from being reduced or withheld.

#### House approves low-cost loan program for economic development improvements

On Wednesday, the House approved a bill that would establish a new program to provide low-cost loans to local governments for site and building improvements related to economic development. [H108](#) (Site and Building Development Fund) would create the loan program in the Department of Commerce and provide loans at interest rates of 0% for Tier 1 counties, 1% for Tier 2 counties, and 2% for Tier 3 counties. Counties could apply for loans to help finance site, infrastructure and building development to attract private economic investment. No funds have been appropriated to seed the loan program, and any money must be included in the budget, which has not been completed. The bill passed the House 90-25 on Wednesday afternoon, and was referred to the Senate Rules Committee on Thursday.

#### House bill would allow counties to provide funds for charter school capital needs

A bill was filed in the House this week that would allow counties to provide funds to charter schools to purchase land, athletic fields and build or renovate school facilities, among other uses. [H761](#) (Charter School Capital Funds) has been referred to the House Local Government Committee.



#### This week at the General Assembly

The latest edition of This Week at the General Assembly has been posted after a one-week hiatus due to the holiday. You can access the current edition of the program by clicking on the photograph. Archives of the program are available on the [NCACC YouTube channel](#)

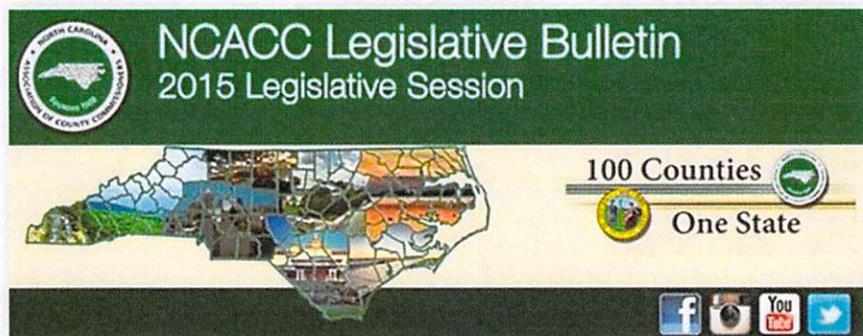
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### Broadband bill is heard by Utilities Committee

The House Public Utilities committee heard [H432](#) (Counties/Internet Infrastructure) for discussion only this week. The legislation, sponsored by former McDowell County commissioner Rep. Josh Dobson, along with Reps. Mitchell Setzer, Bert Jones and Bryan Holloway, would achieve an association goal to expand broadband access in rural areas by authorizing counties to install high-speed Internet infrastructure while prohibiting them from providing the Internet service. A limited sector of the telecommunications industry raised objections to the bill in advance of the committee meeting. The bill will receive another hearing next week. If legislators representing your county are on the [Public Utilities committee](#), please contact them to express county support for [H432](#).

### Local Government Committee scuttles debt referendum bill

After multiple legislators expressed concern during committee about legislation requiring local governments to hold a referendum before acquiring debt in certain circumstances, the House Local Government committee voted down [H128](#) (Referendum for Certain Local Debt). Counties, municipalities and other stakeholders had opposed the legislation. The type of procedural move used for the vote means the language in the bill will not be eligible for consideration in any form for the remainder of the legislative biennium.

### Committee says no to charter school capital funding by counties

A bill that would have allowed, but not required, counties to provide funds for charter school capital needs was defeated by the House Local Government Committee on Thursday. [H761](#) (Charter School Capital Funds) would have allowed counties to provide funds for charter schools for land acquisition, site improvements or construction/renovation of facilities. The bill was voted down, but it could be brought back again.

### First-term legislators go back to school for County 101

Freshman legislative leadership, NCACC and the UNC School of Government together sponsored a County 101 session on Monday for freshman legislators. Kara Millonzi of the School of Government gave an excellent presentation on school financing, including the history of how it evolved and current practice. Your NCACC advocates discussed legislation supporting association goals. Our thanks to Reps. John Fraley, Graig Meyer and Robert Reives for their assistance in arranging and promoting the session.

### Senate committee approves bill on juvenile inmates

A bill imposing certain requirements on housing inmates under age 18 in county confinement facilities was approved by the Senate Judiciary II committee this week. [S198](#) (Persons Under 18 in Confinement Facilities), sponsored by Sens. Gladys Robinson and Jerry Tillman, provides that "whenever possible, a person who has not attained the age of 18 should not be housed in the same local confinement facility as those 18 years of age and older." The bill further provides that if those under 18 are housed in the same local confinement facility as those 18 and older, "a complete sight and sound barrier must be erected and maintained between the persons under the age of 18 and the persons age 18 and older."

[S198](#) would take effect when it becomes law and would apply to requests for proposal for letting of public contracts issued on or after that date. The bill has been referred to the Senate Appropriations Committee, but it remains to be calendared.



## Presidential Primary moved to March

The House Elections committee and the full House passed [H457](#) Elections Clarifications on Wednesday. The

## House committee defers action on eminent domain

[H875](#) (Restrict Municipal Eminent Domain), sponsored by Reps. Jonathan Jordan, Chuck McGrady and Howard Hunter III, received its first hearing in the House Local Government committee this week. The bill expands an existing statute requiring county board of commissioner approval before municipalities exercise eminent domain powers in some cases. The committee ran out of time and adjourned before the vote, so this legislation will likely be heard again next week.

## House approves Union County local act

A local bill repealing the specific amount the Union County Board of Commissioners would be required to appropriate to the school board for current expense and capital outlay for the 2015-16 fiscal year is one step away from becoming law. [S5](#) (Union County Local Act) reverses a piece of legislation enacted during the 2014 Short Session that prohibited the Union County Board of Education from initiating litigation over the sufficiency of education appropriations and set a specific appropriation amount for both the 2014-15 and 2015-16 fiscal years. The bill passed the House yesterday and was ordered enrolled. Next, it will be ratified, at which point it becomes law.

## House to seek study of LEO privacy bill

The House Judiciary II committee heard a bill Wednesday to require counties and cities to remove personal information from their websites upon the request of certain non-elected officials. [H477](#) (LEO Privacy Protection), sponsored by Rep. Chris Malone, would allow law enforcement personnel, prosecutors and judicial officers to request to have information such as their addresses and telephone numbers removed from records available to the public on websites maintained by counties and cities.

Several members of the committee raised concerns about the personnel, information technology and efficiency costs to counties and cities to comply with this bill and recommended that the proposal undergo additional study. Rep. Malone ultimately agreed. He has since prepared a proposed committee substitute (PCS) directing the Joint Legislative Committee on Local Government to study the development of a process by which counties and cities would remove personal information from their websites.

[H477](#) contains an additional provision declaring that mobile telephone numbers issued by a local, county, or State government to certain public safety personnel are not public. No concerns were voiced regarding this provision, and it will move forward apart from the study. The House Judiciary II Committee is expected to hear and vote on the PCS for [H477](#) early next week.

## This Week at the General Assembly

The latest edition of This Week at the General Assembly has been posted. You can access the current edition of the program by clicking on the photograph. Archives of the program are available on the [NCACC YouTube channel](#)



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GENERAL ASSEMBLY OF NORTH CAROLINA  
SESSION 2015

132 of 213  
**H.B. 726**  
**Apr 14, 2015**  
**HOUSE PRINCIPAL CLERK**

H

D

HOUSE DRH40331-LE-98A (03/19)

Short Title: School Bds Can't Sue County. (Public)

Sponsors: Representatives Conrad, Hunter, Jordan, and Collins (Primary Sponsors).

Referred to:

1 A BILL TO BE ENTITLED  
2 AN ACT REPEALING THE STATUTORY AUTHORITY FOR A LOCAL BOARD OF  
3 EDUCATION TO FILE A LEGAL ACTION CHALLENGING THE SUFFICIENCY OF  
4 THE FUNDS APPROPRIATED BY THE BOARD OF COUNTY COMMISSIONERS.

5 The General Assembly of North Carolina enacts:

6 SECTION 1. G.S. 115C-431 reads as rewritten:

7 "§ 115C-431. Procedure for resolution of dispute between board of education and board  
8 of county commissioners.

9 (a) If the board of education determines that the amount of money appropriated to the  
10 local current expense fund, or the capital outlay fund, or both, by the board of county  
11 commissioners is not sufficient to support a system of free public schools, the chairman of the  
12 board of education and the chairman of the board of county commissioners shall arrange a joint  
13 meeting of the two boards to be held within seven days after the day of the county  
14 commissioners' decision on the school appropriations.

15 Prior to the joint meeting, the Senior Resident Superior Court Judge shall appoint a  
16 mediator unless the boards agree to jointly select a mediator. The mediator shall preside at the  
17 joint meeting and shall act as a neutral facilitator of disclosures of factual information,  
18 statements of positions and contentions, and efforts to negotiate an agreement settling the  
19 boards' differences.

20 At the joint meeting, the entire school budget shall be considered carefully and judiciously,  
21 and the two boards shall make a good-faith attempt to resolve the differences that have arisen  
22 between them.

23 (b) If no agreement is reached at the joint meeting of the two boards, ~~the mediator shall,~~  
24 ~~at the request of either board, commence a mediation immediately or within a reasonable~~  
25 ~~period of time. The mediation shall be held in accordance with rules and standards of conduct~~  
26 ~~adopted under Chapter 7A of the General Statutes governing mediated settlement conferences~~  
27 ~~but modified as appropriate and suitable to the resolution of the particular issues in~~  
28 ~~disagreement.~~ the decision of the county commissioners is final. The local board of education  
29 shall not file any legal action challenging the sufficiency of the funds appropriated by the board  
30 of county commissioners to the local current expense fund, the capital outlay fund, or both.

31 ~~Unless otherwise agreed upon by both boards, the following individuals shall constitute the~~  
32 ~~two working groups empowered to represent their respective boards during the mediation:~~

- 33 (1) ~~The chair of each board or the chair's designee;~~  
34 (2) ~~The superintendent of the local school administrative unit and the county~~  
35 ~~manager or either's designee;~~  
36 (3) ~~The finance officer of each board; and~~



\* D R H 4 0 3 3 1 - L E - 9 8 A \*

1           (4) The attorney for each board.

2 Members of both boards, their chairs, and representatives shall cooperate with and respond to  
3 all reasonable requests of the mediator to participate in the mediation. Notwithstanding Article  
4 33C of Chapter 143 of the General Statutes, the mediation proceedings involving the two  
5 working groups shall be conducted in private. Evidence of statements made and conduct  
6 occurring in a mediation are not subject to discovery and are inadmissible in any court action.  
7 However, no evidence otherwise discoverable is inadmissible merely because it is presented or  
8 discussed in a mediation. The mediator shall not be compelled to testify or produce evidence  
9 concerning statements made and conduct occurring in a mediation in any civil proceeding for  
10 any purpose, except disciplinary hearings before the State Bar or any agency established to  
11 enforce standards of conduct for mediators. Reports by members of either working group to  
12 their respective boards shall be made in compliance with Article 33C of Chapter 143 of the  
13 General Statutes.

14 Unless both boards agree otherwise, or unless the boards have already resolved their  
15 dispute, the mediation shall end no later than August 1. The mediator shall have the authority to  
16 determine that an impasse exists and to discontinue the mediation. The mediation may continue  
17 beyond August 1 provided both boards agree. If both boards agree to continue the mediation  
18 beyond August 1, the board of county commissioners shall appropriate to the local school  
19 administrative unit for deposit in the local current expense fund a sum of money sufficient to  
20 equal the local contribution to this fund for the previous year.

21 If the working groups reach a proposed agreement, the terms and conditions must be  
22 approved by each board. If no agreement is reached, the mediator shall announce that fact to  
23 the chairs of both boards, the Senior Resident Superior Court Judge, and the public. The  
24 mediator shall not disclose any other information about the mediation. The mediator shall not  
25 make any recommendations or public statement of findings or conclusions.

26 The local board of education and the board of county commissioners shall share equally the  
27 mediator's compensation and expenses. The mediator's compensation shall be determined  
28 according to rules adopted under Chapter 7A of the General Statutes.

29 (e) Within five days after an announcement of no agreement by the mediator, the local  
30 board of education may file an action in the superior court division of the General Court of  
31 Justice. Either board has the right to have the issues of fact tried by a jury. When a jury trial is  
32 demanded, the cause shall be set for the first succeeding term of the superior court in the  
33 county, and shall take precedence over all other business of the court. However, if the judge  
34 presiding certifies to the Chief Justice of the Supreme Court, either before or during the term,  
35 that because of the accumulation of other business, the public interest will be best served by not  
36 trying the cause at the term next succeeding the filing of the action, the Chief Justice shall  
37 immediately call a special term of the superior court for the county, to convene as soon as  
38 possible, and assign a judge of the superior court or an emergency judge to hold the court, and  
39 the cause shall be tried at this special term. The judge shall find, or if the issue is submitted to  
40 the jury, the jury shall find the facts as to the following in order to maintain a system of free  
41 public schools as defined by State law and State Board of Education policy: (i) the amount of  
42 money legally necessary from all sources and (ii) the amount of money legally necessary from  
43 the board of county commissioners. In making the finding, the judge or the jury shall consider  
44 the educational goals and policies of the State and the local board of education, the budgetary  
45 request of the local board of education, the financial resources of the county and the local board  
46 of education, and the fiscal policies of the board of county commissioners and the local board  
47 of education.

48 All findings of fact in the superior court, whether found by the judge or a jury, shall be  
49 conclusive. When the facts have been found, the court shall give judgment ordering the board  
50 of county commissioners to appropriate a sum certain to the local school administrative unit,

1 and to levy such taxes on property as may be necessary to make up this sum when added to  
2 other revenues available for the purpose.

3 (d) ~~An appeal may be taken to the appellate division of the General Court of Justice,  
4 and notice of appeal shall be given in writing within 10 days after entry of the judgment. All  
5 papers and records relating to the case shall be considered a part of the record on appeal. The  
6 conclusion of the school or fiscal year shall not be deemed to resolve the question in  
7 controversy between the parties while an appeal is still pending. Any final judgment shall be  
8 legally binding on the parties at the conclusion of the appellate process. The payment of any  
9 final judgment by the county in favor of the local school administrative unit shall not be  
10 considered, or used in any manner, to deny or reduce appropriations to the local school  
11 administrative unit by the county in fiscal years subsequent to the one at issue to offset such  
12 payment of a final judgment.~~

13 (e) ~~If, in an action filed under this section, the final judgment of the General Court of  
14 Justice is rendered after the due date prescribed by law for property taxes, the board of county  
15 commissioners is authorized to levy such supplementary taxes as may be required by the  
16 judgment, notwithstanding any other provisions of law with respect to the time for doing acts  
17 necessary to a property tax levy. Upon making a supplementary levy under this subsection, the  
18 board of county commissioners shall designate the person who is to compute and prepare the  
19 supplementary tax receipts and records for all such taxes. Upon delivering the supplementary  
20 tax receipts to the tax collector, the board of county commissioners shall proceed as provided in  
21 G.S. 105-321.~~

22 ~~The due date of supplementary taxes levied under this subsection is the date of the levy, and  
23 the taxes may be paid at par or face amount at any time before the one hundred and twentieth  
24 day after the due date. On or after the one hundred and twentieth day and before the one  
25 hundred and fiftieth day from the due date there shall be added to the taxes interest at the rate  
26 of two percent (2%). On or after the one hundred and fiftieth day from the due date, there shall  
27 be added to the taxes, in addition to the two percent (2%) provided above, interest at the rate of  
28 three-fourths of one percent (3/4 of 1%) per 30 days or fraction thereof until the taxes plus  
29 interest have been paid. No discounts for prepayment of supplementary taxes levied under this  
30 subsection shall be allowed."~~

31 **SECTION 2.** G.S. 115C-432(a) reads as rewritten:

32 "(a) After the board of county commissioners has made its appropriations to the local  
33 school administrative unit, or after the appeal procedure set out in G.S. 115C-431 has been  
34 concluded, the board of education shall adopt a budget resolution making appropriations for the  
35 budget year in such sums as the board may deem sufficient and proper. The budget resolution  
36 shall conform to the uniform budget format established by the State Board of Education."

37 **SECTION 3.** This act is effective when it becomes law and applies beginning with  
38 budget ordinances adopted on or after that date.

## NATIONAL ASSOCIATION OF COUNTIES



## Join Counties in the Call to Action to Reduce the Number of People with Mental Illnesses in Jails

### INITIATIVE OVERVIEW

On May 5th, the [National Association of Counties](#), the [Council of State Governments Justice Center](#), and the [American Psychiatric Foundation](#), with support from the U.S. Justice Department's [Bureau of Justice Assistance](#), will launch a new initiative to support counties of all sizes in reducing the number of people with mental illnesses in jails.

*Stepping Up: A National Initiative to Reduce the Number of People with Mental Illnesses in Jails* will provide assistance to counties that want to see better results — in diversion, reduced recidivism and recovery — for people with mental illnesses by drawing on the expertise and experiences of state and local policymakers, criminal justice and behavioral health professionals, and individuals with mental illnesses and their families.

### LEARN MORE

Join NACo on a [webinar](#) to learn more about *Stepping Up*!

- This webinar will explain what the initiative is and how counties can benefit from signing on. Hear from NACo members as they describe the four *Stepping Up* launch events and their accomplishments in reducing the number of people with mental illnesses in jails.
- The webinar will take place on **Thursday, April 30 at 2 p.m. EDT**. Register [here](#).

### WATCH LIVE!

*Stepping Up* is being launched at four events across the country, starting on May 5. Each event will be livestreamed on the *Stepping Up* website. Counties can register to watch live via the links below.

- **Washington, D.C.:** Tuesday, May 5 at 12 p.m. EDT. Register [here](#).
- **Johnson County, Kansas:** Tuesday, May 5 at 11 a.m. EDT. Register [here](#).
- **Miami-Dade County, Florida:** Wednesday, May 6 at 10:30 a.m. EDT. Register [here](#).
- **Sacramento, California:** Thursday, May 7 at 1:30 p.m. EDT. Register [here](#).

### SIGN ON

Counties will be able to sign on to the initiative starting on May 5. To find out more, visit [www.NACo.org](http://www.NACo.org).

Please contact Nastassia Walsh, [nwalsh@naco.org](mailto:nwalsh@naco.org) or 202.942.4289, with any questions.

*In addition to support from the American Psychiatric Foundation, public funding from the*

*U.S. Department of Justice's Bureau of Justice Assistance helps make this effort possible.*



The National Association of Counties (NACo) is the only national organization that represents county governments in the United States. Founded in 1935, NACo provides essential services to the nation's 3,069 counties. NACo advances issues with a unified voice before the federal government, Improves the public's understanding of county government, assists counties in finding and sharing innovative solutions through education and research and provides value-added services to save counties and taxpayers money.

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*further individual liberty, promote economic growth, and improve education in North Carolina*

## WILL ACOS RAISE MEDICAL PRICES?

The opponents of Medicaid reform with managed care are pushing a plan allowing Accountable Care Organizations or ACOs to control Medicaid service delivery. ACOs are large combinations of doctors and hospitals.

But by encouraging healthcare consolidation like ACOs, are we going to snuff out competition and raise costs by creating medical monopolies?

The LA Times reports consolidating physician practices under hospital ownership leads to less competition and higher costs for medical care. They write "Raising fresh questions about healthcare consolidation, a new study shows hospital ownership of physician groups in California led to 10% to 20% higher costs overall. Total spending per patient was 10.3% higher for hospital-owned physician offices compared with doctor-owned organizations, according to the study.

Costs were even higher when large health systems running multiple hospitals owned medical groups. Their per-patient spending was 19.8% higher compared with independent physician groups." ([LA Times](#))

A Wall Street Journal piece (4/20) says "Health-care conglomeration aligns with the Affordable Care Act, which created incentives for physicians and hospitals to work together in accountable care organizations." There were Ninety five hospital mergers last year as ObamaCare makes the big bigger. ([WSJ](#))

North Carolina's Certificate of Need (CON) law already restricts the ability of new entrants into the medical marketplace from competing with current providers. Do we really want to empower ACOs to further turn healthcare into a price raising cartel? Managed care is the better way to reform Medicaid.

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**NCACC Legislative Alert**  
2015 Legislative Session

100 Counties   
One State



**ACTION NEEDED: Please contact your legislators today**  
**House Bill 726**  
**School Board's ability to sue county in committee this week**

On Tuesday, April 28, the [House Judiciary II Committee](#) will be discussing [H726](#) (School Bds Can't Sue County). We encourage commissioners and managers to contact your legislators and urge them to support the bill, which would amend the budget dispute resolution process to eliminate the school board's authority to sue counties.

If this bill is heard in committee and receives a favorable report, it could go to the House floor the very same day, or the next day. It is urgent that legislators hear from their counties as soon as possible.

By doing away with the school boards' authority to initiate litigation, counties will ultimately save taxpayers millions of dollars in attorneys' fees and other legal expenses.

Passage of this legislation would achieve NCACC priority goal #3 as adopted by our membership, "Seek legislation to repeal the statutory authority under N.C. G.S. 115C-431(c) that allows local school boards to file suit against a county board of commissioners over county appropriations for education."

|   |                  |                  |                  |                  |                  |                  |                  |                  |                 |                  |                 |                  |                    |                    |                    |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-----------------|------------------|-----------------|------------------|--------------------|--------------------|--------------------|
|   |                  |                  |                  |                  | Finance          | 28-Apr-15        |                  |                  |                 |                  |                 |                  |                    |                    |                    |
| <b>2014-2015</b>                                      |                  |                  |                  |                  |                  |                  |                  |                  |                 |                  |                 |                  |                    |                    |                    |
| <b>SALES TAX - REVENUE COLLECTION REPORT</b>          |                  |                  |                  |                  |                  |                  |                  |                  |                 |                  |                 |                  |                    |                    |                    |
|   | <b>July</b>      | <b>August</b>    | <b>September</b> | <b>October</b>   | <b>November</b>  | <b>December</b>  | <b>January</b>   | <b>February</b>  | <b>March</b>    | <b>April</b>     | <b>May</b>      | <b>June</b>      | <b>Totals</b>      | <b>Budgeted</b>    |                    |
| Art. 39   | \$44,058         | \$42,111         | \$22,402         | \$52,255         | \$54,114         | \$41,782         | \$53,444         | \$43,525         |                 |                  |                 |                  | \$353,690          | \$525,000          |                    |
| Art. 40   | \$38,988         | \$34,814         | \$35,370         | \$33,479         | \$35,220         | \$34,201         | \$41,563         | \$31,886         |                 |                  |                 |                  | \$285,521          | \$360,000          |                    |
| Art. 42   | \$10,488         | \$9,928          | \$6,185          | \$12,046         | \$12,308         | \$9,971          | \$12,478         | \$10,325         |                 |                  |                 |                  | \$83,729           | \$125,000          |                    |
| Art. 44   | \$53             | \$2              | \$2              | \$3              | -\$3             | \$0              | \$0              | -\$11            |                 |                  |                 |                  | \$46               |                    |                    |
| Totals  | \$93,587         | \$86,855         | \$63,959         | \$97,783         | \$101,639        | \$85,954         | \$107,484        | \$85,725         |                 |                  |                 |                  | \$722,987          |                    |                    |
| <b>Total Budgeted</b>                                 |                  |                  |                  |                  |                  |                  |                  |                  |                 |                  |                 |                  |                    |                    | <b>\$1,010,000</b> |
| <b>SALES TAX REVENUE- SCHOOL CAPITAL RESERVE FUND</b> |                  |                  |                  |                  |                  |                  |                  |                  |                 |                  |                 |                  |                    |                    |                    |
|   | <b>July</b>      | <b>August</b>    | <b>September</b> | <b>October</b>   | <b>November</b>  | <b>December</b>  | <b>January</b>   | <b>February</b>  | <b>March</b>    | <b>April</b>     | <b>May</b>      | <b>June</b>      | <b>Totals</b>      | <b>Budgeted</b>    |                    |
| Art. 40   | \$16,709         | \$14,920         | \$15,158         | \$14,348         | \$15,094         | \$14,658         | \$17,813         | \$13,666         |                 |                  |                 |                  | \$122,365          | \$150,000          |                    |
| Art. 42   | \$15,732         | \$14,892         | \$9,278          | \$18,069         | \$18,462         | \$14,957         | \$18,717         | \$15,488         |                 |                  |                 |                  | \$125,594          | \$175,000          |                    |
| Totals  | \$32,441         | \$29,812         | \$24,436         | \$32,417         | \$33,556         | \$29,615         | \$36,529         | \$29,153         |                 |                  |                 |                  | \$247,959          |                    |                    |
| <b>Total Budgeted</b>                                 |                  |                  |                  |                  |                  |                  |                  |                  |                 |                  |                 |                  |                    |                    | <b>\$325,000</b>   |
| <b>Grand</b>  | <b>\$126,029</b> | <b>\$116,668</b> | <b>\$88,395</b>  | <b>\$130,200</b> | <b>\$135,196</b> | <b>\$115,569</b> | <b>\$144,014</b> | <b>\$114,879</b> |                 |                  |                 |                  | <b>\$970,949</b>   | <b>\$1,335,000</b> |                    |
| <b>2013-2014</b>                                      |                  |                  |                  |                  |                  |                  |                  |                  |                 |                  |                 |                  |                    |                    |                    |
| <b>SALES TAX COLLECTION REPORT</b>                    |                  |                  |                  |                  |                  |                  |                  |                  |                 |                  |                 |                  |                    |                    |                    |
|   | <b>July</b>      | <b>August</b>    | <b>September</b> | <b>October</b>   | <b>November</b>  | <b>December</b>  | <b>January</b>   | <b>February</b>  | <b>March</b>    | <b>April</b>     | <b>May</b>      | <b>June</b>      | <b>Totals</b>      | <b>Budgeted</b>    |                    |
| Art. 39   | \$53,092         | \$38,025         | \$38,971         | \$30,890         | \$51,669         | \$41,573         | \$55,223         | \$40,074         | \$40,883        | \$51,855         | \$40,845        | \$45,708         | \$528,808          | \$510,000          |                    |
| Art.40  | \$34,973         | \$34,445         | \$31,096         | \$31,650         | \$26,845         | \$32,596         | \$36,408         | \$26,977         | \$30,000        | \$32,869         | \$30,716        | \$35,340         | \$383,915          | \$350,000          |                    |
| Art. 42   | \$12,264         | \$9,051          | \$12,634         | \$7,734          | \$11,604         | \$9,849          | \$12,618         | \$9,463          | \$9,589         | \$11,955         | \$9,637         | \$10,706         | \$127,104          | \$120,000          |                    |
| Art. 44   | \$3              | \$2              | \$14             | \$292            | \$2              | \$2              | \$4              | \$24             | \$224           | \$2              | \$4             | -\$9             | \$564              |                    |                    |
| Totals  | \$100,332        | \$81,523         | \$82,715         | \$70,567         | \$89,956         | \$84,020         | \$104,253        | \$76,538         | \$80,696        | \$96,681         | \$81,202        | \$91,745         | \$1,039,827        |                    |                    |
| <b>Total budgeted</b>                                 |                  |                  |                  |                  |                  |                  |                  |                  |                 |                  |                 |                  |                    |                    | <b>\$980,000</b>   |
| <b>SCHOOL CAPITAL RESERVE FUND</b>                    |                  |                  |                  |                  |                  |                  |                  |                  |                 |                  |                 |                  |                    |                    |                    |
|   | <b>July</b>      | <b>August</b>    | <b>September</b> | <b>October</b>   | <b>November</b>  | <b>December</b>  | <b>January</b>   | <b>February</b>  | <b>March</b>    | <b>April</b>     | <b>May</b>      | <b>June</b>      | <b>Totals</b>      | <b>Budgeted</b>    |                    |
| Art. 40   |                  |                  |                  |                  |                  |                  |                  |                  |                 |                  |                 |                  |                    |                    |                    |
| Art. 42   |                  |                  |                  |                  |                  |                  |                  |                  |                 |                  |                 |                  |                    |                    |                    |
| Totals  | \$12,264         | \$9,051          | \$12,634         | \$7,734          | \$11,604         | \$9,849          | \$12,618         | \$9,463          | \$9,589         | \$11,955         | \$9,637         | \$10,706         | \$127,104          |                    |                    |
| <b>Total Budgeted</b>                                 |                  |                  |                  |                  |                  |                  |                  |                  |                 |                  |                 |                  |                    |                    | <b>\$120,000</b>   |
| <b>Grand</b>  | <b>\$112,596</b> | <b>\$90,574</b>  | <b>\$95,349</b>  | <b>\$78,301</b>  | <b>\$101,560</b> | <b>\$93,869</b>  | <b>\$116,871</b> | <b>\$86,001</b>  | <b>\$90,285</b> | <b>\$108,636</b> | <b>\$90,839</b> | <b>\$102,451</b> | <b>\$1,167,332</b> | <b>\$1,100,000</b> |                    |



## Employee Benefits Package

Summary of Benefits



# HEALTH INSURANCE

# Excise Tax on High-Cost Employer-Sponsored Health Coverage: What Counties Need to Know

This brief was written by Emmanuelle St. Jean, Program Manager, with guidance from Maeghan Gilmore, Program Director. Special thanks to Commissioner Mary Ardapple and Kate Van Beek, Human Resources Director for Peoria County, Ill.; Steve Billings, Personnel Director for Herkimer County, N.Y.; Josh Bindl, Chief Operating Officer for the Wisconsin Counties Association Group Health Trust; Sonny Brasfield, Executive Director of Association of County Commissions of Alabama; Commissioner Ann English of Cochise County, Ariz.; Shaun Groden, County Administrator for Greene County, N.Y.; Jay Gsell, County Manager for Genesee County, N.Y.; Board Chairman Gary Kneisl and Commissioners Barbara Becker, Rod Erickson, David Kircher and Randy Neumann and Karla Nalezny, Human Resources Manager for Todd County, Minn.; Mary Krause, Director of Human Resources for Ontario County, N.Y.; Commissioner Christian Y. Leinbach and Arnel R. Wetzel, Director of Human Resources for Berks County, Pa.; Dave Lucas, Director of Finance and Intergovernmental Relations for New York State Association of Counties; Commissioner Jim McDonough and Jim Grieman, Human Resources Manager for Ramsey County, Minn.; Jennifer Pitarresi, Director of Risk Management for Niagara County, N.Y.; Quincy Quinlan, the Texas Association of Counties' Director of Health and Benefits Services Department; Peter Rumble, Deputy County Administrator for Community and Government Affairs and Marcia Chadbourne, Risk Manager for Sonoma County, Calif.; Commission Chair Karen Seel and David Blasewitz, Employee Benefits Manager for Pinellas County, Fla.; and Kathryn Bakich, Senior Vice President, National Health Compliance Practice Leader, Segal for their assistance.

To request copies of the publication, please contact:

**Emmanuelle St. Jean**

County Solutions and Innovation Department  
National Association of Counties (NACo)  
Program Manager  
[estjean@naco.org](mailto:estjean@naco.org) | 202.942.4267

## Overview

Since the passage of the Patient Protection and Affordable Care Act (ACA), much of the health care landscape has changed particularly for employers. One ACA provision which may significantly impact counties is the excise tax on high cost employer-sponsored health coverage.<sup>1</sup> Set to take effect in 2018, the provision states:

If (1) an employee is covered under any applicable employer-sponsored coverage of an employer at any time during a taxable period, and (2) there is any excess benefit with respect to the coverage, there is hereby imposed a tax equal to 40 percent of the excess benefit.<sup>2</sup>

Employers, insurance companies and/or plan administrators for health plans exceeding the thresholds of \$10,200 for individual coverage and \$27,500 for family coverage will pay the tax. While federal regulations for this excise tax have not yet been released, many of the nation's 3,069 counties are currently assessing and analyzing how the excise tax may impact their county budget and health plans. Sonoma County, Calif., Pinellas County, Fla., and Ontario County, N.Y. have done initial assessments and found their liability in the first year (2018) may be \$3.4 million, \$410,000 and \$812,000, respectively. Some counties such as Cochise County, Ariz., Genesee County, N.Y., and Greene County, N.Y. have found their liability will differ over time for various employee categories. Depending on the premium tiers, Cochise County expects to pay an excise tax between 2021 and 2028 for its active employees and between 2018 and 2025 for its retirees. Assuming a 5 percent increase in health care costs, Genesee County does not expect to have a tax liability for at least 4 to 5 years. Of Greene County's 6 collective bargaining contracts, one contract is currently in excess of the 2018 thresholds and the remaining contracts are expected to surpass the thresholds by 2018.

With the excise tax costs expected to rise over the years as health care costs increase, the burden on county budgets may be significant and directly affect employees and taxpayers. It is imperative counties begin to assess their liability for this tax as soon as possible and develop a strategic solution for 2018 and beyond. This issue brief aims to provide an overview of the excise tax and considerations for counties as they determine their potential tax liability.

Approximately 6 percent of the health plans offered by counties would have a tax liability if the excise tax was implemented in 2014, according to the NACo County

<sup>1</sup> The excise tax on high-cost health insurance is also commonly referred to as the "Cadillac Tax."

<sup>2</sup> 26 U.S. Code § 49801(a) Imposition of Tax. Available at: <http://www.gpo.gov/fdsys/pkg/USCODE-2011-title26/pdf/USCODE-2011-title26-subtitleD-chap43-sec49801.pdf>

Health Benefits Study.<sup>3</sup> **However, a county's tax liability and the magnitude of the liability may be strongly affected by health insurance costs trend rates.** These rates are influenced by factors such as price inflation, changes in cost due to government regulations on benefits and plans (e.g., coverage of dependent children to the age of 26, removal of lifetime and annual limits, etc.), utilization of medical services and new technology and treatments.

**COUNTIES MAY OBSERVE THAT THE TOTAL CHANGE IN THEIR HEALTH PLAN COSTS MAY BE SIMILAR TO THE HEALTH CARE COSTS TREND RATES, BUT THEY ARE NOT THE SAME. THE CHANGE IN HEALTH PLAN COSTS ARE DETERMINED BY THE GROUP DEMOGRAPHICS (SUCH AS AGE), EMPLOYEE CONTRIBUTIONS, GOVERNMENT TAXES AND FEES, ADMINISTRATIVE FEES AND CHANGES TO THE BENEFITS PLAN. IT IS POSSIBLE THAT IN SOME YEARS THE NET ANNUAL CHANGE IN PLAN COSTS WILL DIFFER FROM THE HEALTH CARE COST TREND RATES.**

While national health care costs have increased by about 4 percent in the last year,<sup>4</sup> the Centers for Medicare and Medicaid Services expects health spending to grow at an average rate of 5.8 percent from 2012 to 2022.<sup>5</sup> Furthermore, health care insurance costs are projected to increase by 10 percent in the western region of the United States in contrast to a 5.8 percent growth in the south.<sup>6</sup> These regional rates may vary substantially due to the limited sample size in the study.

The increasing costs of health care and the excise tax liability will impact county budgets and potentially health coverage benefits. These taxes may impact how counties provide services and fulfill their responsibilities.

#### RAMSEY COUNTY, MINN.

**Population: 508,640 (2010 Census)**

**Health Plan Demographics: There are 3,156 employees and 436 Early Retirees (<65 years old) with medical coverage. Of those enrolled, 2,166 have single coverage and 1,426 have family coverage. There are approximately 7,600 enrollees.**

**2018 Projected Tax Liability: \$800,000 (single coverage)**

While Ramsey County expects a penalty of about \$800,000 for single coverage, it does not expect to have a liability on its family coverage. As a result of the tax on self-coverage, monthly premiums will rise by \$30.60. These projections are based on a rate cap guarantee through 2017 and an estimated 10 percent rate increase in 2018. Ramsey County plans to continue assessing its liability yearly and work with its labor unions to regularly make gradual plan design changes to control costs and address the county's excise tax liability.

#### PEORIA COUNTY, ILL.

**Population: 186,494 (2010 Census)**

**Health Plan Demographics: 593 employees and 90 retirees**

**2018 Projected Tax Liability: Over \$2 million**

A self-funded county, Peoria County's claim costs are below the national average. This has enabled the county to currently keep their premiums at the same level as in 2007. This is a result of its wellness program, Live Well, and its Prevention Plan. Peoria County has strategically built its fund reserves to offset the cost of the tax and any other ACA-related taxes and fees to minimize the impact on its employees with regards to plan design.

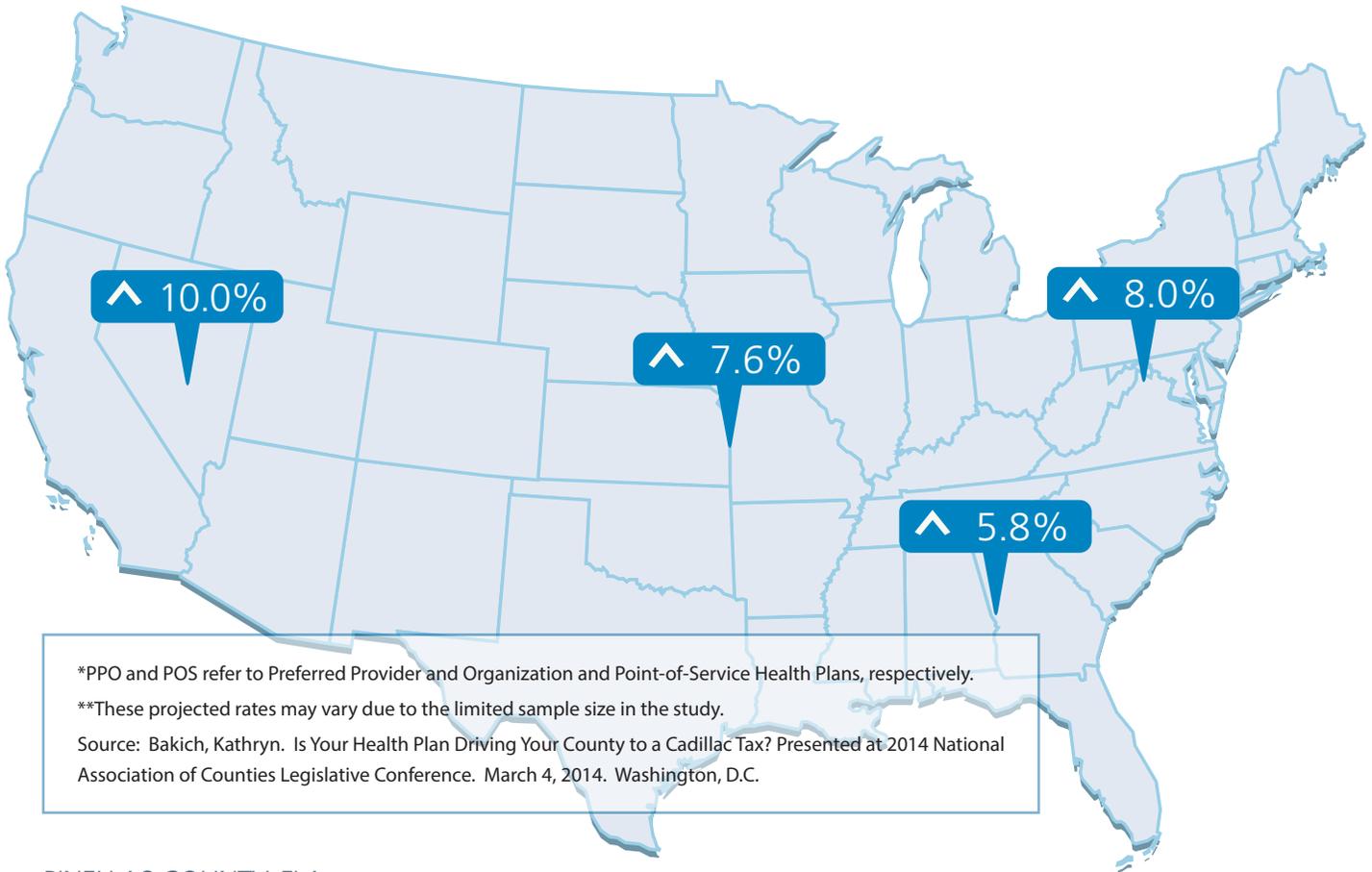
<sup>3</sup> Istrate, Emilia, Kirk Heffelmire and Molly Longstreth. County Health Benefits Study 2014. Washington, D.C.: National Association of Counties. Available at: <http://www.naco.org/research/Pages/county-health-benefits.aspx>

<sup>4</sup> Kaiser Family Foundation. Assessing the Effects of the Economy on the Recent Slowdown in Health Spending. April 22, 2013. Available at: <http://kff.org/health-costs/issue-brief/assessing-the-effects-of-the-economy-on-the-recent-slowdown-in-health-spending-2/>

<sup>5</sup> Centers for Medicare and Medicaid Services. National Health Expenditure Projections 2012-2022 Forecast Summary. Available at: <http://www.cms.gov/Research-Statistics-Data-and-Systems/Statistics-Trends-and-Reports/NationalHealthExpendData/downloads/proj2012.pdf>

<sup>6</sup> Bakich, Kathryn. Is Your Health Plan Driving Your County to a Cadillac Tax? Presented at 2014 National Association of Counties Legislative Conference. March 4, 2014. Washington, D.C.

**FIGURE 1: 2014 REGIONAL VARIATIONS IN HEALTH CARE COSTS FOR PPO AND POS\* HEALTH PLANS\*\***



\*PPO and POS refer to Preferred Provider and Organization and Point-of-Service Health Plans, respectively.

\*\*These projected rates may vary due to the limited sample size in the study.

Source: Bakich, Kathryn. Is Your Health Plan Driving Your County to a Cadillac Tax? Presented at 2014 National Association of Counties Legislative Conference. March 4, 2014. Washington, D.C.

**PINELLAS COUNTY, FLA.**

**Population: 916,542 (2010 Census)**

**Health Plan Demographics: 7,477 enrollees**

**2018 Projected Tax Liability: \$410,000**

The total health plan costs for Pinellas County employees are currently \$47.8 million and the county pays about \$40 million. Assuming there are no changes to the employee health plan, the county expects there to be a 1 percent (about \$410,000) impact on its county budget in 2018. By 2024, the impact to the county budget will double to 2 percent (or \$1.5 million). By 2028, the county expects to pay approximately \$3.3 million in taxes.

Pinellas County is exploring various strategies including controlling their claims cost and enhancing their award-winning wellness program as potential methods for reducing their liability. The county has partnered with a clinic management vendor and the local health system to provide access to low-cost, high-quality care through an employee health center. Pinellas County also plans to heavily integrate the employee health center into all aspects of its health, wellness and benefits programs by including resources on nutrition, employee assistance programs, stress management and in-person health coaching and disease management.

Once counties have assessed their liability over the course of several years, ways to mitigate their liability should be explored. This presents counties with an opportunity to strategically address their liability and develop (a) solution(s) that is appropriate for their county. Cost savings are not realized overnight and may require time to demonstrate.

Mitigation strategies may include counties assessing plan designs, implementing disease management and wellness programs and reviewing vendor administrative costs. For example, the Wisconsin Counties Association – Group Health



Trusts suggests counties review their plan networks as this factor may have the largest impact on costs. Moving to a narrower network may drive costs lower while providing the same benefits to employees. In addition, implementing wellness programs may help to improve employee health and ultimately lower costs, but these outcomes will not be achieved overnight. Another strategy is to consider retiree health care costs. There are some jurisdictions that have assessed whether moving their retirees to Medicare Advantage plans or an insurance marketplace are appropriate steps for maintaining health care coverage while managing their county's budgets.

### HERKIMER COUNTY, N.Y.

**Population: 64,519 (2010 Census)**  
**Health Plan Demographics: 403 employees, 538 contracts**  
**2018 Projected Tax Liability: \$37,430 for 104 single contracts and \$35,174 for the 43 family contracts**

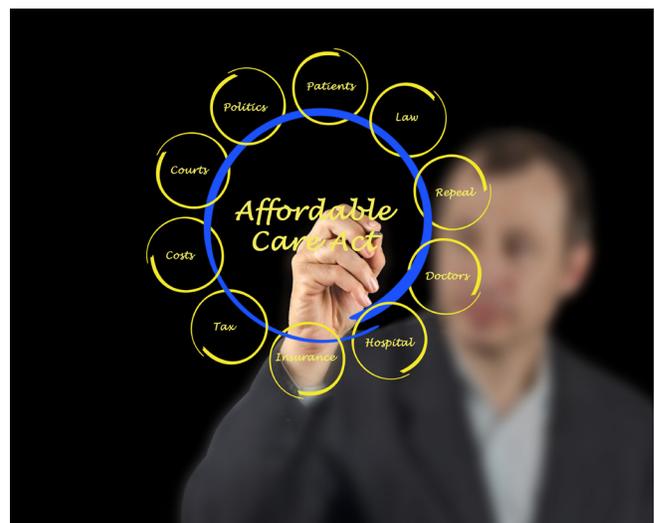
Herkimer County currently has 3 insurance rate plans: single, one plus one and family. To delay the county's tax liability, Herkimer County is considering eliminating its one plus one rate. Enrollees in the one plus one rate would then be covered under the family rate. Combining the two rate plans lowers the family coverage premiums costs and ultimately delays the tax liability for a few years.

### NIAGARA COUNTY, N.Y.

**Population: 216,469 (2010 Census)**  
**Health Plan Demographics: Of 1,488 active employees, there are 1,236 active enrollees and 937 retirees enrolled.**  
**2018 Projected Tax Liability: Over \$1.4 million for legacy traditional plan retirees**

Since Niagara County has several employee health plans in place, its liability for each plan will differ over the course of several years. Niagara County expects to have a liability of over \$5.1 million for all of its health plans by 2022. However, the county projects that its self-funded plans for some active employees and retirees will exceed the threshold limits in 2020. The liability for its active employees and retirees enrolled in the county's redesigned health plans will be minimal prior to 2022. In the past, Niagara County has offered monetary incentives to retirees enrolled in its higher-costs traditional plan option to move to a lower-cost Medicare Passport option with claim risks transferred to an insured plan. Currently, the county is using the Retiree Drug Subsidies Program\* to lower costs and is reviewing its prescription drug coverage options for retirees enrolled in its traditional plan to help reduce prescription drug and premium costs.

\*The Retiree Drug Subsidy Program is a Centers for Medicare and Medicaid Services program that reimburses health plan sponsors (such as local governments, private employers and unions) for a portion of their expenses related to retiree prescription drug benefits while the Medicare-eligible retirees retain their current health plans. More information available at: <http://rds.cms.hhs.gov>.



TODD COUNTY, MINN.

**Population: 24,895 (2010 Census)**  
**Health Plan Demographics: 200 FTEs**  
**2018 Projected Tax Liability: \$45,000 to \$100,000**

Depending on health care trend rates, Todd County's projected liability ranges from \$45,000 to \$100,000 in 2018. The county plans to negotiate a revision of its benefits package to reduce its tax liability.

“

MANY TEXAS COUNTIES ARE BEGINNING TO TAKE STEPS TO REDUCE THEIR EXPOSURE TO THE AFFORDABLE CARE ACT EXCISE TAX. THESE STEPS INCLUDE REVIEWING CURRENT HEALTH PLAN DESIGNS AND PROMOTING WELLNESS PROGRAMS. THERE IS, HOWEVER, UNCERTAINTY REGARDING THE NEXT STEPS THEY SHOULD TAKE BECAUSE THE RULES FOR ADMINISTERING THE TAX HAVE NOT BEEN PROMULGATED.”

QUINCY QUINLAN, DIRECTOR,  
 HEALTH AND BENEFITS SERVICES  
 DEPARTMENT, TEXAS ASSOCIATION  
 OF COUNTIES

BERKS COUNTY, PA.

**Population: 411,442 (2010 Census)**  
**Health Plan Demographics: 4,149 enrollees**  
**2018 Projected Tax Liability: \$1,215,684**

Berks County is self-insured and projects its liability will increase to \$3,591,493 by 2022. Over the course of 5 years, the county anticipates paying a minimum total of \$11,649,499. To address the liability, Berks County will be reviewing its health, prescription drug and wellness programs. It will also work with its employee union to address the tax.

“

THE APPLICATION OF THE EXCISE TAX TO LOCAL GOVERNMENT POSES A SERIOUS FINANCIAL AND MANAGERIAL THREAT IN MANY PARTS OF THE COUNTRY. FOR MANY YEARS, ONE OF THE MAJOR TOOLS USED TO ATTRACT AND RETAIN HIGH-QUALITY EMPLOYEES HAS BEEN THE EXISTENCE OF TOP-SHELF BENEFITS – CHIEF AMONG THOSE HAS ALWAYS BEEN QUALITY HEALTH INSURANCE FOR THE EMPLOYEE AND HIS OR HER FAMILY.

IT IS CLEAR THAT LOCAL OFFICIALS MAY BE FACED WITH THE VERY REAL POSSIBILITY OF REDUCING THE QUALITY OF HEALTH INSURANCE IN ORDER TO AVOID THE FINANCIAL IMPACT OF THE EXCISE TAX. SUCH A CHANGE WILL, UNQUESTIONABLY, IMPACT OUR ABILITY TO RETAIN THE BEST-OF-THE-BEST IN COURTHOUSES ALL OVER OUR COUNTRY.

IN THE LONG RUN, IT WILL BE THE TAXPAYERS WHO WILL SUFFER IF THE EXCISE TAX PRODUCES A REDUCTION IN THE QUALITY OF HEALTH CARE FOR LOCAL GOVERNMENT EMPLOYEES.”

SONNY BRASFIELD, EXECUTIVE  
 DIRECTOR, ASSOCIATION OF COUNTY  
 COMMISSIONS OF ALABAMA

# Frequently Asked Questions

## Question 1: What is the Excise Tax on High Cost Employer-Sponsored Health Coverage and when does it go into effect?

The total cost of health coverage is the employer cost plus the employee cost. The total cost also includes the cost of any savings account arrangements such as health reimbursement arrangements and flexible spending accounts.

**The excise tax is a permanent 40 percent tax placed on the aggregate value of health insurance benefits exceeding \$10,200 for individual coverage and \$27,500 for family coverage as of January 1, 2018.**

### What is included in the aggregate value of a health plan?

- Employer + employee premiums for coverage
- The COBRA (Consolidated Omnibus Budget Reconciliation Act of 1985) rate for the self-insured
  - » Individual Account Arrangements
  - » Any salary reduction contributions to flexible spending
  - » The value of the employer contribution to the health savings accounts
  - » The applicable premium for health coverage provided through the health reimbursement account
- Onsite medical clinic value
- Retirees in the employee-sponsored health plan

Source: 26 U.S. Code § 49801 (c) Liability to pay tax. Available at: <http://www.gpo.gov/fdsys/pkg/USCODE-2011-title26/pdf/USCODE-2011-title26-subtitleD-chap43-sec49801.pdf>

## Question 2: How is the Tax calculated?

|  |   |
|--|---|
| Excise Tax Formula:                                    | $40\% \times \text{Amount Exceeding Threshold} = \text{Excise Tax Per Employee}$  |
| How to Calculate the Amount Exceeding Threshold Value: | $\text{Value of Health Plan Coverage} - [\text{Threshold} \times \text{Health Cost Adjustment Percentage}^*] = \text{Amount Exceeding Threshold Value}$ |
| <b>Assumptions</b>                                     | In this 2018 scenario, the self-coverage value of a plan is \$12,200, there are 500 employees in 2018 and no health cost adjustment has been made.      |
| <b>Example</b>   | $0.4 \times (\$12,200 - \$10,200) = \$800$ tax per employee   |
| <b>Aggregate Tax Formula</b>                           | Tax liability x Number of Employees = Total Tax Liability   |
| <b>Aggregate Tax Value</b>                             | $\$800 \times 500$ employees = \$400,000  |

Note: Please see question 6 for more information about the threshold dollar amount.

\*The value of the health cost adjustment is unknown as federal regulations have not yet been released.

Source: 26 U.S. Code § 49801 (b)(3)(C) Applicable dollar limit. Available at: <http://www.gpo.gov/fdsys/pkg/USCODE-2011-title26/pdf/USCODE-2011-title26-subtitleD-chap43-sec49801.pdf>

**Question 3: What is the purpose of this tax?**

The excise tax was included in the ACA to help to finance the expansion of health coverage. In addition, the tax is expected to curtail the growth of premiums and health care costs.

**Question 4:**

| Who does it apply to?  | Who pays?  |
|--|--|
| <ul style="list-style-type: none"> <li>• Self-funded plans</li> <li>• Fully insured plans</li> </ul> | <ul style="list-style-type: none"> <li>• The plan administrator (this is usually the employer.)</li> <li>• The health plan issuer</li> </ul> |

*Note: While the employer or plan issuer may be responsible for paying the excise tax, the costs may be passed onto the employee through higher premiums, deductibles and/or copayments.*

**Question 5: Are there any exemptions?**

Standalone dental and vision plans, long-term care, disability income insurance, accident insurance and any other coverage with a separate contract of insurance, certificate or policy are excluded.<sup>7</sup>



<sup>7</sup> 26 U.S. Code § 49801 (b)(1)(B) Exceptions. Available at: <http://www.gpo.gov/fdsys/pkg/USCODE-2011-title26/pdf/USCODE-2011-title26-subtitleD-chap43-sec49801.pdf>

**Question 6: Will the threshold change over the course of time?**

The threshold will change each year as it is indexed to the Consumer Price Index (CPI). In 2018 and 2019, it is indexed to the CPI plus 1 percentage point and solely to the Consumer Price Index in 2020 and subsequent years. There is an adjustment to the threshold based on age and gender. However, the law does not provide any details of the value of the adjustment. Furthermore, there are increased thresholds for (1) pre-Medicare retirees (i.e., individuals aged 55 and older who are covered by the employer and not Medicare eligible) and (2) if a majority of those in the plan are engaged in high-risk professions or are employed to repair or install electrical or telecommunication lines.

**Who is considered a high-risk professional?**

- Law enforcement
- Fire protection
- Out-of-hospital emergency medical care, including emergency medical technicians, paramedics and first-responders
- Longshore work
- Construction
- Mining
- Agriculture (excluding food processing)
- Forestry
- Fishing industries
- Telecommunications, and
- Individuals retired from any of the aforementioned professions and was an employee for at least 20 years.

Source: 26 U.S. Code § 49801 (f)(3) Employees engaged in high-risk profession. Available at: <http://www.gpo.gov/fdsys/pkg/USCODE-2011-title26/pdf/USCODE-2011-title26-subtitleD-chap43-sec49801.pdf>





**Question 7: What is the threshold for plans with a majority of employees engaged in high-risk professions?**

The threshold increases by \$1,650 for individual-coverage and by \$3,450 for family coverage to \$11,850 and \$39,950, respectively.

**Question 8: What is the penalty if employers or insurers undervalue their tax costs?**

If employers or insurers underreport the value of the cost subject to the tax, the penalty will be equal to the excise tax that would have been owed plus the interest accrued from the date the tax should have been paid. This penalty may be waived by the Secretary of Treasury if the entity responsible for paying the tax makes the correction within 30 days or shows reasonable cause for undervaluing the tax penalty.<sup>8</sup>

**Question 9: When will the federal government release more details about the excise tax?**

It is unknown when the U.S. Department of Health and Human Services and the Internal Revenue Service will release regulations or actuarial guidance on the excise tax. When this information is available, it will be published in the Federal Register, which can be found at: <https://www.federalregister.gov/>.

**Question 10: What is NACO's position on the excise tax?**

NACO opposes the taxation of health insurance benefits and any new taxes that would apply to the health benefits counties provide to their employees.<sup>9</sup>

<sup>8</sup> 26 U.S. Code § 4980I (e) Penalty for failure to properly calculate excess benefit. Available at: <http://www.gpo.gov/fdsys/pkg/USCODE-2011-title26/pdf/USCODE-2011-title26-subtitleD-chap43-sec4980I.pdf>

<sup>9</sup> National Association of Counties. The American County Platform and Resolutions 2013-2014. p 130. Available at: <http://www.naco.org/legislation/Documents/American-County-Platform-and-Resolutions-2013-2014.pdf>

# What Should My County Do Now?

|                          |   |
|--------------------------|---|
| <input type="checkbox"/> | <p><b>Did you determine your county’s potential liability?</b></p> <p>Counties should project their excise tax liability using the formula and take into consideration health insurance trend rates for their geographic region.</p>  |
| <input type="checkbox"/> | <p><b>Is your funding arrangement right for your county employee coverage?</b></p> <p>Counties should review whether being fully-insured or self-funded is appropriate for their employees. Although the health insurer is responsible for paying the excise tax for fully-insured employers, it is possible the costs may be passed on to employees. Self-funded plans may afford counties the opportunity to mitigate costs because it permits greater flexibility in plan design.</p>  |
| <input type="checkbox"/> | <p><b>Have you reviewed your entire health plan?</b></p> <p>Reviewing the various components that contribute to the total health plan value may be an area to assess. Because health plan elements such as co-payments and deductibles are limited by the out-of-pocket maximum ACA provision, plan changes will need to occur over time. Some employers have ended employer contributions to tax-free flexible spending and health savings accounts to lower the taxable value of the plan. Counties with collective bargaining contracts will also need to begin discussions with the unions as early as possible to address any health plan redesigns that will minimize the county’s liability.</p> |
| <input type="checkbox"/> | <p><b>Have you reviewed your benefit plan design?</b></p> <p>Counties may consider designing plans according to their employee demographics or based on value (i.e., a health plan that uses financial incentives to promote cost efficient services and consumer options). Furthermore, collective bargaining units may need to participate in the redesign of health plans.</p>   |
| <input type="checkbox"/> | <p><b>Are retirees included in the county health plan?</b></p> <p>If your retirees are included in your health insurance plans, they will need to be included in the liability calculation.</p>   |
| <input type="checkbox"/> | <p><b>Have you reviewed your health care coverage cost data?</b></p> <p>Reviewing data is critical to identifying ways to reduce liability. For example, a high prevalence of chronic conditions contributes to increased health care costs. Exploring wellness and/or disease management programs to address this costly area may help to mitigate costs over time.</p>  |

# HEALTHCARE

## Excise Tax on High-Cost Employer-Sponsored Health Coverage: What Counties Need to Know



25 MASSACHUSETTS AVENUE, NW  
SUITE 500 | WASHINGTON, DC 20001

202.393-6226 | FAX 202.393.2630  
[www.naco.org](http://www.naco.org)



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### ABOUT NACO

The National Association of Counties (NACO) assists America's counties in pursuing excellence in public service by advancing sound public policies, promoting peer learning and accountability, fostering intergovernmental and public-private collaboration, and providing value-added services to save counties and taxpayers money. Founded in 1935, NACO provides the elected and appointed leaders from the nation's 3,069 counties with the knowledge, skills and tools necessary to advance fiscally responsible, quality-driven and results-oriented policies and services to build healthy, vibrant, safe and fiscally resilient counties. For more information about NACO, visit [www.naco.org](http://www.naco.org).

| Account Number | Account Description                                  | Cash/Check/Change  | Charge        | Other Pay Method | Total              |
|----------------|--|--------------------|---------------|------------------|--------------------|
| 01-06          | State Treasurer Fund                                 | \$613.80           | \$0.00        | \$0.00           | \$613.80           |
| 01-07          | Excise Stamps  | \$6,402.00         | \$0.00        | \$0.00           | \$6,402.00         |
| 01-09          | Retirement Fund                                      | \$63.11            | \$0.00        | \$0.00           | \$63.11            |
| 01-10          | Additional Index                                     | \$0.00             | \$0.00        | \$0.00           | \$0.00             |
| 01-11          | Automation Fund                                      | \$393.11           | \$0.00        | \$0.00           | \$393.11           |
| 88-88          | Credit On Account                                    | \$0.00             | \$0.00        | \$0.00           | \$0.00             |
| 03-01          | Copies   | \$38.50            | \$0.00        | \$0.00           | \$38.50            |
| 03-02          | Certified Copies                                     | \$0.00             | \$0.00        | \$0.00           | \$0.00             |
| 03-03          | Fax  | \$0.00             | \$0.00        | \$0.00           | \$0.00             |
| 03-04          | Laminations  | \$0.00             | \$0.00        | \$0.00           | \$0.00             |
|                | <b>***** Account Group COPIES Total *****</b>        | <b>\$38.50</b>     | <b>\$0.00</b> | <b>\$0.00</b>    | <b>\$38.50</b>     |
| 04-01          | Notary Oaths   | \$17.72            | \$0.00        | \$0.00           | \$17.72            |
|                | <b>***** Account Group MISCELLANEOUS Total *****</b> | <b>\$17.72</b>     | <b>\$0.00</b> | <b>\$0.00</b>    | <b>\$17.72</b>     |
| 01-01          | Recording Fees                                       | \$2,749.58         | \$0.00        | \$0.00           | \$2,749.58         |
| 01-02          | Non Standard Fees                                    | \$22.16            | \$0.00        | \$0.00           | \$22.16            |
| 01-03          | Probate  | \$0.00             | \$0.00        | \$0.00           | \$0.00             |
| 01-04          | Cultural Resources                                   | \$0.00             | \$0.00        | \$0.00           | \$0.00             |
| 01-05          | Floodplain Mapping                                   | \$0.00             | \$0.00        | \$0.00           | \$0.00             |
| 01-08          | Uccs   | \$67.38            | \$0.00        | \$0.00           | \$67.38            |
|                | <b>***** Account Group RECORDINGS Total *****</b>    | <b>\$2,839.12</b>  | <b>\$0.00</b> | <b>\$0.00</b>    | <b>\$2,839.12</b>  |
| 02-01          | County Marriages                                     | \$110.80           | \$0.00        | \$0.00           | \$110.80           |
| 02-02          | Domestic Violence Fund                               | \$150.00           | \$0.00        | \$0.00           | \$150.00           |
| 02-03          | Childrens Trust Fund                                 | \$25.00            | \$0.00        | \$0.00           | \$25.00            |
| 02-04          | Vital Certificates                                   | \$168.34           | \$0.00        | \$0.00           | \$168.34           |
| 02-05          | Legitimations  | \$0.00             | \$0.00        | \$0.00           | \$0.00             |
|                | <b>***** Account Group VITALS Total *****</b>        | <b>\$454.14</b>    | <b>\$0.00</b> | <b>\$0.00</b>    | <b>\$454.14</b>    |
|                | <b>Final Totals :</b>                                | <b>\$10,821.50</b> | <b>\$0.00</b> | <b>\$0.00</b>    | <b>\$10,821.50</b> |

| Account Number | Account Description | Cash/Check/Change | Charge | Other Pay Method | Total |
|----------------|---------------------|-------------------|--------|------------------|-------|
|----------------|---------------------|-------------------|--------|------------------|-------|

**Counts/Totals From 4/1/2015 Through 4/30/2015**

|                  |                    |
|------------------|--------------------|
| Cash Total :     | \$603.70 +         |
| Check Total :    | \$10,305.80 +      |
| Other Pay Total: | \$0.00 +           |
| Change Total :   | \$88.00 -          |
| <hr/>            |                    |
| Subtotal :       | <b>\$10,821.50</b> |
| Charge Total :   | \$0.00 +           |
| <hr/>            |                    |
| Grand Total :    | <b>\$10,821.50</b> |

|                             |     |
|-----------------------------|-----|
| Number of Cash Payments :   | 48  |
| Number of Check Payments :  | 117 |
| Number of Change Payments : | 7   |
| Number of Charge Payments : | 0   |
| Number of Other Payments :  | 0   |
| <hr/>                       |     |
| Number of Receipts :        | 156 |
| Number of Voids :           | 20  |

| Charge Information              |        |
|---------------------------------|--------|
| Open Item Information           |        |
| Number of Payments on Account : | 0      |
| Total Paid on Account :         | \$0.00 |



# North Carolina Department of Public Safety

## Emergency Management

Pat McCrory, Governor  
Frank L. Perry, Secretary

Michael A. Sprayberry, Director

April 21, 2015

The Honorable P. Michael McLain, Chairman  
Camden County Commission  
124 Pine Street Camden, NC 27921

Re: National Flood Insurance Program Community Assistance Visit for Camden County

Dear Chairman McLain:

This letter is a follow-up to the CAV conducted for Camden County, on March 24, 2015 by Mr. John Gerber, the North Carolina NFIP Coordinator with Mr. David Parks, Camden County Floodplain Administrator. The purposes of a Community Assistance Visit (CAV) are to provide technical assistance to the community and answer any floodplain management questions they have, as well as serve to assess the effectiveness of the floodplain management regulations and enforcement practices as a participant of the National Flood Insurance Program (NFIP). In addition, this CAV was initiated in response to Camden County's request to join the Community Rating System.

The purpose of this letter is to document any findings of deficiencies in or violations of the Camden County's floodplain management program and to recommend corrective actions and establish the time requirements needed to remedy them.

In order to maintain participation in the National Flood Insurance Program (NFIP), Camden County is required to establish, administer, and enforce a floodplain management program that meets or exceeds the minimum standards established by the NFIP as set forth in Title 44, Code of Federal Regulations (CFR), Section 60.3. Though participation in the NFIP is voluntary for communities meeting NFIP standards, that participation allows local citizens to obtain affordable flood insurance through the National Flood Insurance Program (NFIP) as well as receive most other state and federal disaster assistance. The goal of participation in the NFIP is to reduce the loss of lives and property from flooding. As observed in working with Mr. Parks in his capacity as Floodplain Administrator during this visit, this vision is clearly understood.

Camden County initially participated in the Emergency Phase of the NFIP beginning May 14, 1974, thus making flood insurance available to property owners through the NFIP since this date. On December 4, 1985 the County received their initial Flood Insurance Rate Map and was

**MAILING ADDRESS**  
4218 Mail Service Center  
Raleigh NC 27699-4218  
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The Honorable P. Michael McLain  
 April 21, 2015  
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converted to the Regular Phase of the NFIP which brought the full range of NFIP benefits to the citizens of Camden County.

As of April 21, 2015 there are 891 policies in force for coverage in the amount of \$205,835,200. The total annual premium is \$610,326 and there have been 140 claims paid since 1978 for an amount of \$1,807,450. There are 21 repetitive loss buildings that account for 49 claims. Camden County does not currently participate in the Community Rating System (CRS) but will receive a \$28,319 annual reduction in the flood insurance premiums for each class improvement once the County joins. The current Flood Insurance Rate Map Index date for Camden County is July 20, 2009.

During the review, staff found the following items that require further ordinance enforcement action to establish compliance:

| <b>Address</b>         | <b>Elevation Certificate Deficiencies</b>  |
|------------------------|--|
| 102 Avery Drive        | A9.c) does not reflect adequate net area for the square footage of the attached garage, please ensure proper number of vents for the attached garage. B6 – notes incorrect map index date. |
| 104-A Bunker Hill Road | Structure located within the floodway of Joyce Creek. Please verify circumstances (no-rise conducted, replacement on the same footprint) etc   |
| 112 Robin Court East   | Please provide final EC. Note: the building under construction EC does not include any permanent openings for the crawlspace or the attached garage. Dates in B6 and B7 are reversed.      |
| 113 Shore Drive        | Under Construction EC dated 3/1/2012. Please verify if the structure is complete and provide a final EC  |
| 126 Edgewater Drive    | A7 notes diagram 6, but no permanent flood openings are noted in A8b on the EC, C2e and comments in section D notes HVAC platform is below the BFE.  |
| 129 Edgewater Drive    | EC is based on construction drawings and dated 9/26/2011. If house was completed, please provide finished construction EC  |
| 129 Tulip Tree Drive   | Please provide final EC. Note: Insufficient vents noted in A8 and A9   |
| 133 Cooks Landing      | Under construction EC dated 7/7/2011. Please provide final EC. Note: no permanent openings are noted on this EC  |
| 143 Beechnut Avenue    | No permanent flood openings are noted in A8b. C2e notes mechanical equipment below the BFE. Comments in Section D states no exterior HVAC stand.   |
| 164 Texas Road         | Construction drawings 11/2013, please provide final EC if completed  |
| 183 Lambs Road         | Under construction 7/12/2013 – final EC needed if completed  |
| 221 Sail Boat Road     | Under construction 6/22/2011 – final EC needed if completed  |
| 235 Neck Road          | Wrong index date, no panel date  |
| 300 Magnolia Drive     | C2e and comments note water heater below BFE   |
| 701 Sandy Hook Drive   | B7 – blank, C2e state N/A  |

The Honorable P. Michael McLain  
April 21, 2015  
pg. 3

The Elevation Certificate is an important administrative tool of the NFIP and Camden County's floodplain management program. Proper completion of the Elevation Certificate provides the documentation necessary to verify compliance with elevation and construction standards of the NFIP.

Manufactured homes placed in the SFHA must meet Title XV, Chapter §151.383 (B)(3) of the Camden County Unified Development Ordinance. This states that new and replacement manufactured homes shall be securely anchored to an adequately anchored foundation to resist flotation, collapse, and lateral movement. The typical HUD setup design does not meet these requirements for manufactured homes located in the SFHA. Your ordinance allows for three options to meet the requirements:

- Reinforced pier design when the elevation of the chassis is 36" or less above the grade.
- In accordance with the NC Regulations for Manufactured Homes
- Certified engineered foundation system

Please ensure documentation is obtained and maintained in the files that support the proper anchoring of manufactured homes when located in the SFHA.

Recreation vehicles located with the SFHA must meet Title XV, Chapter §151.383 (B)(6) of the Camden County Unified Development Ordinance which states recreational vehicles shall be either:

- On site fewer than 180 consecutive days and fully licensed and ready for highway use; or
- Meet all the requirements for new construction, including anchoring and elevation requirements of §151.383 (B) and §151.384 (A) and (B)(3).

These standards apply to Park Model RV's as well. **Please inventory and provide documentation** the park model RV's located within the North River Campground are compliant with your ordinance.

The Flood Damage Prevention Ordinance for Camden County includes automatic adoption language that the NC Attorney General's Office has determined an unconstitutional delegation of authority and **will need to be amended at your earliest convenience, but no later than July 31, 2015**. A digital copy of the updated North Carolina model ordinance will be provided to Mr. Parks to assist in the process.

Please continue to maintain all records pertaining to floodplain management indefinitely. Agencies often purge building permits and other types of zoning/development permits on a

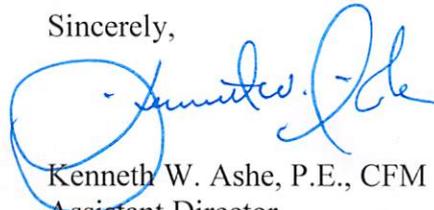
The Honorable P. Michael McLain  
April 21, 2015  
pg. 4

regular retention schedule; however records pertaining to floodplain development must be kept in perpetuity. A structure or other development without the proper flood records such as permits, certified elevation data, or other certifications, as required in 44 CFR Section 60.3 is presumed to be in violation until such documentation is provided

Please submit the requested permit information to this office to the attention of Mr. John Gerber at your earliest convenience, but **no later than July 31, 2015**. If you need additional time to complete research required to ascertain compliance of structures/areas noted above, please submit a request for an extension in writing prior to the July 31st deadline. Please express our thanks and appreciation to Mr. Parks for his time and assistance in conjunction with this visit. Mr. Parks has comprehensive knowledge of the National Flood Insurance Program and his administration of the County's floodplain management program is solid. No administrative process deficiencies were noted.

Should you have questions or need further assistance, please contact John Gerber, the North Carolina State NFIP Coordinator at his office at 919-825-2317, or through email at [john.gerber@ncdps.gov](mailto:john.gerber@ncdps.gov).

Sincerely,

A handwritten signature in blue ink, appearing to read "Kenneth W. Ashe". The signature is written in a cursive style and is positioned above the printed name.

Kenneth W. Ashe, P.E., CFM  
Assistant Director  
Risk Management Section

cc: Mr. Michael Renshaw, County Manager  
Mr. Dave Parks, Permit Officer  
Ms. Christy Saunders, Emergency Management Coordinator  
Mr. Brian Parnell, NCEM Area 1 Coordinator  
Mr. John Gerber, NCEM State NFIP Coordinator  
Mr. Collis Brown, FEMA Region IV  
File

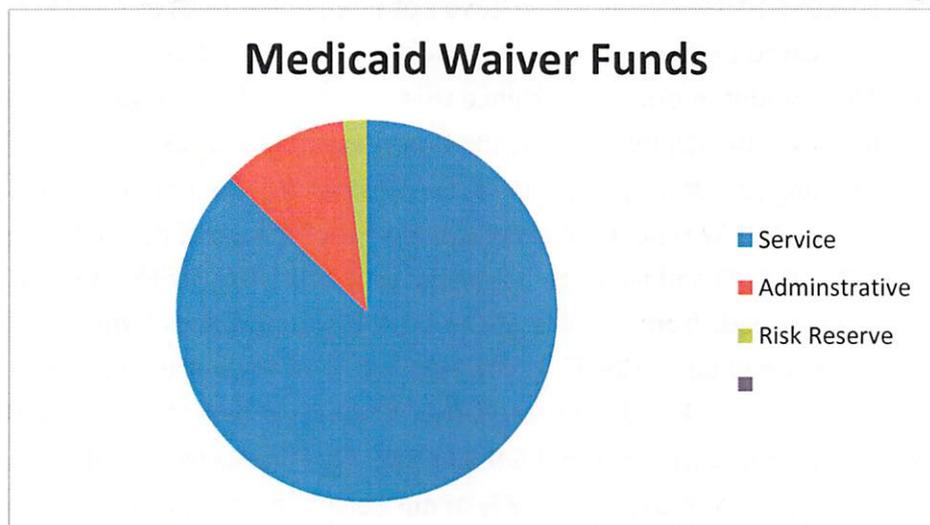
**03/31/15 Financials:****Balance Sheet:**

- The Medicaid Risk Reserve account balance is \$ 10,480,433 and as a reminder 2% of each of our Medicaid capitation payment is deposited into this account. The account currently represents approximately 7.16 % of our annual Medicaid service funding. These funds can only be accessed with approval from DHHS in the event our Medicaid service expenditures exceed our available funds.
- Due from Other Governmental Unit's balance is approximately \$7.98 million. 100% of this is Medicaid funds due to ECBH due to eligibility issues with NC Tracks and this is a statewide issue impacting payment to all MCOs.
- The Prepaid Expense balance is \$2,394,148.41 and represents funds paid to Rubicon (ICF MR service) and prepaid insurance premiums for 3/31/15.
- Our Medicaid IBNR (Incurred But Not Reported) as of 3/31/15 is \$13,051,513. This means based on our historical paid Medicaid claims, we estimate there is \$13,051,513 in claims which have not been billed to us as of 3/31/15. The IBNR is calculated each month based on our historical paid claims.
- The amount of our fund balance that is restricted is \$16,409,821.83. The amount includes the \$15 million that the Board approved to restrict at our April 2013 meeting for future growth in Medicaid services. The remaining restricted amount of \$1,135,632 reflects funds restricted for purchase of computer equipment (\$1,000,000) and for Pugh Memorial (\$18,602 from AMHC) and we also added the proceeds from the sale of the Clark building in New Bern (\$117,030). We have added \$274,189.83 to this in October which is the proceeds from the sale of Brice's Creek and Pine Tree Drive buildings in New Bern from last fiscal year.
- Our year to date income is \$ 9,930,687.79. For this Medicaid contract year, we have spent approximately 96% of our service funds earned and we continue to reinvest our savings to increase services in our communities.
- Our total fund balance is \$102,588,523.19 and the total unrestricted as of 3/31/15 is \$78,168,347.60 which is 34% of our budget. (This unrestricted amount includes the year to date income and the unrestricted fund balance.) Having this fund balance puts ECBH at lower financial risk in operating an at risk contract and also allows us to reinvest savings in needed services and best practices in our community. It is also important to note that this total represents approximately 4 months of expenditures. With the payment problems that the State has had with NC Tracks and with the new eligibility challenges they are having with NC FAST having these funds in reserve also guarantees our providers that they will receive prompt, timely payment for services delivered, regardless

of whether or not ECBH receives timely payment from the State. For the current month, our expenditures exceeded our revenues, and this is due to the one time Medicaid reinvestment expenditures of \$147,331 and one time consolidation expenditures of approximately \$303,201 this month.

Total Revenues:

- We are in the ninth month of the new fiscal year; the revenues should be at 75%.
- Account number 4040 is Health Choice funds that are pass through billing so while the revenue is lower than expected the offsetting expense is as well. These funds are not part of our State funding or Medicaid contract.
- Account numbers 4045 – 4060 are our Medicaid waiver funds. As a reminder we receive these monthly and the payment is based on the number of Medicaid eligibles in our 19 counties. 87.5% of each payment is the service funds, 2% is for the risk reserve and the remaining 10.5% is for administration including care coordination. Each of these is approximately 78% for the year. Below is a pie chart showing our Medicaid funds received to date in each of the categories.

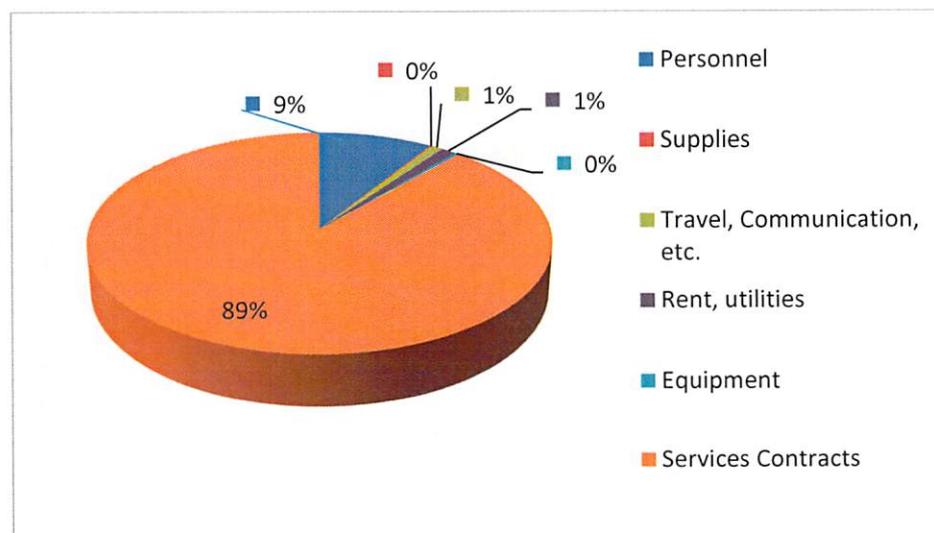


- Account numbers 4105 – 4259 represent ABC and county general funds from each of our 19 counties. An employee routinely follows up with any counties that are behind on their contributions.
- Accounts 4810- 4835 are our federal funds from the Division. As our providers file claims, federal funds are drawn down first, prior to using our state single stream funds. Due to the current problems with the new NC Tracks system processing claims, ECBH has elected to adjust our system and pay providers that pass our claims edits. This change has been wholeheartedly endorsed by the State and is consistent with most, if not all, other LME/MCOs.
- Overall our revenues are 71.37% of the budget at 75% of the year.

Total Expenses:

- Most expenditures are in line or slightly under budget. Some exceptions are explained below.
- Account number 0490 Dues & Subscriptions is at 81.93%. This is due to ECBH paying our annual NC Council dues in July so this was a one-time expenditure and typically the largest expenditure in this account for the year.
- Account number 690-04 Contracts Bridge Funding is a designated State allocation and we have received additional one time funds for this which are included in the budget revision.
- Account number 5000 Contracts Medicaid is our Medicaid service expenditures. Providers have 90 days from the date of service to bill for any services delivered and they also have an additional 90 days to re-bill a denied claim. (There is more detailed information analyzing the Medicaid service fund expenditures at the bottom of this report.) These accounts do include the posting of an accrual for outstanding claims in the amount of \$13,051,513. For the new Medicaid contract year (April – March we spent 96% of our Medicaid service funds received. This again is primarily due to the decrease in our capitation payment with the new contract.
- Account 820 is to balance the budget for the Medicaid Risk Reserve and would be used in the future IF we were ever to have to pay or transfer funds for Medicaid services.
- Overall expenses are 67.05% of the budgeted amount at 75% of the year.

Below is a chart of our expenditures by category and percentage year to date from July 1 – March 31:



**3. Medicaid Claims Fund Analysis:** As of March 31, we have spent approximately 96% of our Medicaid service funds received in this contract year. We have reinvested \$3,031,997 of our designated Medicaid savings in this fiscal year. As a reminder we are paid on a per member per month (pmpm) basis and the pmpm contract rate is based on an actuarial completed by Mercer Consulting services. Mercer reviews both our paid Medicaid claims and considers future changes based on both ECBH input and changes in Medicaid Fee for service. The pmpm rate is typically signed each contract year as a contract addendum to adjust our pmpm. As the savings that we have are reinvested and new services are implemented, our claims data should increase some which will be utilized in future rate setting. It should not increase back to the original level, but it should produce some slight increase in the near future. Our goal is to create and spend more in evidenced based services that consumers can readily access in their communities, thus reducing the usage and spending in inpatient and other crisis services.

We are continuing to examine changes for this year to improve access to appropriate Medicaid services by reinvesting those savings and increase our earnings. From April 1, 2013 and forward, we have implemented numerous changes to improve access to certain services that should have an annual financial impact of approximately \$2.8 million. In February 2014, we implemented a case rate to pay for an evidenced based children's service (MST) and in July ECBH and our providers implemented Child Parent Psychotherapy an additional evidenced based service which should positively impact children and their families. Both of these evidenced based services have specific clinical outcomes which will be tracked. There are also other projects moving forward to increase natural supports in our communities as was reported at the December Board meeting. We will continue to monitor these expenditures and make adjustments as necessary. Please note that per our DMA contract, our expenditures may not fall below 80% of our Medicaid services capitation.



For the Nine Months  
Ending 3/31/2015

## Balance Sheet

|   | <u>3/31/2015</u>             |
|---|------------------------------|
| Southern Bank - Operating Account           | \$83,382,554.40              |
| Southern Bank - IMS Health Ins Benefit Acct | 328,676.65                   |
| Southern Bank - IMS Flex Spending Acct      | 16,791.97                    |
| NC Cash Management Trust                    | 3,812,054.97                 |
| Southern Bank - Risk Reserve Account        | 10,480,433.00                |
| Investment Securities Account               | 706,483.30                   |
| Accts Receivable Other                      | 29,987.00                    |
| Reimbursable Expenses                       | 179,704.88                   |
| Due From Other Government Unit              | 7,980,796.64                 |
| Prepaid Expense                             | 2,394,148.41                 |
| <b>CURRENT ASSETS</b>                       | <b><u>109,311,631.22</u></b> |
| Land  | 533,507.94                   |
| Buildings                                   | 4,322,654.25                 |
| Leaseholds Improvements                     | 122,112.08                   |
| Equipment                                   | 3,032,079.49                 |
| <b>FIXED ASSETS</b>                         | <b><u>8,010,353.76</u></b>   |
| <b>TOTAL ASSETS</b>                         | <b><u>117,321,984.98</u></b> |
| Accounts Payable                            | 1,409,562.08                 |
| Accrued Expenses                            | 162,930.67                   |
| IBNR- Medicaid                              | 13,051,513.00                |
| Reserve For Health Care Costs               | 24,909.28                    |
| Reserve For Retirees Hosp                   | 84,546.76                    |
| <b>LIABILITIES</b>                          | <b><u>14,733,461.79</u></b>  |
| Investments In Fixed Assets                 | 8,010,353.76                 |
| Unrestricted Fund Balance                   | 68,237,659.81                |
| Restricted Fund Balance                     | 16,409,821.83                |
| YTD Income                                  | 9,930,687.79                 |
| <b>FUND BALANCE</b>                         | <b><u>102,588,523.19</u></b> |
| <b>TOTAL LIABILITIES &amp; FUND BALANCE</b> | <b><u>117,321,984.98</u></b> |



For the Nine Months  
Ending 3/31/2015

## Income Statement

|               | <u>March</u>         | <u>YTD</u>            |
|---------------|----------------------|-----------------------|
| Total Revenue | \$18,876,528.63      | \$164,256,581.72      |
| Total Expense | <u>18,937,678.44</u> | <u>154,325,893.93</u> |
| Net Income    | <u>(61,149.81)</u>   | <u>9,930,687.79</u>   |



For the Nine Months  
Ending 3/31/2015

## Revenue Report

|  | <u>Monthly Actual</u> | <u>YTD Actual</u>     | <u>Annual Budget</u>  | <u>% of Budget</u> |
|--|-----------------------|-----------------------|-----------------------|--------------------|
| 3390 From Fund Balance                     | \$0.00                | \$0.00                | \$1,300,000.00        | 0.00%              |
| 4035 From Medicaid Fund Balance            | 0.00                  | 0.00                  | 13,000,000.00         | 0.00%              |
| 4040 Medicaid/HealthChoice Patient Fees    | 1,196.38              | 45,441.14             | 400,000.00            | 11.36%             |
| 4045 Medicaid Waiver Service Funds         | 12,788,533.15         | 114,223,454.44        | 146,353,535.00        | 78.05%             |
| 4050 Medicaid Risk Reserve Funds           | 293,416.00            | 2,617,906.94          | 3,357,888.00          | 77.96%             |
| 4060 Medicaid Waiver Administrative Fun... | 1,588,847.00          | 14,053,964.48         | 18,182,962.00         | 77.29%             |
| All County ABC Funds                       | 25,962.67             | 169,762.81            | 210,922.00            | 80.49%             |
| All County General Funds                   | 274,239.41            | 1,387,397.45          | 1,819,351.00          | 76.26%             |
| 4270 Rental Income                         | 5,583.96              | 49,440.64             | 111,160.00            | 44.48%             |
| 4280 Local Miscellaneous                   | 280.00                | 9,187.60              | 125,000.00            | 7.35%              |
| 4290 Interest Income                       | 30,247.28             | 266,002.17            | 500,000.00            | 53.20%             |
| 4295 Shelter Plus                          | 158,993.88            | 589,667.18            | 512,936.00            | 114.96%            |
| 4390 State Miscellaneous                   | 0.00                  | 623,581.00            | 3,643,112.00          | 17.12%             |
| 4805 State Single Stream                   | 2,516,458.76          | 21,912,233.46         | 29,655,752.00         | 73.89%             |
| 4810 Federal CMH                           | 95,037.20             | 394,913.08            | 639,911.00            | 61.71%             |
| 4815 Federal AMH                           | 23,983.85             | 814,046.98            | 752,386.00            | 108.20%            |
| 4820 Federal CSA                           | 222,641.65            | 523,228.73            | 1,215,992.00          | 43.03%             |
| 4825 Federal ASA                           | 538,798.44            | 3,724,045.62          | 4,506,313.00          | 82.64%             |
| 4835 Federal ADD                           | 0.00                  | 0.00                  | 104,287.00            | 0.00%              |
| 4840 Federal Miscellaneous                 | 0.00                  | 21,605.00             | 0.00                  | 0.00%              |
| 4850 State Administrative Funds            | 312,309.00            | 2,830,703.00          | 3,767,629.00          | 75.13%             |
| <b>TOTAL REVENUES</b>                      | <b>18,876,528.63</b>  | <b>164,256,581.72</b> | <b>230,159,136.00</b> | <b>71.37%</b>      |
| <b>TOTAL REVENUE AND TRANSFERS</b>         | <b>18,876,528.63</b>  | <b>164,256,581.72</b> | <b>230,159,136.00</b> | <b>71.37%</b>      |



For the Nine Months  
Ending 3/31/2015

Summary of All Units

## Expense Report

|   | <u>Monthly Actual</u>  | <u>YTD Actual</u>       | <u>Annual Budget</u>    | <u>% of Budget</u> |
|---|------------------------|-------------------------|-------------------------|--------------------|
| <b>PERSONNEL</b>                          |                        |                         |                         |                    |
| 0120 Salaries & Wages                     | 991,396.10             | 8,916,018.34            | 13,311,560.00           | 66.98%             |
| 0170 Board Member Expense                 | (360.00)               | 6,854.27                | 30,000.00               | 22.85%             |
| 0171 Stipend Expense                      | 0.00                   | 6,561.67                | 10,000.00               | 65.62%             |
| 0180 Fringe Benefits                      | 307,218.16             | 2,786,146.06            | 4,455,203.00            | 62.54%             |
| 0190 Other Professional Expense           | 447,246.31             | 2,144,484.50            | 2,585,500.00            | 82.94%             |
| <b>TOTAL</b>                              | <b>\$1,745,500.57</b>  | <b>\$13,860,064.84</b>  | <b>\$20,392,263.00</b>  | <b>67.97%</b>      |
| <b>SUPPLIES &amp; MATERIALS</b>           |                        |                         |                         |                    |
| 0210 Houseclean/Supplies                  | 742.03                 | 4,549.72                | 7,000.00                | 65.00%             |
| 0220 Food & Prov                          | 0.00                   | 17,078.19               | 22,000.00               | 77.63%             |
| 0230 Education/Medical Supplies           | 4,524.87               | 88,694.86               | 1,435,000.00            | 6.18%              |
| 0260 Office Supplies                      | 1,968.71               | 21,954.99               | 50,000.00               | 43.91%             |
| 0290 Other Supplies/Materials             | 30,528.62              | 65,874.38               | 74,500.00               | 88.42%             |
| <b>TOTAL</b>                              | <b>\$37,764.23</b>     | <b>\$198,152.14</b>     | <b>\$1,588,500.00</b>   | <b>12.47%</b>      |
| <b>OTHER OBLIGATIONS &amp; SERVICES</b>   |                        |                         |                         |                    |
| 0310 Travel                               | 57,368.63              | 392,005.47              | 822,500.00              | 47.66%             |
| 0320 Communication                        | 45,852.26              | 360,624.69              | 581,500.00              | 62.02%             |
| 0330 Utilities                            | 11,760.73              | 81,749.69               | 130,000.00              | 62.88%             |
| 0340 Printing                             | 0.00                   | 0.00                    | 1,000.00                | 0.00%              |
| 0350 Repairs & Maintenance                | 7,326.98               | 46,461.07               | 150,000.00              | 30.97%             |
| 0370 Advertising                          | 3,837.98               | 79,472.04               | 280,000.00              | 28.38%             |
| 0380 Data Process Services                | 29,646.57              | 247,565.57              | 340,000.00              | 72.81%             |
| 0390 Other Training/Travel/Misc           | 9,133.85               | 136,108.51              | 292,500.00              | 46.53%             |
| 0395 Uncollectible Accounts Expense       | 0.00                   | 38,859.10               | 0.00                    | 0.00%              |
| <b>TOTAL</b>                              | <b>\$164,927.00</b>    | <b>\$1,382,846.14</b>   | <b>\$2,597,500.00</b>   | <b>53.24%</b>      |
| <b>FIXED CHARGES &amp; OTHER EXPENSES</b> |                        |                         |                         |                    |
| 0410 Rental Expense                       | 40,180.67              | 288,179.89              | 371,611.00              | 77.55%             |
| 0440 Service & Maintenance                | 85,947.51              | 844,474.40              | 945,000.00              | 89.36%             |
| 0450 Insurance                            | 67,606.03              | 600,485.68              | 800,000.00              | 75.06%             |
| 0490 Dues & Subscription Other Charges    | 234.00                 | 96,513.97               | 117,800.00              | 81.93%             |
| <b>TOTAL</b>                              | <b>\$193,968.21</b>    | <b>\$1,829,653.94</b>   | <b>\$2,234,411.00</b>   | <b>81.89%</b>      |
| <b>CAPITAL OUTLAY</b>                     |                        |                         |                         |                    |
| 0510 Capital Outlay Furniture             | 0.00                   | 199.99                  | 20,000.00               | 1.00%              |
| 0520 Capital Outlay DP Equipment          | 54,490.24              | 485,914.41              | 1,075,000.00            | 45.20%             |
| 0530 Capital Outlay Buildings             | 0.00                   | 0.00                    | 3,800,000.00            | 0.00%              |
| <b>TOTAL</b>                              | <b>\$54,490.24</b>     | <b>\$486,114.40</b>     | <b>\$4,895,000.00</b>   | <b>9.93%</b>       |
| <b>CONTRACTS &amp; GRANTS</b>             |                        |                         |                         |                    |
| 0690-02 Contracts Medicaid Pass Thru      | 0.00                   | 10,367.42               | 400,000.00              | 2.59%              |
| 0690-03 Contracts Federal Non-UCR         | 209,724.80             | 3,831,552.75            | 4,665,630.00            | 82.12%             |
| 0690-04 Contracts Bridge Funding          | 10,678.90              | 140,289.58              | 127,483.00              | 110.05%            |
| 0690-05 Contracts County/Other            | 242,080.25             | 1,416,583.87            | 2,543,209.00            | 55.70%             |
| 0690-07 Contracts Money Follows Person... | 800.00                 | 800.00                  | 0.00                    | 0.00%              |
| 0690-45 Contracts State Non-UCR           | 1,509,165.85           | 3,445,378.50            | 7,725,657.00            | 44.60%             |
| 0690-50 Contracts Medicaid Reinvestment   | 92,071.75              | 2,239,666.41            | 6,475,000.00            | 34.59%             |
| 5000 Contracts STATE                      | 2,214,284.53           | 16,347,930.54           | 26,753,060.00           | 61.11%             |
| 5000 Contracts MEDICAID                   | 12,458,972.41          | 109,089,036.44          | 146,353,535.00          | 74.54%             |
| <b>TOTAL</b>                              | <b>\$16,737,778.49</b> | <b>\$136,521,605.51</b> | <b>\$195,043,574.00</b> | <b>70.00%</b>      |
| <b>TOTAL EXPENSES</b>                     | <b>\$18,934,428.74</b> | <b>\$154,278,436.97</b> | <b>\$226,751,248.00</b> | <b>68.04%</b>      |
| 0820 Transfer to Medicaid Risk Reserve    | 0.00                   | 0.00                    | 3,357,888.00            | 0.00%              |
| 0890 Other Non Operating                  | 3,249.70               | 47,456.96               | 50,000.00               | 94.91%             |
| <b>GRAND TOTAL</b>                        | <b>\$18,937,678.44</b> | <b>\$154,325,893.93</b> | <b>\$230,159,136.00</b> | <b>67.05%</b>      |



For the Eight Months  
Ending 2/28/2015

## Balance Sheet

|   | <u>2/28/2015</u>             |
|---|------------------------------|
| Southern Bank - Operating Account           | \$86,700,517.45              |
| Southern Bank - IMS Health Ins Benefit Acct | 328,676.65                   |
| Southern Bank - IMS Flex Spending Acct      | 16,791.97                    |
| NC Cash Management Trust                    | 3,811,976.31                 |
| Southern Bank - Risk Reserve Account        | 10,226,299.12                |
| Investment Securites Account                | 706,483.30                   |
| Accts Receivable Other                      | 37,519.09                    |
| Reimburseable Expenses                      | 159,355.03                   |
| Due From Other Government Unit              | 8,075,734.42                 |
| Prepaid Expense                             | 354,000.08                   |
| <b>CURRENT ASSETS</b>                       | <b><u>110,417,353.42</u></b> |
| Land  | 533,507.94                   |
| Buildings                                   | 4,322,654.25                 |
| Leaseholds Improvements                     | 122,112.08                   |
| Equipment                                   | 3,032,079.49                 |
| <b>FIXED ASSETS</b>                         | <b><u>8,010,353.76</u></b>   |
| <b>TOTAL ASSETS</b>                         | <b><u>118,427,707.18</u></b> |
| Accounts Payable                            | 1,372,514.35                 |
| Accrued Expenses                            | 183,269.06                   |
| IBNR- Medicaid                              | 14,027,408.00                |
| Reserve For Health Care Costs               | 117,447.14                   |
| Reserve For Retirees Hosp                   | 77,422.63                    |
| <b>LIABILITIES</b>                          | <b><u>15,778,061.18</u></b>  |
| Investments In Fixed Assets                 | 8,010,353.76                 |
| Unrestricted Fund Balance                   | 68,237,644.81                |
| Restricted Fund Balance                     | 16,409,821.83                |
| YTD Income                                  | 9,991,825.60                 |
| <b>FUND BALANCE</b>                         | <b><u>102,649,646.00</u></b> |
| <b>TOTAL LIABILITIES &amp; FUND BALANCE</b> | <b><u>118,427,707.18</u></b> |



For the Eight Months  
Ending 2/28/2015

# Income Statement

|               | <u>February</u>      | <u>YTD</u>            |
|---------------|----------------------|-----------------------|
| Total Revenue | \$18,913,598.77      | \$145,380,053.09      |
| Total Expense | <u>16,175,017.05</u> | <u>135,388,227.49</u> |
| Net Income    | <u>2,738,581.72</u>  | <u>9,991,825.60</u>   |



For the Eight Months  
Ending 2/28/2015

## Revenue Report

|  | <u>Monthly Actual</u> | <u>YTD Actual</u>     | <u>Annual Budget</u>  | <u>% of Budget</u> |
|--|-----------------------|-----------------------|-----------------------|--------------------|
| 3390 From Fund Balance                     | \$0.00                | \$0.00                | \$1,300,000.00        | 0.00%              |
| 4035 From Medicaid Fund Balance            | 0.00                  | 0.00                  | 13,000,000.00         | 0.00%              |
| 4040 Medicaid/HealthChoice Patient Fees    | 1,131.20              | 44,244.76             | 400,000.00            | 11.06%             |
| 4045 Medicaid Waiver Service Funds         | 13,025,941.80         | 101,434,921.29        | 146,353,535.00        | 69.31%             |
| 4050 Medicaid Risk Reserve Funds           | 298,864.00            | 2,324,490.94          | 3,357,888.00          | 69.22%             |
| 4060 Medicaid Waiver Administrative Fun... | 1,618,343.00          | 12,465,117.48         | 18,182,962.00         | 68.55%             |
| <b>All County ABC Funds</b>                | <b>9,417.31</b>       | <b>143,800.14</b>     | <b>210,922.00</b>     | <b>68.18%</b>      |
| <b>All County General Funds</b>            | <b>321,748.02</b>     | <b>1,113,158.04</b>   | <b>1,819,351.00</b>   | <b>61.18%</b>      |
| 4270 Rental Income                         | 6,185.68              | 43,856.68             | 111,160.00            | 39.45%             |
| 4280 Local Miscellaneous                   | 260.00                | 8,907.60              | 125,000.00            | 7.13%              |
| 4290 Interest Income                       | 27,335.54             | 235,754.89            | 500,000.00            | 47.15%             |
| 4295 Shelter Plus                          | 63,485.29             | 430,673.30            | 512,936.00            | 83.96%             |
| 4390 State Miscellaneous                   | 54,000.00             | 623,581.00            | 3,643,112.00          | 17.12%             |
| 4805 State Single Stream                   | 2,451,666.65          | 19,395,774.70         | 29,655,752.00         | 65.40%             |
| 4810 Federal CMH                           | 53,129.15             | 299,875.88            | 639,911.00            | 46.86%             |
| 4815 Federal AMH                           | 10,570.81             | 790,063.13            | 752,386.00            | 105.01%            |
| 4820 Federal CSA                           | 82,445.95             | 300,587.08            | 1,215,992.00          | 24.72%             |
| 4825 Federal ASA                           | 576,765.37            | 3,185,247.18          | 4,506,313.00          | 70.68%             |
| 4835 Federal ADD                           | 0.00                  | 0.00                  | 104,287.00            | 0.00%              |
| 4840 Federal Miscellaneous                 | 0.00                  | 21,605.00             | 0.00                  | 0.00%              |
| 4850 State Administrative Funds            | 312,309.00            | 2,518,394.00          | 3,767,629.00          | 66.84%             |
| <b>TOTAL REVENUES</b>                      | <b>18,913,598.77</b>  | <b>145,380,053.09</b> | <b>230,159,136.00</b> | <b>63.17%</b>      |
| <b>TOTAL REVENUE AND TRANSFERS</b>         | <b>18,913,598.77</b>  | <b>145,380,053.09</b> | <b>230,159,136.00</b> | <b>63.17%</b>      |



For the Eight Months  
Ending 2/28/2015

Summary of All Units

## Expense Report

|   | Monthly Actual         | YTD Actual              | Annual Budget           | % of Budget   |
|---|------------------------|-------------------------|-------------------------|---------------|
| <b>PERSONNEL</b>                          |                        |                         |                         |               |
| 0120 Salaries & Wages                     | 996,691.14             | 7,924,622.24            | 13,311,560.00           | 59.53%        |
| 0170 Board Member Expense                 | 0.00                   | 7,214.27                | 30,000.00               | 24.05%        |
| 0171 Stipend Expense                      | 1,725.00               | 6,561.67                | 10,000.00               | 65.62%        |
| 0180 Fringe Benefits                      | 307,281.35             | 2,478,927.90            | 4,455,203.00            | 55.64%        |
| 0190 Other Professional Expense           | 234,158.76             | 1,697,238.19            | 2,585,500.00            | 65.64%        |
| <b>TOTAL</b>                              | <b>\$1,539,856.25</b>  | <b>\$12,114,564.27</b>  | <b>\$20,392,263.00</b>  | <b>59.41%</b> |
| <b>SUPPLIES &amp; MATERIALS</b>           |                        |                         |                         |               |
| 0210 Houseclean/Supplies                  | 654.23                 | 3,807.69                | 7,000.00                | 54.40%        |
| 0220 Food & Prov                          | 1,901.50               | 17,078.19               | 22,000.00               | 77.63%        |
| 0230 Education/Medical Supplies           | 4,044.06               | 84,169.99               | 1,435,000.00            | 5.87%         |
| 0260 Office Supplies                      | 1,882.70               | 19,986.28               | 50,000.00               | 39.97%        |
| 0290 Other Supplies/Materials             | 8,627.17               | 35,345.76               | 74,500.00               | 47.44%        |
| <b>TOTAL</b>                              | <b>\$17,109.66</b>     | <b>\$160,387.91</b>     | <b>\$1,588,500.00</b>   | <b>10.10%</b> |
| <b>OTHER OBLIGATIONS &amp; SERVICES</b>   |                        |                         |                         |               |
| 0310 Travel                               | 40,104.14              | 334,636.84              | 822,500.00              | 40.69%        |
| 0320 Communication                        | 25,661.65              | 314,772.43              | 581,500.00              | 54.13%        |
| 0330 Utilities                            | 10,737.35              | 69,988.96               | 130,000.00              | 53.84%        |
| 0340 Printing                             | 0.00                   | 0.00                    | 1,000.00                | 0.00%         |
| 0350 Repairs & Maintenance                | 21,150.99              | 39,134.09               | 150,000.00              | 26.09%        |
| 0370 Advertising                          | 3,107.58               | 75,634.06               | 280,000.00              | 27.01%        |
| 0380 Data Process Services                | 29,795.72              | 217,919.00              | 340,000.00              | 64.09%        |
| 0390 Other Training/Travel/Misc           | 13,748.61              | 126,974.66              | 292,500.00              | 43.41%        |
| 0395 Uncollectible Accounts Expense       | 38,859.10              | 38,859.10               | 0.00                    | 0.00%         |
| <b>TOTAL</b>                              | <b>\$183,165.14</b>    | <b>\$1,217,919.14</b>   | <b>\$2,597,500.00</b>   | <b>46.89%</b> |
| <b>FIXED CHARGES &amp; OTHER EXPENSES</b> |                        |                         |                         |               |
| 0410 Rental Expense                       | 31,219.79              | 247,999.22              | 371,611.00              | 66.74%        |
| 0440 Service & Maintenance                | 114,010.24             | 758,526.89              | 945,000.00              | 80.27%        |
| 0450 Insurance                            | 67,606.03              | 532,879.65              | 800,000.00              | 66.61%        |
| 0490 Dues & Subscription Other Charges    | 10,000.00              | 96,279.97               | 117,800.00              | 81.73%        |
| <b>TOTAL</b>                              | <b>\$222,836.06</b>    | <b>\$1,635,685.73</b>   | <b>\$2,234,411.00</b>   | <b>73.20%</b> |
| <b>CAPITAL OUTLAY</b>                     |                        |                         |                         |               |
| 0510 Capital Outlay Furniture             | 0.00                   | 199.99                  | 20,000.00               | 1.00%         |
| 0520 Capital Outlay DP Equipment          | 291,420.62             | 431,424.17              | 1,075,000.00            | 40.13%        |
| 0530 Capital Outlay Buildings             | 0.00                   | 0.00                    | 3,800,000.00            | 0.00%         |
| <b>TOTAL</b>                              | <b>\$291,420.62</b>    | <b>\$431,624.16</b>     | <b>\$4,895,000.00</b>   | <b>8.82%</b>  |
| <b>CONTRACTS &amp; GRANTS</b>             |                        |                         |                         |               |
| 0690-02 Contracts Medicaid Pass Thru      | 0.00                   | 10,367.42               | 400,000.00              | 2.59%         |
| 0690-03 Contracts Federal Non-UCR         | 213,069.78             | 3,621,827.95            | 4,665,630.00            | 77.63%        |
| 0690-04 Contracts Bridge Funding          | 16,714.80              | 129,610.68              | 127,483.00              | 101.67%       |
| 0690-05 Contracts County/Other            | 137,214.47             | 1,174,503.62            | 2,543,209.00            | 46.18%        |
| 0690-45 Contracts State Non-UCR           | 174,931.04             | 1,936,224.65            | 7,725,657.00            | 25.06%        |
| 0690-50 Contracts Medicaid Reinvestment   | 137,598.66             | 2,147,594.66            | 6,475,000.00            | 33.17%        |
| 5000 Contracts STATE                      | 1,636,928.40           | 14,133,646.01           | 26,753,060.00           | 52.83%        |
| 5000 Contracts MEDICAID                   | 11,584,600.60          | 96,630,064.03           | 146,353,535.00          | 66.03%        |
| <b>TOTAL</b>                              | <b>\$13,901,057.75</b> | <b>\$119,783,839.02</b> | <b>\$195,043,574.00</b> | <b>61.41%</b> |
| <b>TOTAL EXPENSES</b>                     | <b>\$16,155,445.48</b> | <b>\$135,344,020.23</b> | <b>\$226,751,248.00</b> | <b>59.69%</b> |
| 0820 Transfer to Medicaid Risk Reserve    | 0.00                   | 0.00                    | 3,357,888.00            | 0.00%         |
| 0890 Other Non Operating                  | 19,571.57              | 44,207.26               | 50,000.00               | 88.41%        |
| <b>GRAND TOTAL</b>                        | <b>\$16,175,017.05</b> | <b>\$135,388,227.49</b> | <b>\$230,159,136.00</b> | <b>58.82%</b> |

**Additional Fund Balance Restriction Request**

ECBH currently has \$16,409,822 restricted in our fund balance. \$15 million of that is for future growth in Medicaid services and we have spent \$ 3,942,604 of that as of 03/31/15. The remaining restriction is for other projects and the details of those restrictions are included in the finance report. We are requesting two additional restrictions listed below.

1. **Retiree Health Insurance:** As a result of our consolidation for July 1, ECBH and CoastalCare compared all employee benefits. CoastalCare currently provides retiree health insurance to eligible staff up to age 65 and ECBH does not. We each had an actuarial completed and the financial impact for ECBH is \$4.8 million. This benefit would be one time and would both open and close for eligible Trillium employees on July 1, 2015. The proposal was presented and approved by the Board's Steering Committee.
  
2. **Additional Service Restrictions:** As mentioned above, the Board has restricted \$15 million in the past. As most of these projects have advanced, we have reviewed the plan and estimated financial impact of each from beginning to completion. As a result of this review, we are requesting an additional \$26.050 million be reserved to complete these projects. Below is an estimated amount for the projects with a budget of more than \$499,999 and which have been presented and reviewed with the Board in past meetings.

| Project                                 | Budget               | Expected Completion Date |
|---|----------------------|--------------------------|
| Healing Place                           | \$ 12,450,000        | June 2017                |
| Child Parent Psychotherapy              | 12,000,000           | January 2016             |
| Tanglewood                              | 9,500,000            | June 2017                |
| Accessible Playgrounds                  | 3,700,000            | October 2015             |
| Rachel's Challenge                      | 2,000,000            | May 2016                 |
| Smart Homes                             | 750,000              | June 2016                |
| Choose Home                             | 500,000              | Ongoing                  |
| Other Misc. Projects                    | 1,530,000            |                          |
| <b>Total Reserve for Service Growth</b> | <b>\$ 42,430,000</b> |                          |

**Resolution to Adopt the North Carolina Public Employee  
Deferred Compensation Plan**

**WHEREAS, the Area Board of East Carolina Behavioral Health wishes to provide a qualified defined contribution plan to the employees of East Carolina Behavioral Health.**

**AND WHEREAS, the State of North Carolina has established the North Carolina Public Employee Deferred Compensation Plan, a qualified governmental Deferred Compensation Plan under Internal Revenue Code § 457(b) for public employees of North Carolina.**

**THEREFORE, be it resolved that the Area Board of East Carolina Behavioral Health has adopted the North Carolina Public Employee Deferred Compensation Plan also known as “NC Deferred Comp” under the terms of the Plan Document and the Third-Party Administrator Agreement. All employees shall become eligible to defer compensation July 1, 2015.**

Signed this \_\_\_\_\_ day of \_\_\_\_\_, 2015.

\_\_\_\_\_

**Dr. Denauvo Robinson, Chair  
Board of Directors  
East Carolina Behavioral Health**

**General Fund**

The Area Board of East Carolina Behavioral Health hereby resolves to amend its FY 14-15 Budget Ordinance as follows:

**Budget Ordinance Amendment III**

|                                    | <i>Increase</i> | <i>Decrease</i> | <i>Amended Budget Total</i> |
|------------------------------------|-----------------|-----------------|-----------------------------|
| <b>I. EXPENDITURES</b>             |                 |                 |                             |
| Supplies & Materials               | 1,000           |                 | 1,589,500                   |
| Other Obligations & Services       |                 | (9,500)         | 2,588,000                   |
| Fixed Charges & Other Expenses     | 30,000          |                 | 2,264,411                   |
| Capital Outlay                     |                 | (22,200)        | 4,872,800                   |
| Contracts, Grants, Other Subsidies | 471,597         |                 | 195,515,171                 |
| Other Charges                      | 14,843          |                 | 3,422,731                   |
| <b>Total Increase/Decrease</b>     | <b>517,440</b>  | <b>(31,700)</b> |                             |
| <b>Net Increase</b>                | <b>485,740</b>  |                 |                             |

**II. EXPENDITURES by Cost/Management Center**

|                                 | <i>Increase</i> | <i>Decrease</i> | <i>Amended Budget Total</i> |
|---------------------------------|-----------------|-----------------|-----------------------------|
| Appeals                         |                 | (500)           | 137,751                     |
| Governance/Administration       |                 | (1,357)         | 7,330,209                   |
| IT                              | 30,000          |                 | 2,060,575                   |
| Contracts                       | 471,597         |                 | 189,070,171                 |
| I/DD Care Coordination          |                 | (14,500)        | 3,641,351                   |
| Transitions to Community Living | 500             |                 | 778,734                     |
| <b>Total Increase/Decrease</b>  | <b>502,097</b>  | <b>(16,357)</b> |                             |
| <b>Net Increase</b>             | <b>485,740</b>  |                 |                             |

**III. Revenues**

|                                      | <i>Increase</i>  | <i>Decrease</i>  | <i>Amended Budget Total</i> |
|--------------------------------------|------------------|------------------|-----------------------------|
| Medicaid Waiver Service Funds        | 728,012          |                  | 147,081,547                 |
| Medicaid Risk Reserve                | 14,843           |                  | 3,372,731                   |
| Medicaid Waiver Administrative Funds |                  | (700)            | 18,182,262                  |
| Dare County General Funds            | 71,040           |                  | 410,988                     |
| Chowan County ABC Funds              | 1,000            |                  | 4,000                       |
| Miscellaneous State                  |                  | (525,484)        | 3,117,628                   |
| Child Mental Health - Federal        | 157,429          |                  |                             |
| Single Stream State Funds            | 39,600           |                  | 29,695,352                  |
| <b>Total Increase/Decrease</b>       | <b>1,011,924</b> | <b>(526,184)</b> |                             |
| <b>Net Increase</b>                  | <b>485,740</b>   |                  |                             |

The East Carolina Behavioral Health Board further authorizes its Budget Officer to make budget changes in accordance with above Amendment III.

Adopted this 28th day of April, 2015.

Signed: \_\_\_\_\_  
 Dr. Denuvo Robinson  
 Chairperson, Area Board

State of North Carolina

I certify that Dr. Denuvo Robinson appeared before me this 28th day of April, 2015 to sign the above instrument.

Signed: \_\_\_\_\_  
 Notary

## BOARD OF DIRECTORS MEETING

December 16, 2014

### MINUTES

The Board of Directors for East Carolina Behavioral Health (ECBH) met Tuesday, December 16, 2014, at 6:40 p.m., at the NC Telecenter, 415 East Boulevard in Williamston, NC.

Board members present: Sandra Buckman, Ameche Burns, Jay Burrus, Janice McKenzie Cole, David Creech, Todd Hickey, Duane Holder, Ann Holton, Tracey Johnson, Dr. Alex Kehayes, Mike McLain, Carmen Hooker Odom, Dr. Denauvo Robinson, Leroy Spivey, and Garrett Taylor.

Board members absent: Debbie Chapman, Zack Koonce, Sue Lassiter, and Wayne Petteway.

Staff Present: Cindy Ehlers, Joy Futrell, Rita Joyner, Mike Kupecki, Melissa Owens, and Leza Wainwright

Guests: Mark O'Donnell, LME/MCO liaison with the Division of Mental Health/Developmental Disabilities/Substance Abuse Services (DMH/DD/SAS); Eric Fox, DMH/SS/SAS Consumer and Family Advisory Committee (CFAC); Elizabeth Gurganus, secretary for CFAC to ECBH; Wayne Terry, Senior Consultant, CliftonLarsonAllen LLP; and Commissioner Ray Freeman from Gates County.

#### I. CALL TO ORDER

Dr. Denauvo Robinson, board chair, called the meeting to order and a quorum was declared.

#### II. OATH OF OFFICE

Ms. Joyner administered the Oath of Office to new members Todd Hickey and Carmen Hooker Odom.

#### III. ADOPTION OF AGENDA

Judge Cole made a motion to adopt the agenda. Ms. Holton seconded the motion which passed unanimously.

#### IV. OCTOBER 28, 2014 MINUTES

Judge Cole moved to accept the minutes of the October 28, 2014 meeting as presented. Ms. Holton seconded the motion which passed unanimously.

#### V. PUBLIC COMMENTS

None

#### VI. BOARD COMMENTS/CONCERNS

None

**VII. AUDIT REPORT FY 2013-2014**

Mr. Wayne Terry, Senior Consultant with CliftonLarsonAllen LLP, gave an overview of the 2014 audit results. He stated that the opinion on the draft financial statements was unmodified as to fairness of presentation in accordance with generally accepted accounting principles, representing the highest level of assurance that may be achieved. The Statement of Net Position shows continued improvement in financial condition. Total net revenues were over budget while operating expenditures were also under budget. ECBH administered approximately \$42,940,000 of federal and state financial assistance during 2014, an increase of approximately \$420,000 from 2013. General recommendations were to continue to review and document all areas of internal control as ECBH continues to evolve and Medicaid waiver implementation continues and to continue to review and track the differences in the Medicaid Capitation payments and ECBH internal records due to the "known" issues related to the reliability of the NC TRACKS system.

**VIII. FINANCE COMMITTEE REPORT AND OCTOBER FINANCIALS**

Mr. Holder gave the Finance Committee report highlighting the following items:

- The Medicaid Risk Reserve account balance is currently at 6% of our annual Medicaid service funding.
- Medicaid IBNR (Incurred But Not Reported) as of 10/31/14 is at \$15.1 million.
- Fund balance continues to be healthy. The total unrestricted as of 10/31/14 is at 31% of our budget.
- Total revenues are 30.94% and expenses are 30.04% of the budgeted amount at 32% of the year.
- Budgeted amounts were provided for each of the projects in the reinvestment budget of \$13 million, an amount previously set aside by the board.

**IX. PRESENTATION ON CONSOLIDATION**

Dr. Robinson commended Ms. Wainwright and CoastalCare CEO, Foster Norman, and their respective staff for all of the work that has gone into the consolidation. He reported that he and the CoastalCare board chair have met with the two Executive Directors and are very pleased as to where we are to date; keeping in mind that this project must be completed by June 30<sup>th</sup> and the new entity begun on July 1, 2015. He reported that the CoastalCare board had recently approved the consolidation agreement.

Ms. Wainwright presented the consolidation agreement for the ECBH board's consideration. She explained that if the board chose to approve the consolidation agreement it would still be subject to approval by the Secretary of the Department of Health and Human Services (DHHS).

Ms. Wainwright reviewed a document outlining a proposal for a two-tiered governance structure under which each region will have an Advisory Board appointed by the counties in the region and each Advisory Board will select four of its members to

serve on the Governing Board. This alternative Board structure will require approval by each of the 24 counties and the Secretary of DHHS. An overview of the new organizational chart, benefits, and transition to a new operating system were also presented.

**X. CONSOLIDATION AGREEMENT**

Ms. Hooker Odom moved to accept the consolidation agreement. Ms. Holton seconded the motion which passed 12 to 2.

**XI. BUDGET REVISION II FY 2014– 2015**

Ms. Futrell reported that Budget Revision II for FY 2014 – 2015 would be a net increase in the budget of \$1.8 million with \$1.3 million to be set aside for consolidation. The remainder of the increase is due to some additional state funded allocations received for this fiscal year. Mr. Holder made a motion to approve the budget revision. Ms. Holton seconded the motion which passed unanimously.

**XII. CFAC REPORT**

Ms. Buckman gave the report from the Consumer Family Advisory Committee (CFAC). She stated that she had participated on the State CFAC call and reported on some of the ways that our Medicaid savings are being reinvested, which were very well received. One CFAC member attended the NC Council of Community Programs Conference at Pinehurst. CFAC Executive staff met with ECBH Executive staff and representatives from Eckel & Vaughn in November concerning the consolidation and naming of the new entity.

**XIII. CHAIR'S REPORT**

Dr. Robinson commended Judge Cole for the excellent job she had done as chair and for bringing us through a difficult time. He stated that as the new chair he would be very transparent and present all information regarding the consolidation to the board. He reported that he had attended the NC Council for Community Programs conference at Pinehurst and that it was excellent. Dr. Robinson thanked Mr. Creech for helping put together the nominations of chair and vice chair for the board. Ms. Holton will serve as vice chair to the board and will chair the Finance Committee. Condolences were offered to Mr. Burns on the loss of his mother.

**XIV. DIRECTOR'S REPORT**

Ms. Wainwright reported that the House and the Senate still appear to be far apart on the direction of Medicaid Reform. This will be taken up again when the General Assembly reconvenes in January.

She announced that ECBH was honored in the past month to receive two awards. The new website received an Award of Distinction for Best Overall Internet Site from over 1,000 entries during the Eighteenth Annual Healthcare Internet Conference. A Program

of Excellence Award was also received at the NC Council of Community Program's fall conference for Partnership to Improve Services for our 2-1-1 initiative.

Ms. Wainwright explained that she has been serving as Vice President of the NC Council for the past eighteen months and was slated to become President effective July 1, 2015. However, due to the current President moving out-of-state, she will become the President six months ahead of schedule and serve until July 1, 2017.

**XV. ADJOURNMENT**

With there being no other business the meeting adjourned.

Respectfully submitted,

Rita Joyner  
Clerk to the Board

Dr. Denauro Robinson  
Chair

DRAFT

## BOARD OF DIRECTORS MEETING

By Conference Call at 5:30p.m.

March 30, 2015

### MINUTES

The Board of Directors for East Carolina Behavioral Health (ECBH) met Monday, March 30, 2015, at 5:30 p.m., by conference call.

Board members present: Sandra Buckman, Jay Burrus, Janice McKenzie Cole, David Creech, Todd Hickey, Ann Holton, Tracey Johnson, Dr. Alex Kehayes, Mike McLain, Melvin McLawhorn, Carmen Hooker Odom, Wayne Petteway, Dr. Denauvo Robinson, and Leroy Spivey.

Board members absent: Ameche Burns, Debbie Chapman, Duane Holder, Zack Koonce, Sue Lassiter, and Garrett Taylor.

Staff Present: Cindy Ehlers, Joy Futrell, Mike Kupecki, Leza Wainwright, and Rita Joyner.

Guests: Mark O'Donnell, LME/MCO liaison with the Division of Mental Health/Developmental Disabilities/Substance Abuse Services (DMH/DD/SAS).

#### I. CALL TO ORDER

Dr. Denauvo Robinson, board chair, called the meeting to order and a quorum was declared.

#### II. ADOPTION OF AGENDA

Mr. Spivey made a motion to adopt the agenda. Dr. Kehayes seconded the motion which passed unanimously.

#### III. ECBH FINANCIAL AUDIT FOR FY 2014 - 2015

Ms. Futrell explained that as a part of the consolidation efforts and through comparison of departments, it was found that the finance departments for ECBH and CoastalCare use different audit firms. CoastalCare has contracted with Cherry Bekaert for the past year, while ECBH has contracted with CliftonLarsonAllen for the past two years. Ms. Futrell stated that for efficiency and a more timely report, management was recommending that we switch to Cherry Bekaert.

Judge Janice McKenzie Cole made a motion to employ Cherry Bekaert at the recommendation of management. Mr. Creech seconded the motion. The motion carried twelve (12) to two (2).

#### IV. UPDATE ON CONSOLIDATION

Dr. Robinson commended Leza Wainwright, ECBH CEO, and Foster Norman, CoastalCare CEO, for the smooth process of the consolidation. He called on Ms. Wainwright to give an update on the proceedings.

Ms. Wainwright reported that on Tuesday, March 24<sup>th</sup>, CoastalCare and ECBH held their first all-employee staff meeting; a total of 440 employees, for the unveiling of the name of the new organization, Trillium Health Resources, which will be effective July 1, 2015. IT implementation is moving forward and ECBH will go live on the new system April 27<sup>th</sup>. The three regional directors have been selected. Dave Peterson will be representing the Central Region, Bland Baker, the Northern Region, and Deanna Campbell the Southern Region. The regional directors and members of management are in the process of going to all 24 of the Boards of Commissioners serving the counties within the ECBH and CoastalCare catchment area, seeking approval of the new governing structure. To date, nine counties have approved the new structure.

Ms. Wainwright stated that there are no concerns at this point about meeting the July 1 date for the consolidation of the two agencies.

**V. ADJOURNMENT**

Dr. Kehayes made a motion for the meeting to adjourn. Mr. Petteway seconded the motion which passed unanimously.

Respectfully submitted,

Rita Joyner  
Clerk to the Board

Dr. Denauvo Robinson  
Chair



**North Carolina Department of Health and Human Services  
Division of Mental Health, Developmental Disabilities and Substance Abuse Services**

Pat McCrory  
Governor

Aldona Z. Wos, M.D.  
Ambassador (Ret.)  
Secretary DHHS  
Courtney Cantrell  
Division Director

March 3, 2015

**MEMORANDUM**

**TO:** LME Directors  
LME Finance Officers

**FROM:** Wanda Murphy *Wanda*  
Director, Financial Operations

**RE:** County General Funds Report: SFY14 Budgeted and Actual and SFY15 Budgeted

Attached is a copy of County General Funds comparison report for your information. The county general funding data in this report was obtained from each LME Finance Office. The information is presented in two sections as follows:

1. The first section is sorted by LME with individual county detail provided. Rankings in this section reflect LMEs as ranked by SFY15 county funds budgeted per capita, using 7/1/14 county population projections from the N. C. State Budget & Management Demographics Web Site at <http://demog.state.nc.us>
2. The second section is a listing of all 100 counties with county specific data and rankings included.

This information will also be posted on the Divisions public web page. If you have questions, please call me at (919) 733-7013 or via e-mail at [Wanda.Muphy@dhhs.nc.gov](mailto:Wanda.Muphy@dhhs.nc.gov)



[www.ncdhhs.gov](http://www.ncdhhs.gov) [www.ncdhhs.gov/mhddsas/](http://www.ncdhhs.gov/mhddsas/)

Tel 919-733-7011 Fax 919-508-0951

Location: 325 N. Salisbury St. Albemarle Building Raleigh, NC 27603

Mailing Address: 3001 Mail Service Center Raleigh, NC 27699-3001

An Equal Opportunity / Affirmative Action Employer

**County General Funds: SFY 14 Budgeted and Actual and SFY 15 Budgeted**

(Information Per LME Reported Submission)

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| (1)                                    | (2)               | (3)                            | (4)                         | (5)                            | (6)                                    | (7)                             |
|--|-------------------|--------------------------------|-----------------------------|--------------------------------|--|---------------------------------|
| LME and County                         | 7/1/14 Population | SFY 14 Budgeted County General | SFY14 Actual County General | SFY 15 Budgeted County General | SFY 15 Budgeted Co. General Per Capita | SFY 15 Budgeted Per Capita Rank |
| <b>Alliance</b>                        | <b>1,766,635</b>  | <b>\$36,697,000</b>            | <b>\$ 35,197,000</b>        | <b>\$ 37,766,122</b>           | <b>21.38</b>                           | <b>1</b>                        |
| Cumberland                             | 334,126           | \$ 4,800,000                   | \$ 4,800,000                | \$ 4,800,000                   | 14.37                                  |                                 |
| Durham                                 | 289,042           | \$ 6,694,442                   | \$ 6,694,442                | \$ 6,727,442                   | 23.27                                  |                                 |
| Johnston                               | 177,043           | \$ -                           | \$ -                        | \$ -                           | 0.00                                   |                                 |
| Wake                                   | 966,424           | \$25,202,558                   | \$23,702,558                | \$26,238,680                   | 27.15                                  |                                 |
| <b>Cardinal Innovations</b>            | <b>2,411,453</b>  | <b>\$ 1,436,479</b>            | <b>\$ 6,972,421</b>         | <b>\$ 6,914,231</b>            | <b>2.87</b>                            | <b>6</b>                        |
| Alamance                               | 154,151           | \$ 154,256                     | \$ 1,179,556                | \$ 1,153,040                   | 7.48                                   |                                 |
| Cabarrus                               | 186,531           | \$ 189,528                     | \$ 614,021                  | \$ 614,021                     | 3.29                                   |                                 |
| Caswell                                | 23,582            | \$ 23,708                      | \$ 115,061                  | \$ 115,061                     | 4.88                                   |                                 |
| Chatham                                | 67,857            | \$ 68,770                      | \$ 468,192                  | \$ 468,192                     | 6.90                                   |                                 |
| Davidson                               | 164,232           | \$ 164,110                     | \$ 771,470                  | \$ 750,764                     | 4.57                                   |                                 |
| Franklin                               | 62,346            | \$ 63,496                      | \$ 116,620                  | \$ 116,620                     | 1.87                                   |                                 |
| Granville                              | 56,845            | \$ 58,042                      | \$ 124,846                  | \$ 125,809                     | 2.21                                   |                                 |
| Halifax                                | 54,064            | \$ 53,432                      | \$ 319,500                  | \$ 319,500                     | 5.91                                   |                                 |
| Mecklenburg                            | 986,516           | \$ -                           | \$ -                        | \$ -                           | 0.00                                   |                                 |
| Orange                                 | 140,723           | \$ 141,422                     | \$ 1,370,973                | \$ 1,355,973                   | 9.64                                   |                                 |
| Person                                 | 39,309            | \$ 39,231                      | \$ 310,416                  | \$ 311,096                     | 7.91                                   |                                 |
| Rowan                                  | 138,251           | \$ 139,161                     | \$ 492,000                  | \$ 492,720                     | 3.56                                   |                                 |
| Stanly                                 | 60,403            | \$ 60,562                      | \$ 190,160                  | \$ 190,160                     | 3.15                                   |                                 |
| Union                                  | 210,410           | \$ 215,416                     | \$ 679,400                  | \$ 679,400                     | 3.23                                   |                                 |
| Vance                                  | 45,565            | \$ 44,977                      | \$ 168,060                  | \$ 169,729                     | 3.72                                   |                                 |
| Warren                                 | 20,668            | \$ 20,368                      | \$ 52,146                   | \$ 52,146                      | 2.52                                   |                                 |
| <b>CenterPoint</b>                     | <b>542,516</b>    | <b>\$ 5,249,822</b>            | <b>\$ 5,249,822</b>         | <b>\$ 5,249,822</b>            | <b>9.68</b>                            | <b>3</b>                        |
| Davie                                  | 41,453            | \$ 234,325                     | \$ 234,325                  | \$ 234,325                     | 5.65                                   |                                 |
| Forsyth                                | 361,710           | \$ 4,026,677                   | \$ 4,026,677                | \$ 4,026,677                   | 11.13                                  |                                 |
| Rockingham                             | 92,494            | \$ 600,000                     | \$ 600,000                  | \$ 600,000                     | 6.49                                   |                                 |
| Stokes                                 | 46,859            | \$ 388,820                     | \$ 388,820                  | \$ 388,820                     | 8.30                                   |                                 |
| <b>CoastalCare</b>                     | <b>647,319</b>    | <b>\$ 3,547,000</b>            | <b>\$ 3,547,000</b>         | <b>\$ 3,555,117</b>            | <b>5.49</b>                            | <b>4</b>                        |
| Carteret                               | 69,138            | \$ 198,000                     | \$ 198,000                  | \$ 198,000                     | 2.86                                   |                                 |
| Brunswick                              | 114,882           | \$ 650,000                     | \$ 650,000                  | \$ 650,000                     | 5.66                                   |                                 |
| New Hanover                            | 213,785           | \$ 2,043,000                   | \$ 2,043,000                | \$ 2,051,117                   | 9.59                                   |                                 |
| Onslow                                 | 194,201           | \$ 500,000                     | \$ 500,000                  | \$ 500,000                     | 2.57                                   |                                 |
| Pender                                 | 55,313            | \$ 156,000                     | \$ 156,000                  | \$ 156,000                     | 2.82                                   |                                 |
| <b>East Carolina Behavioral Health</b> | <b>613,459</b>    | <b>\$ 1,549,403</b>            | <b>\$ 1,549,403</b>         | <b>\$ 1,550,443</b>            | <b>2.53</b>                            | <b>8</b>                        |
| Beaufort                               | 48,010            | \$ 156,599                     | \$ 156,599                  | \$ 156,599                     | 3.26                                   |                                 |
| Bertie                                 | 20,450            | \$ 44,590                      | \$ 44,590                   | \$ 44,590                      | 2.18                                   |                                 |
| Camden                                 | 9,802             | \$ 20,000                      | \$ 20,000                   | \$ 20,000                      | 2.04                                   |                                 |
| Chowan                                 | 14,761            | \$ 29,478                      | \$ 29,478                   | \$ 29,478                      | 2.00                                   |                                 |
| Craven                                 | 105,373           | \$ 249,827                     | \$ 249,827                  | \$ 249,827                     | 2.37                                   |                                 |
| Currituck                              | 23,550            | \$ 50,316                      | \$ 50,316                   | \$ 50,316                      | 2.14                                   |                                 |
| Dare                                   | 35,330            | \$ 70,000                      | \$ 70,000                   | \$ 71,040                      | 2.01                                   |                                 |
| Gates                                  | 11,569            | \$ 28,000                      | \$ 28,000                   | \$ 28,000                      | 2.42                                   |                                 |
| Hertford                               | 24,588            | \$ 77,750                      | \$ 77,750                   | \$ 77,750                      | 3.16                                   |                                 |
| Hyde                                   | 5,769             | \$ 10,914                      | \$ 10,914                   | \$ 10,914                      | 1.89                                   |                                 |
| Jones                                  | 10,636            | \$ 20,306                      | \$ 20,306                   | \$ 20,306                      | 1.91                                   |                                 |
| Martin                                 | 23,870            | \$ 48,462                      | \$ 48,462                   | \$ 48,462                      | 2.03                                   |                                 |
| Northampton                            | 21,348            | \$ 77,614                      | \$ 77,614                   | \$ 77,614                      | 3.64                                   |                                 |
| Pamlico                                | 13,320            | \$ 30,593                      | \$ 30,593                   | \$ 30,593                      | 2.30                                   |                                 |
| Pasquotank                             | 39,740            | \$ 85,506                      | \$ 85,506                   | \$ 85,506                      | 2.15                                   |                                 |
| Perquimans                             | 13,771            | \$ 26,906                      | \$ 26,906                   | \$ 26,906                      | 1.95                                   |                                 |
| Pitt                                   | 174,501           | \$ 487,500                     | \$ 487,500                  | \$ 487,500                     | 2.79                                   |                                 |
| Tyrrell                                | 4,157             | \$ 8,814                       | \$ 8,814                    | \$ 8,814                       | 2.12                                   |                                 |
| Washington                             | 12,914            | \$ 26,228                      | \$ 26,228                   | \$ 26,228                      | 2.03                                   |                                 |

**County General Funds: SFY 14 Budgeted and Actual and SFY 15 Budgeted**  
 (Information Per LME Reported Submission)

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| (1)                   | (2)               | (3)                            | (4)                         | (5)                            | (6)                                    | (7)                             |
|-----------------------|-------------------|--------------------------------|-----------------------------|--------------------------------|--|---------------------------------|
| LME and County        | 7/1/14 Population | SFY 14 Budgeted County General | SFY14 Actual County General | SFY 15 Budgeted County General | SFY 15 Budgeted Co. General Per Capita | SFY 15 Budgeted Per Capita Rank |
| <b>Eastpointe</b>     | <b>829,229</b>    | <b>\$ 2,713,555</b>            | <b>\$ 1,862,362</b>         | <b>\$ 1,993,591</b>            | <b>2.40</b>                            | <b>9</b>                        |
| Duplin                | 60,760            | \$ 224,474                     | \$ 224,474                  | \$ 224,474                     | 3.69                                   |                                 |
| Bladen                | 35,226            | \$ 52,725                      | \$ 53,272                   | \$ 52,725                      | 1.50                                   |                                 |
| Columbus              | 57,846            | \$ 80,000                      | \$ 80,000                   | \$ 80,000                      | 1.38                                   |                                 |
| Edgecombe             | 55,840            | \$ 214,416                     | \$ 15,431                   | \$ 107,210                     | 1.92                                   |                                 |
| Greene                | 21,296            | \$ 61,218                      | \$ 24,800                   | \$ 61,218                      | 2.87                                   |                                 |
| Lenoir                | 59,401            | \$ 245,715                     | \$ 245,715                  | \$ 246,342                     | 4.15                                   |                                 |
| Nash                  | 94,722            | \$ 356,705                     | \$ 356,705                  | \$ 356,705                     | 3.77                                   |                                 |
| Robeson               | 134,553           | \$ 123,000                     | \$ 123,000                  | \$ 123,000                     | 0.91                                   |                                 |
| Sampson               | 64,673            | \$ 274,680                     | \$ 274,678                  | \$ 274,680                     | 4.25                                   |                                 |
| Scotland              | 36,192            | \$ 72,920                      | \$ 72,920                   | \$ 72,920                      | 2.01                                   |                                 |
| Wayne                 | 126,287           | \$ 640,000                     | \$ 42,050                   | \$ 45,000                      | 0.36                                   |                                 |
| Wilson                | 82,433            | \$ 367,702                     | \$ 349,317                  | \$ 349,317                     | 4.24                                   |                                 |
| <b>Partners</b>       | <b>909,394</b>    | <b>\$ 3,375,743</b>            | <b>\$ 3,280,859</b>         | <b>\$ 3,431,290</b>            | <b>3.77</b>                            | <b>5</b>                        |
| Cleveland             | 97,280            | \$ 582,999                     | \$ 488,115                  | \$ 583,000                     | 5.99                                   |                                 |
| Burke                 | 89,604            | \$ 143,455                     | \$ 143,455                  | \$ 165,000                     | 1.84                                   |                                 |
| Catawba               | 156,287           | \$ 534,000                     | \$ 534,000                  | \$ 459,000                     | 2.94                                   |                                 |
| Gaston                | 209,652           | \$ 952,300                     | \$ 952,300                  | \$ 952,300                     | 4.54                                   |                                 |
| Iredell               | 164,883           | \$ 565,873                     | \$ 565,873                  | \$ 565,873                     | 3.43                                   |                                 |
| Lincoln               | 79,630            | \$ 264,589                     | \$ 264,589                  | \$ 373,589                     | 4.69                                   |                                 |
| Surry                 | 73,898            | \$ 201,728                     | \$ 201,728                  | \$ 201,728                     | 2.73                                   |                                 |
| Yadkin                | 38,160            | \$ 130,799                     | \$ 130,799                  | \$ 130,800                     | 3.43                                   |                                 |
| <b>Sandhills</b>      | <b>1,079,786</b>  | <b>\$12,020,409</b>            | <b>\$12,015,847</b>         | <b>\$11,770,576</b>            | <b>10.90</b>                           | <b>2</b>                        |
| Anson                 | 26,635            | \$ 55,000                      | \$ 55,000                   | \$ 55,000                      | 2.06                                   |                                 |
| Guilford              | 509,388           | \$ 9,900,000                   | \$ 9,907,144                | \$ 9,673,992                   | 18.99                                  |                                 |
| Harnett               | 124,118           | \$ 199,679                     | \$ 199,679                  | \$ 199,679                     | 1.61                                   |                                 |
| Hoke                  | 50,951            | \$ 58,000                      | \$ 58,000                   | \$ 58,000                      | 1.14                                   |                                 |
| Lee                   | 59,857            | \$ 240,000                     | \$ 240,000                  | \$ 240,000                     | 4.01                                   |                                 |
| Montgomery            | 28,059            | \$ 60,775                      | \$ 60,775                   | \$ 60,775                      | 2.17                                   |                                 |
| Moore                 | 91,879            | \$ 515,955                     | \$ 504,249                  | \$ 492,130                     | 5.36                                   |                                 |
| Randolph              | 142,646           | \$ 844,000                     | \$ 844,000                  | \$ 844,000                     | 5.92                                   |                                 |
| Richmond              | 46,253            | \$ 147,000                     | \$ 147,000                  | \$ 147,000                     | 3.18                                   |                                 |
| <b>Smoky Mountain</b> | <b>1,074,157</b>  | <b>\$ 2,578,953</b>            | <b>\$ 2,578,953</b>         | <b>\$ 2,939,599</b>            | <b>2.74</b>                            | <b>7</b>                        |
| Alexander             | 37,209            | \$ 37,825                      | \$ 37,825                   | \$ 37,825                      | 1.02                                   |                                 |
| Alleghany             | 10,874            | \$ 112,596                     | \$ 112,596                  | \$ 115,483                     | 10.62                                  |                                 |
| Ashe                  | 27,468            | \$ 189,566                     | \$ 189,566                  | \$ 189,566                     | 6.90                                   |                                 |
| Avery                 | 17,842            | \$ 89,600                      | \$ 89,600                   | \$ 89,600                      | 5.02                                   |                                 |
| Buncombe              | 248,578           | \$ 450,000                     | \$ 450,000                  | \$ 600,000                     | 2.41                                   |                                 |
| Caldwell              | 82,362            | \$ 104,138                     | \$ 104,138                  | \$ 104,138                     | 1.26                                   |                                 |
| Cherokee              | 26,907            | \$ 75,000                      | \$ 75,000                   | \$ 75,000                      | 2.79                                   |                                 |
| Clay                  | 10,559            | \$ 15,000                      | \$ 15,000                   | \$ 15,000                      | 1.42                                   |                                 |
| Graham                | 8,994             | \$ 6,000                       | \$ 6,000                    | \$ 6,000                       | 0.67                                   |                                 |
| Haywood               | 59,765            | \$ 80,000                      | \$ 80,000                   | \$ 80,000                      | 1.34                                   |                                 |
| Henderson             | 108,630           | \$ 396,459                     | \$ 396,459                  | \$ 528,612                     | 4.87                                   |                                 |
| Jackson               | 41,111            | \$ 123,081                     | \$ 123,081                  | \$ 123,081                     | 2.99                                   |                                 |
| Macon                 | 34,164            | \$ 106,623                     | \$ 106,623                  | \$ 106,623                     | 3.12                                   |                                 |
| Madison               | 21,472            | \$ 30,000                      | \$ 30,000                   | \$ 30,000                      | 1.40                                   |                                 |
| McDowell              | 45,359            | \$ 67,856                      | \$ 67,856                   | \$ 67,856                      | 1.50                                   |                                 |
| Mitchell              | 15,365            | \$ 18,000                      | \$ 18,000                   | \$ 18,000                      | 1.17                                   |                                 |
| Polk                  | 20,077            | \$ 56,243                      | \$ 56,243                   | \$ 74,991                      | 3.74                                   |                                 |
| Rutherford            | 68,892            | \$ 76,626                      | \$ 76,626                   | \$ 102,168                     | 1.48                                   |                                 |
| Swain                 | 14,652            | \$ 25,000                      | \$ 25,000                   | \$ 25,000                      | 1.71                                   |                                 |
| Transylvania          | 32,971            | \$ 74,446                      | \$ 74,446                   | \$ 99,261                      | 3.01                                   |                                 |
| Watauga               | 52,953            | \$ 171,194                     | \$ 171,194                  | \$ 171,195                     | 3.23                                   |                                 |
| Wilkes                | 70,076            | \$ 254,200                     | \$ 254,200                  | \$ 254,200                     | 3.63                                   |                                 |
| Yancey                | 17,877            | \$ 19,500                      | \$ 19,500                   | \$ 26,000                      | 1.45                                   |                                 |
| <b>GRAND TOTAL</b>    | <b>9,873,948</b>  | <b>\$69,168,364</b>            | <b>\$72,253,667</b>         | <b>\$75,170,791</b>            |  |                                 |

**County General Funds: SFY 14 Budgeted and Actual and SFY 15 Budgeted**

(Information Per LME Reported Submission)

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| (1)            | (2)               | (3)                            | (4)                         | (5)                            | (6)                                    | (7)                             |
|----------------|-------------------|--------------------------------|-----------------------------|--------------------------------|--|---------------------------------|
| LME and County | 7/1/14 Population | SFY 14 Budgeted County General | SFY14 Actual County General | SFY 15 Budgeted County General | SFY 15 Budgeted Co. General Per Capita | SFY 15 Budgeted Per Capita Rank |
| Wake           | 966,424           | \$25,202,558                   | \$23,702,558                | \$26,238,680                   | 27.15                                  | 1                               |
| Durham         | 289,042           | \$ 6,694,442                   | \$ 6,694,442                | \$ 6,727,442                   | 23.27                                  | 2                               |
| Guilford       | 509,388           | \$ 9,900,000                   | \$ 9,907,144                | \$ 9,673,992                   | 18.99                                  | 3                               |
| Cumberland     | 334,126           | \$ 4,800,000                   | \$ 4,800,000                | \$ 4,800,000                   | 14.37                                  | 4                               |
| Forsyth        | 361,710           | \$ 4,026,677                   | \$ 4,026,677                | \$ 4,026,677                   | 11.13                                  | 5                               |
| Alleghany      | 10,874            | \$ 112,596                     | \$ 112,596                  | \$ 115,483                     | 10.62                                  | 6                               |
| Orange         | 140,723           | \$ 141,422                     | \$ 1,370,973                | \$ 1,355,973                   | 9.64                                   | 7                               |
| New Hanover    | 213,785           | \$ 2,043,000                   | \$ 2,043,000                | \$ 2,051,117                   | 9.59                                   | 8                               |
| Stokes         | 46,859            | \$ 388,820                     | \$ 388,820                  | \$ 388,820                     | 8.30                                   | 9                               |
| Person         | 39,309            | \$ 39,231                      | \$ 310,416                  | \$ 311,096                     | 7.91                                   | 10                              |
| Alamance       | 154,151           | \$ 154,256                     | \$ 1,179,556                | \$ 1,153,040                   | 7.48                                   | 11                              |
| Ashe           | 27,468            | \$ 189,566                     | \$ 189,566                  | \$ 189,566                     | 6.90                                   | 12T                             |
| Chatham        | 67,857            | \$ 68,770                      | \$ 468,192                  | \$ 468,192                     | 6.90                                   | 12T                             |
| Rockingham     | 92,494            | \$ 600,000                     | \$ 600,000                  | \$ 600,000                     | 6.49                                   | 13                              |
| Cleveland      | 97,280            | \$ 582,999                     | \$ 488,115                  | \$ 583,000                     | 5.99                                   | 14                              |
| Randolph       | 142,646           | \$ 844,000                     | \$ 844,000                  | \$ 844,000                     | 5.92                                   | 15                              |
| Halifax        | 54,064            | \$ 53,432                      | \$ 319,500                  | \$ 319,500                     | 5.91                                   | 16                              |
| Brunswick      | 114,882           | \$ 650,000                     | \$ 650,000                  | \$ 650,000                     | 5.66                                   | 17                              |
| Davie          | 41,453            | \$ 234,325                     | \$ 234,325                  | \$ 234,325                     | 5.65                                   | 18                              |
| Moore          | 91,879            | \$ 515,955                     | \$ 504,249                  | \$ 492,130                     | 5.36                                   | 19                              |
| Avery          | 17,842            | \$ 89,600                      | \$ 89,600                   | \$ 89,600                      | 5.02                                   | 20                              |
| Caswell        | 23,582            | \$ 23,708                      | \$ 115,061                  | \$ 115,061                     | 4.88                                   | 21                              |
| Henderson      | 108,630           | \$ 396,459                     | \$ 396,459                  | \$ 528,612                     | 4.87                                   | 22                              |
| Lincoln        | 79,630            | \$ 264,589                     | \$ 264,589                  | \$ 373,589                     | 4.69                                   | 23                              |
| Davidson       | 164,232           | \$ 164,110                     | \$ 771,470                  | \$ 750,764                     | 4.57                                   | 24                              |
| Gaston         | 209,652           | \$ 952,300                     | \$ 952,300                  | \$ 952,300                     | 4.54                                   | 25                              |
| Sampson        | 64,673            | \$ 274,680                     | \$ 274,678                  | \$ 274,680                     | 4.25                                   | 26                              |
| Wilson         | 82,433            | \$ 367,702                     | \$ 349,317                  | \$ 349,317                     | 4.24                                   | 27                              |
| Lenoir         | 59,401            | \$ 245,715                     | \$ 245,715                  | \$ 246,342                     | 4.15                                   | 28                              |
| Lee            | 59,857            | \$ 240,000                     | \$ 240,000                  | \$ 240,000                     | 4.01                                   | 29                              |
| Nash           | 94,722            | \$ 356,705                     | \$ 356,705                  | \$ 356,705                     | 3.77                                   | 30                              |
| Polk           | 20,077            | \$ 56,243                      | \$ 56,243                   | \$ 74,991                      | 3.74                                   | 31                              |
| Vance          | 45,565            | \$ 44,977                      | \$ 168,060                  | \$ 169,729                     | 3.72                                   | 32                              |
| Duplin         | 60,760            | \$ 224,474                     | \$ 224,474                  | \$ 224,474                     | 3.69                                   | 33                              |
| Northampton    | 21,348            | \$ 77,614                      | \$ 77,614                   | \$ 77,614                      | 3.64                                   | 34                              |
| Wilkes         | 70,076            | \$ 254,200                     | \$ 254,200                  | \$ 254,200                     | 3.63                                   | 35                              |
| Rowan          | 138,251           | \$ 139,161                     | \$ 492,000                  | \$ 492,720                     | 3.56                                   | 36                              |
| Iredell        | 164,883           | \$ 565,873                     | \$ 565,873                  | \$ 565,873                     | 3.43                                   | 37T                             |
| Yadkin         | 38,160            | \$ 130,799                     | \$ 130,799                  | \$ 130,800                     | 3.43                                   | 37T                             |
| Cabarrus       | 186,531           | \$ 189,528                     | \$ 614,021                  | \$ 614,021                     | 3.29                                   | 38                              |
| Beaufort       | 48,010            | \$ 156,599                     | \$ 156,599                  | \$ 156,599                     | 3.26                                   | 39                              |
| Watauga        | 52,953            | \$ 171,194                     | \$ 171,194                  | \$ 171,195                     | 3.23                                   | 40T                             |
| Union          | 210,410           | \$ 215,416                     | \$ 679,400                  | \$ 679,400                     | 3.23                                   | 40T                             |
| Richmond       | 46,253            | \$ 147,000                     | \$ 147,000                  | \$ 147,000                     | 3.18                                   | 41                              |
| Hertford       | 24,588            | \$ 77,750                      | \$ 77,750                   | \$ 77,750                      | 3.16                                   | 42                              |
| Stanly         | 60,403            | \$ 60,562                      | \$ 190,160                  | \$ 190,160                     | 3.15                                   | 43                              |
| Macon          | 34,164            | \$ 106,623                     | \$ 106,623                  | \$ 106,623                     | 3.12                                   | 44                              |
| Transylvania   | 32,971            | \$ 74,446                      | \$ 74,446                   | \$ 99,261                      | 3.01                                   | 45                              |
| Jackson        | 41,111            | \$ 123,081                     | \$ 123,081                  | \$ 123,081                     | 2.99                                   | 46                              |
| Catawba        | 156,287           | \$ 534,000                     | \$ 534,000                  | \$ 459,000                     | 2.94                                   | 47                              |
| Greene         | 21,296            | \$ 61,218                      | \$ 24,800                   | \$ 61,218                      | 2.87                                   | 48                              |
| Carteret       | 69,138            | \$ 198,000                     | \$ 198,000                  | \$ 198,000                     | 2.86                                   | 49                              |
| Pender         | 55,313            | \$ 156,000                     | \$ 156,000                  | \$ 156,000                     | 2.82                                   | 50                              |
| Pitt           | 174,501           | \$ 487,500                     | \$ 487,500                  | \$ 487,500                     | 2.79                                   | 51T                             |
| Cherokee       | 26,907            | \$ 75,000                      | \$ 75,000                   | \$ 75,000                      | 2.79                                   | 51T                             |
| Surry          | 73,898            | \$ 201,728                     | \$ 201,728                  | \$ 201,728                     | 2.73                                   | 52                              |
| Onslow         | 194,201           | \$ 500,000                     | \$ 500,000                  | \$ 500,000                     | 2.57                                   | 53                              |
| Warren         | 20,668            | \$ 20,368                      | \$ 52,146                   | \$ 52,146                      | 2.52                                   | 54                              |
| Gates          | 11,569            | \$ 28,000                      | \$ 28,000                   | \$ 28,000                      | 2.42                                   | 55                              |
| Buncombe       | 248,578           | \$ 450,000                     | \$ 450,000                  | \$ 600,000                     | 2.41                                   | 56                              |
| Craven         | 105,373           | \$ 249,827                     | \$ 249,827                  | \$ 249,827                     | 2.37                                   | 57                              |
| Pamlico        | 13,320            | \$ 30,593                      | \$ 30,593                   | \$ 30,593                      | 2.30                                   | 58                              |

**County General Funds: SFY 14 Budgeted and Actual and SFY 15 Budgeted**  
**(Information Per LME Reported Submission)**

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| (1)            | (2)               | (3)                            | (4)                         | (5)                            | (6)                                    | (7)                             |
|----------------|-------------------|--------------------------------|-----------------------------|--------------------------------|--|---------------------------------|
| LME and County | 7/1/14 Population | SFY 14 Budgeted County General | SFY14 Actual County General | SFY 15 Budgeted County General | SFY 15 Budgeted Co. General Per Capita | SFY 15 Budgeted Per Capita Rank |
| Granville      | 56,845            | \$ 58,042                      | \$ 124,846                  | \$ 125,809                     | 2.21                                   | 59                              |
| Bertie         | 20,450            | \$ 44,590                      | \$ 44,590                   | \$ 44,590                      | 2.18                                   | 60                              |
| Montgomery     | 28,059            | \$ 60,775                      | \$ 60,775                   | \$ 60,775                      | 2.17                                   | 61                              |
| Pasquotank     | 39,740            | \$ 85,506                      | \$ 85,506                   | \$ 85,506                      | 2.15                                   | 62                              |
| Currituck      | 23,550            | \$ 50,316                      | \$ 50,316                   | \$ 50,316                      | 2.14                                   | 63                              |
| Tyrrell        | 4,157             | \$ 8,814                       | \$ 8,814                    | \$ 8,814                       | 2.12                                   | 64                              |
| Anson          | 26,635            | \$ 55,000                      | \$ 55,000                   | \$ 55,000                      | 2.06                                   | 65                              |
| Camden         | 9,802             | \$ 20,000                      | \$ 20,000                   | \$ 20,000                      | 2.04                                   | 66                              |
| Washington     | 12,914            | \$ 26,228                      | \$ 26,228                   | \$ 26,228                      | 2.03                                   | 67T                             |
| Martin         | 23,870            | \$ 48,462                      | \$ 48,462                   | \$ 48,462                      | 2.03                                   | 67T                             |
| Scotland       | 36,192            | \$ 72,920                      | \$ 72,920                   | \$ 72,920                      | 2.01                                   | 68T                             |
| Dare           | 35,330            | \$ 70,000                      | \$ 70,000                   | \$ 71,040                      | 2.01                                   | 68T                             |
| Chowan         | 14,761            | \$ 29,478                      | \$ 29,478                   | \$ 29,478                      | 2.00                                   | 69                              |
| Perquimans     | 13,771            | \$ 26,906                      | \$ 26,906                   | \$ 26,906                      | 1.95                                   | 70                              |
| Edgecombe      | 55,840            | \$ 214,416                     | \$ 15,431                   | \$ 107,210                     | 1.92                                   | 71                              |
| Jones          | 10,636            | \$ 20,306                      | \$ 20,306                   | \$ 20,306                      | 1.91                                   | 72                              |
| Hyde           | 5,769             | \$ 10,914                      | \$ 10,914                   | \$ 10,914                      | 1.89                                   | 73                              |
| Franklin       | 62,346            | \$ 63,496                      | \$ 116,620                  | \$ 116,620                     | 1.87                                   | 74                              |
| Burke          | 89,604            | \$ 143,455                     | \$ 143,455                  | \$ 165,000                     | 1.84                                   | 75                              |
| Swain          | 14,652            | \$ 25,000                      | \$ 25,000                   | \$ 25,000                      | 1.71                                   | 76                              |
| Harnett        | 124,118           | \$ 199,679                     | \$ 199,679                  | \$ 199,679                     | 1.61                                   | 77                              |
| Bladen         | 35,226            | \$ 52,725                      | \$ 53,272                   | \$ 52,725                      | 1.50                                   | 78T                             |
| McDowell       | 45,359            | \$ 67,856                      | \$ 67,856                   | \$ 67,856                      | 1.50                                   | 78T                             |
| Rutherford     | 68,892            | \$ 76,626                      | \$ 76,626                   | \$ 102,168                     | 1.48                                   | 79                              |
| Yancey         | 17,877            | \$ 19,500                      | \$ 19,500                   | \$ 26,000                      | 1.45                                   | 80                              |
| Clay           | 10,559            | \$ 15,000                      | \$ 15,000                   | \$ 15,000                      | 1.42                                   | 81                              |
| Madison        | 21,472            | \$ 30,000                      | \$ 30,000                   | \$ 30,000                      | 1.40                                   | 82                              |
| Columbus       | 57,846            | \$ 80,000                      | \$ 80,000                   | \$ 80,000                      | 1.38                                   | 83                              |
| Haywood        | 59,765            | \$ 80,000                      | \$ 80,000                   | \$ 80,000                      | 1.34                                   | 84                              |
| Caldwell       | 82,362            | \$ 104,138                     | \$ 104,138                  | \$ 104,138                     | 1.26                                   | 85                              |
| Mitchell       | 15,365            | \$ 18,000                      | \$ 18,000                   | \$ 18,000                      | 1.17                                   | 86                              |
| Hoke           | 50,951            | \$ 58,000                      | \$ 58,000                   | \$ 58,000                      | 1.14                                   | 87                              |
| Alexander      | 37,209            | \$ 37,825                      | \$ 37,825                   | \$ 37,825                      | 1.02                                   | 88                              |
| Robeson        | 134,553           | \$ 123,000                     | \$ 123,000                  | \$ 123,000                     | 0.91                                   | 89                              |
| Graham         | 8,994             | \$ 6,000                       | \$ 6,000                    | \$ 6,000                       | 0.67                                   | 90                              |
| Wayne          | 126,287           | \$ 640,000                     | \$ 42,050                   | \$ 45,000                      | 0.36                                   | 91                              |
| Johnston       | 177,043           | \$ -                           | \$ -                        | \$ -                           | 0                                      | n/a                             |
| Mecklenburg    | 986,516           | \$ -                           | \$ -                        | \$ -                           | 0                                      | n/a                             |

Population from N.C. State Budget & Management Demographic Web Site at <http://demog.state.nc.us/>

**ECBH Chief Executive Officer's Report  
April 28, 2015**

**Consolidation with CoastalCare**

CoastalCare and ECBH had our "implementation readiness review" by Mercer and the DHHS IMT on April 14, 2015. At the end of the review, the lead DHHS person said they saw no reason to have concerns about our readiness to consolidate effective July 1, 2015. We have not received the written report, and we do anticipate that there will be a few items they wish us to tweak, but there are no roadblocks to completing the consolidation.

All of our project plans show us on track to complete all tasks prior to July 1. Most areas are in the range of 80%-85% complete. Finance and Claims are at the lowest stage of completion, but this is due to the implementation of the new Cardinal Innovations Enterprise (CIE) business software system. ECBH implemented the new system on Monday, April 27, so those completion percentages will now rise quickly in the next month.

We have received the preliminary rate offer from DMA for the fiscal year beginning July 1, 2015. We believe the offer is low and we are continuing to negotiate with DHHS around the proposed rates.

Twenty counties have now approved the alternative Board structure. We believe that Beaufort County will approve at their meeting on May 4. I am slated to meet with the Onslow County Commissioners in a work session on May 11. The Camden and Chowan Boards of County Commissioners have not yet taken action on the proposal.

**Medicaid Reform**

Multiple "placeholder" bills have been filed in the House and Senate for Medicaid Reform. Though the Senate leadership continues to indicate a preference for a complete commercial Managed Care Organization solution, the House leadership continues to press for "home grown" options, including the LME/MCOs. Most legislators that I have spoken with do not want to see the specialty system destabilized; they understand that the 1915(b)/(c) Waiver has just been implemented successfully and that it is achieving the goals of cost predictability and budget sustainability. Senate leadership recently charged the NC Hospital Association and the NC Medical Society with developing a plan that leads to full capitation for all of physical healthcare within three years. We have participated in those discussions and believe that the LME/MCOs will be included as key partners in their final design. Their preliminary plan does not call for full capitation as quickly as the Senate wishes, however, so it may not be acceptable to them. House leadership has indicated that they would be supportive of the plan as it has been outlined.

**Other Legislation**

The bill to transfer funding from the ADATCs to the LME/MCOs passed the House Health Committee and was referred to Appropriations. We anticipate that, if this bill has any future, it will probably be included in the budget.

Other bills we are watching closely include ones limiting DHHS' ability to readjudicate claims that have been properly paid by the LME/MCOs, changes to the Medicaid county of origin, extensions to the foster care system (allowing children to remain in the system until age 19), and incident reporting requirements for group homes.

Consumers and families working in partnership with ECBH and our communities throughout Beaufort, Bertie, Camden, Chowan, Craven, Currituck, Dare, Gates, Hertford, Hyde, Jones, Martin, Northampton, Pamlico, Pasquotank, Perquimans, Pitt, Tyrrell and Washington counties.

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**April 28, 2015**

The CFAC To ECBH Gaps and Needs Committee has had several meetings for the purpose of developing a strategic plan to help increase the survey participation in the next gaps survey calendar year. Our CFAC has decided to partner with ECBH in this plan by helping to further increase the surveys returned in the coming survey period. The following are the two areas the Gaps and Needs Committee are focusing on:

- Increasing the locations to distribute more surveys to consumers and families.
- Making the consumer and family survey more people friendly.

Two new members joined CFAC at the April meeting. Cleo Carver, Jr. from Pasquotank County will become a part of the Northern CFAC after the consolidation is finalized. He is joining in the I/DD division. Renate Macchirole also joined to represent Dare County as an Addictive Disorder member and will be a part of the Central Section of CFAC.

The Policy and Procedures Committee has been following the status of the temporary Bridge Funding for our I/DD and Mental Health group homes. The NC Department of Health and Human Services has been aware of the need to address the funding problem for years but has only provided a temporary fix for funding that was lost when changes were made in the service definition for Personal Care Services. Now four of our LME-MCO's have run out of Bridge Funding money. They are Cardinal, Smoky Mountain, Partners and ECBH. Our CFAC has voted to write a position statement letter to the NC Legislature and DHHS if they do not soon find a way to enact a long term solution to provide the money needed for operations for our group homes. They need to remove this stress to individuals who are living in these group homes and the providers who are under the constant threat of closure.

In March, Cindy Ehlers the ECBH Assistant Clinical Director updated the CFAC To ECBH on a number of programs. Transitions to Community Living was one program discussed which is part of the Department of Justice Settlement for individuals with mental illness wanting to move out of assisted living homes. There is way more interest from people wanting to utilize the program than there is available housing. Cindy also explained in detail the many changes made to the Innovations Waiver. This includes the amount of money an individual may receive and changes to the support definitions.

Consumers and families working in partnership with ECBH and our communities throughout Beaufort, Bertie, Camden, Chowan, Craven, Currituck, Dare, Gates, Hertford, Hyde, Jones, Martin, Northampton, Pamlico, Pasquotank, Perquimans, Pitt, Tyrrell and Washington counties.

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At the April meeting our CFAC heard a presentation by Mike Kupecki, ECBH's Deputy Director of External Operations. Bland Baker, the new Northern Regional Director and Dave Peterson the new Central Director also came to present on the new composition of CFAC's and Regional Advisory Boards in the soon to be Trillium Health Resources network. They also explained the composition of the Governing Board which will no longer resemble the present governing ECBH Area Board. CFAC had several questions concerning the changes to CFAC that were not able to be answered. The present CFAC will become three new entities after the consolidation is completed on June 30th.

We had four people from our CFAC attending the NC Tide Conference in Wilmington on Monday and Tuesday and one attending all three days. We also have 13 CFAC members going to the Spring Policy Forum on June 8 and 9th in Raleigh.

Our CFAC To ECBH and the Coastal Care CFAC Executive Boards held a joint meeting in Jacksonville in March. The same planning committee met in Wilmington this past weekend to discuss plans for joining their two CFAC's and helping to build a third division in the Northern region.

We invite our ECBH Board to attend our next CFAC meeting which will be held on May 11th at the Cooperative Building at 155-A Airport Road, Washington, NC at 4:30 P.M.

Thank you,  
Sandra Buckman  
CFAC To ECBH Chair  
CFAC To ECBH Members



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## Executive Summary

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This is the SFY14 Needs and Gaps Assessment Report. This report was written to comply with a new directive issued on December 15, 2014, by the N.C. Divisions of Medical Assistance and Mental Health, Developmental Disabilities, and Substance Abuse Services. The Divisions' directive specifically outlined a series of maps and charts that were required to be included, as well as the sections in the report that should be addressed as referenced in the table of contents.

ECBH staged a very aggressive campaign to obtain stakeholder, consumer, and family input into the process this year which resulted in 772 persons in the ECBH service area responding with opinions about the needs and gaps in the system. The body of the report and the appendices have detailed analysis of the input and the recommendations incorporated these ideas.

ECBH has taken the N.C. DHHS initiatives very seriously as is evidenced by the level of activities conducted by the LME/MCO and its provider organizations throughout the 19-county area. Once the consolidation with CoastalCare LME/MCO occurs, the new entity will need to assess its combined strengths, weaknesses, and gaps regarding the Department's initiatives as well as the target population across the 24-county service area.

The I-DD waiver that has been in place at ECBH for the past two years has great potential to positively affect a group of consumers who are at risk of institutionalization by empowering them to craft services which meet their needs and greatly enhance their ability to remain independent of an institution. The shift that must take place in the ECBH system is to expand the realm of possibilities from the traditional support model of caring for this group of consumers to recognizing the possibilities of maximizing their independence and dignity by accessing the wider array assistive technologies and services now available within the structure of the waiver. ECBH has the visionary leadership in this area to set the pace for the system as a whole and needs to put the structures in place in its provider network to expand the use of the service array for this set of consumers.

In previous years, ECBH has used the U.S. Census Bureau's definition of an urban area as any area which has a population density of 251 individuals or more per square mile, and rural is defined as 250 individuals per square mile or less. In December 2014, the N.C. Division of Medical Assistance and the Division of MH/DD/SAS redefined urban and rural standards to match the federal definition of micropolitan or metropolitan statistical area. This change in how the N.C. DHHS was categorizing this 19-county area dramatically changed how and in what ways ECBH met or did not meet the driving access and choice standards for Medicaid and state-funded services. For instance, Gates County has a population density of 38.5 persons per square mile and under the old designation would have been counted as a rural county, and ECBH would have had to insure that at least two providers were available for all county residents to be able to meet the choice standard and the maximum distance that a

provider would have had to travel to services would have been 45 miles. Under the new designation, Gates County is considered metropolitan, because it is associated with the Virginia Beach-Norfolk-Newport News, Virginia area. Consequently, in spite of having a population of 11,650 in the county and a trend of losing population in the county, ECBH has to ensure that providers have only 30 miles to travel to the nearest provider. The reality for ECBH is that there are not enough consumers in many of these extreme rural areas to sustain the wide variety of providers needed to provide services to the population. Additionally, in the case of Gates and Currituck Counties, the funding for citizens of these counties is based in North Carolina and not in Virginia for both Medicaid and state funds. The practicality of North Carolina citizens accessing services in Virginia is not reasonable. This is a situation for which ECBH should consider requesting a waiver or exemption and for which the N.C. DHHS Division of Medical Assistance and the Division of MH/DD/SAS should reconsider the change they have instituted.

The reality of this next year to 18 months for ECBH is that the consolidation with CoastalCare LME/MCO will take an inordinate amount of time and energy on the part of both systems to create a strong vibrant LME/MCO for the 24-county area. During the consolidation process, the new entity will need to accurately assess the strengths and weaknesses of both LME/MCOs, the community resources available to deal with the myriad of issues that exist throughout this primarily rural area, and build a new entity 24 counties strong that is just as responsive as the current ECBH system. It will be important to recognize the strengths of both LME/MCOs in this process of consolidation and build on those strengths while taking care of the gaps and weaknesses in the system.

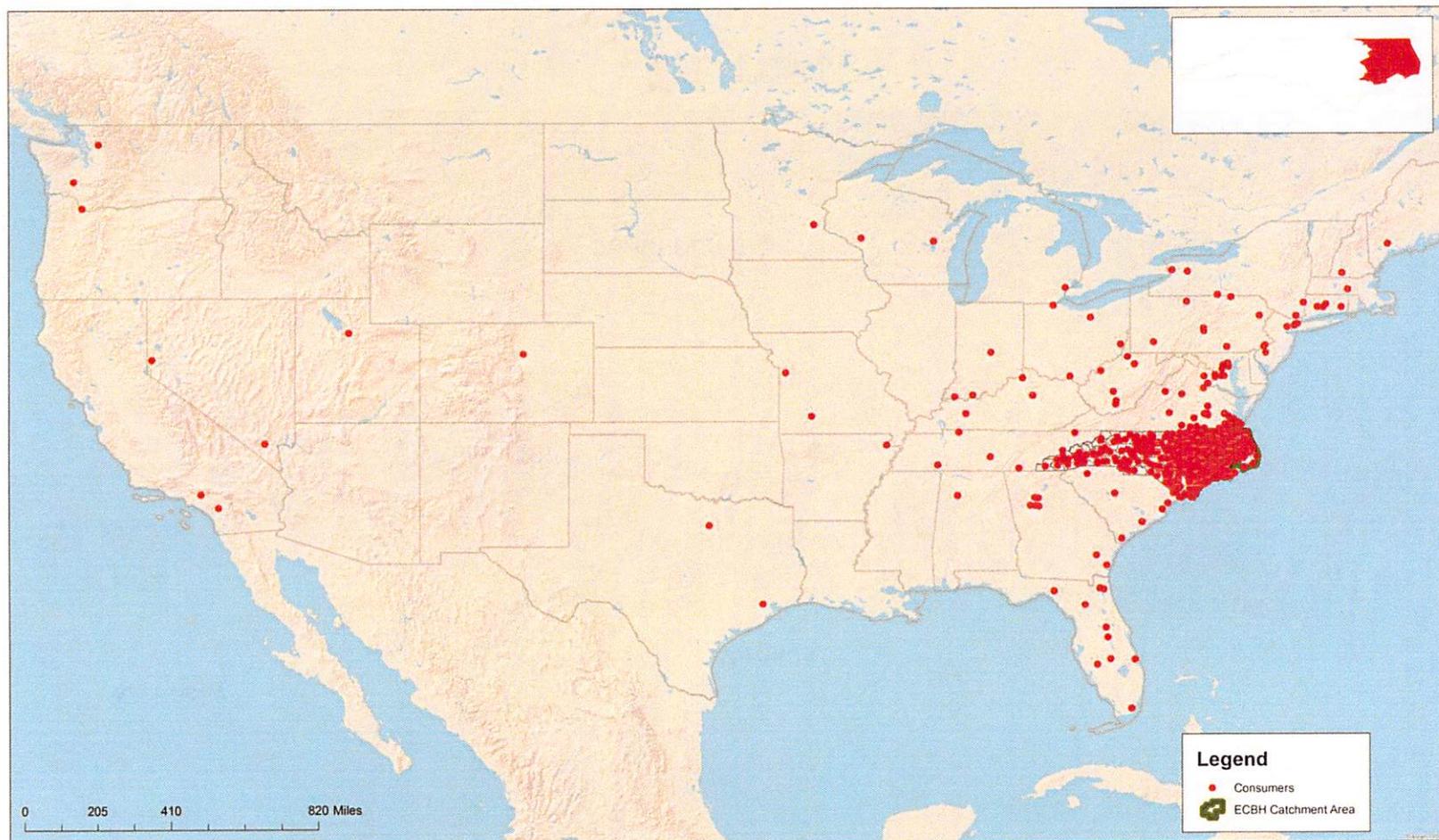
Areas of improvement for the upcoming year include the following issues:

1. Once consolidation has occurred, assess the strengths and weaknesses, gaps and needs of the new 24-county LME/MCO area to identify how to strengthen the service response to the needs of the three disability/age groups. This should be the basis for the business planning tool for the new entity to rely upon as services are tailored to effectively respond to the needs of the three disability/age groups in this larger service area.
2. To continue to creatively develop accessible services in the extreme rural areas of Dare, Tyrrell, and Hyde Counties for Mobile Crisis Management Services so that residents in these areas can have crises addressed within the 120 minute requirement as per the MCO's contract with the N.C. Division of Medical Assistance.
3. Develop an internal benchmarking rationale for the implementation and ongoing monitoring of all new projects and evidence-based practices implemented throughout the LME/MCO region. While innovation is a key to system improvement, the LME/MCO needs to develop a mechanism by which to measure and monitor which new programs are working and which are not producing the anticipated outcomes. This is key to the organization's continuous system improvement efforts.

4. **Continue efforts to incorporate the changes needed in the local system to respond to the N.C. DHHS's initiatives of improving the crisis continuum, the transition to community living initiative, and the integration of physical and behavioral health care throughout the 24-county area.**

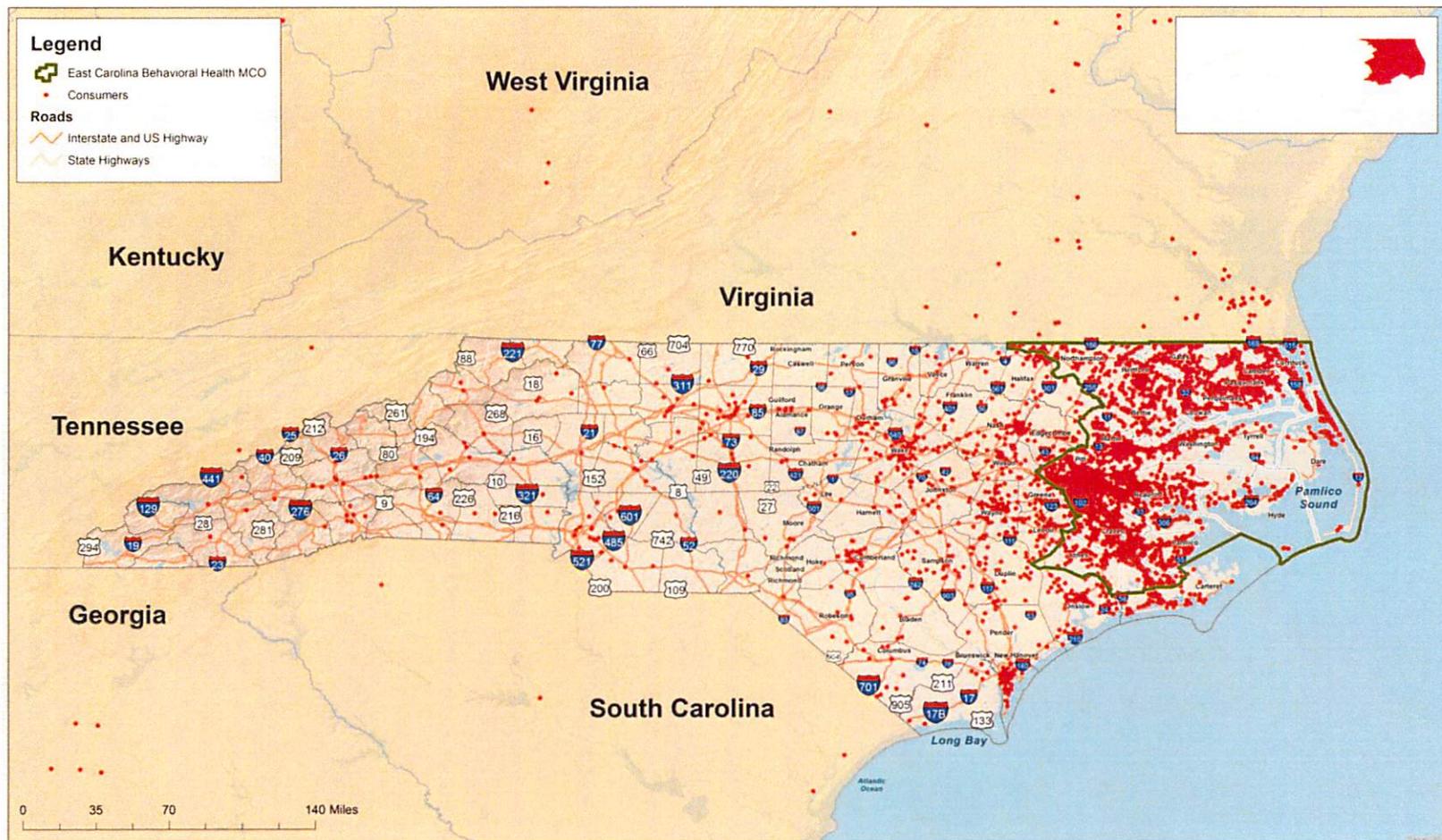
**ECBH is a strong, vibrant LME/MCO with far reaching visions about the care that this public system should be providing to its consumers and communities. The value system that the Board of Directors, Leadership, and Management of the organization and the dedication of its staff to offer accessible and quality services to the uninsured and Medicaid-insured population of the 19 counties is far beyond par of most other LME/MCOs. If the values that have created this strong LME/MCO carry over into the new entity and its new challenges, there will be no doubt about its successful survival into the future.**

### ECBH Consumers Nationwide SFY14

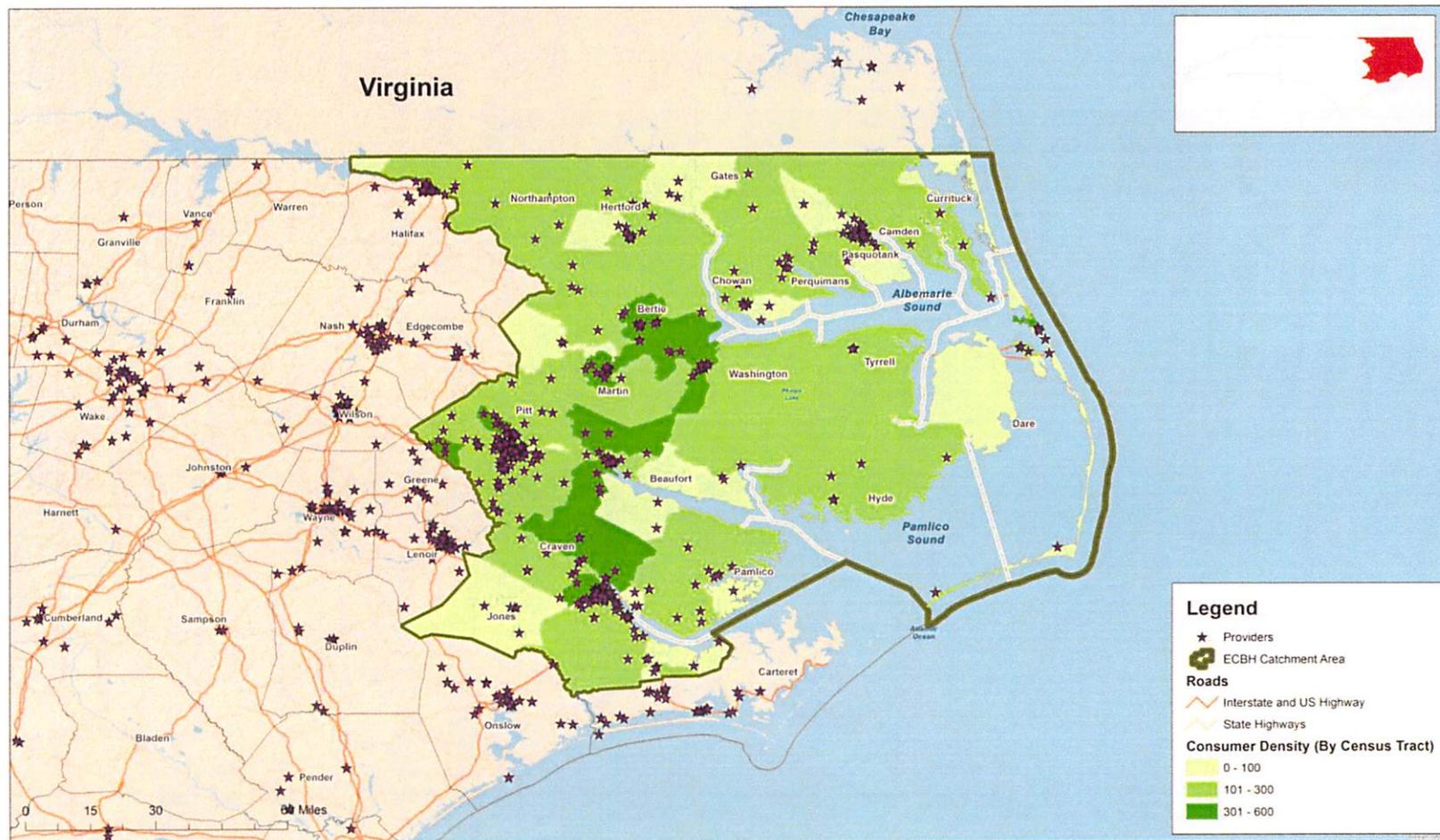


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### ECBH Consumers NC & Neighboring States SFY14

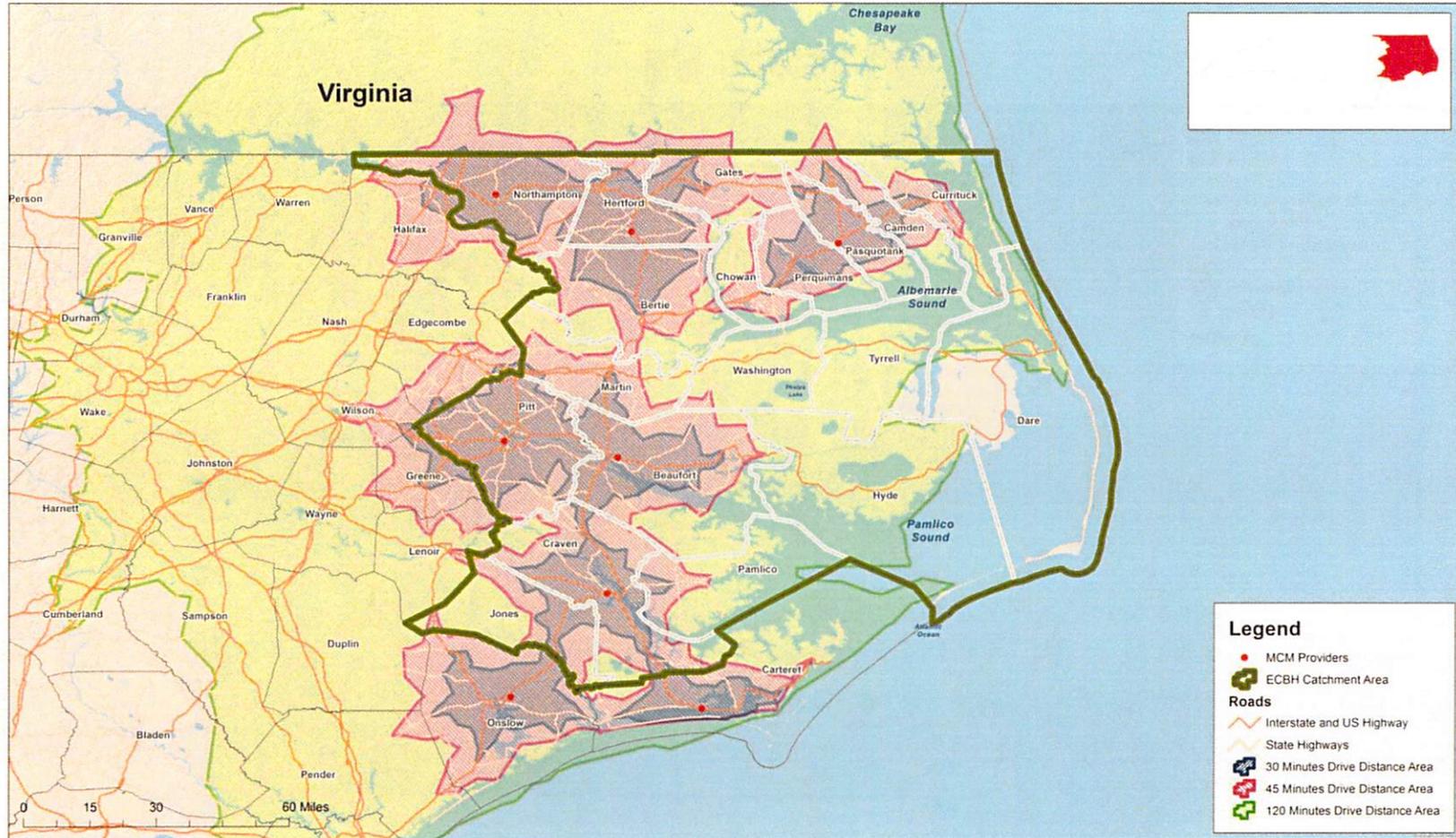


ECBH MCO MH/IDD/SA Consumer Density with Provider Locations In-Catchment Area SFY14



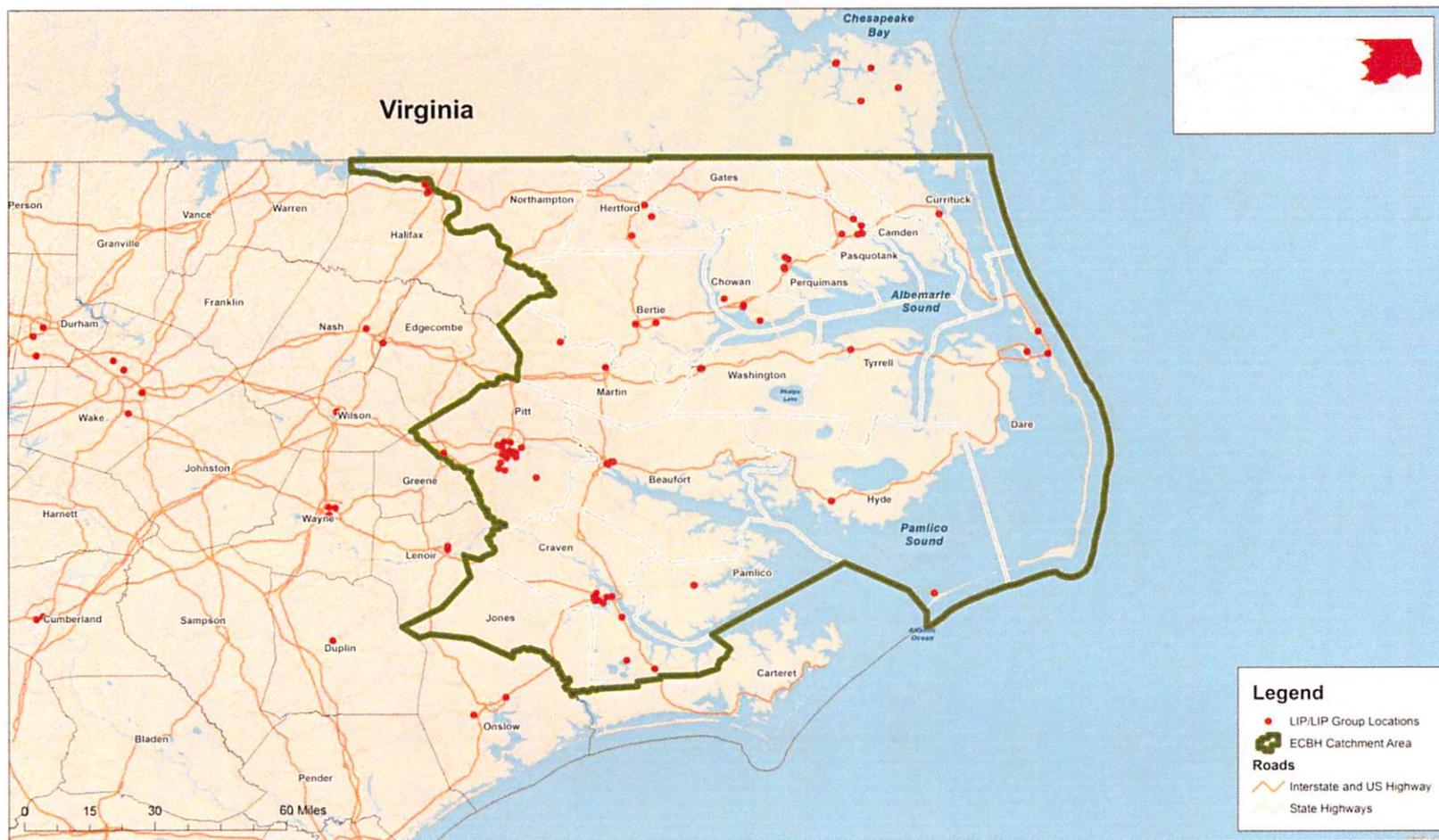
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### ECBH MCM Services that Meet Local Crisis Response Time Definition SFY14

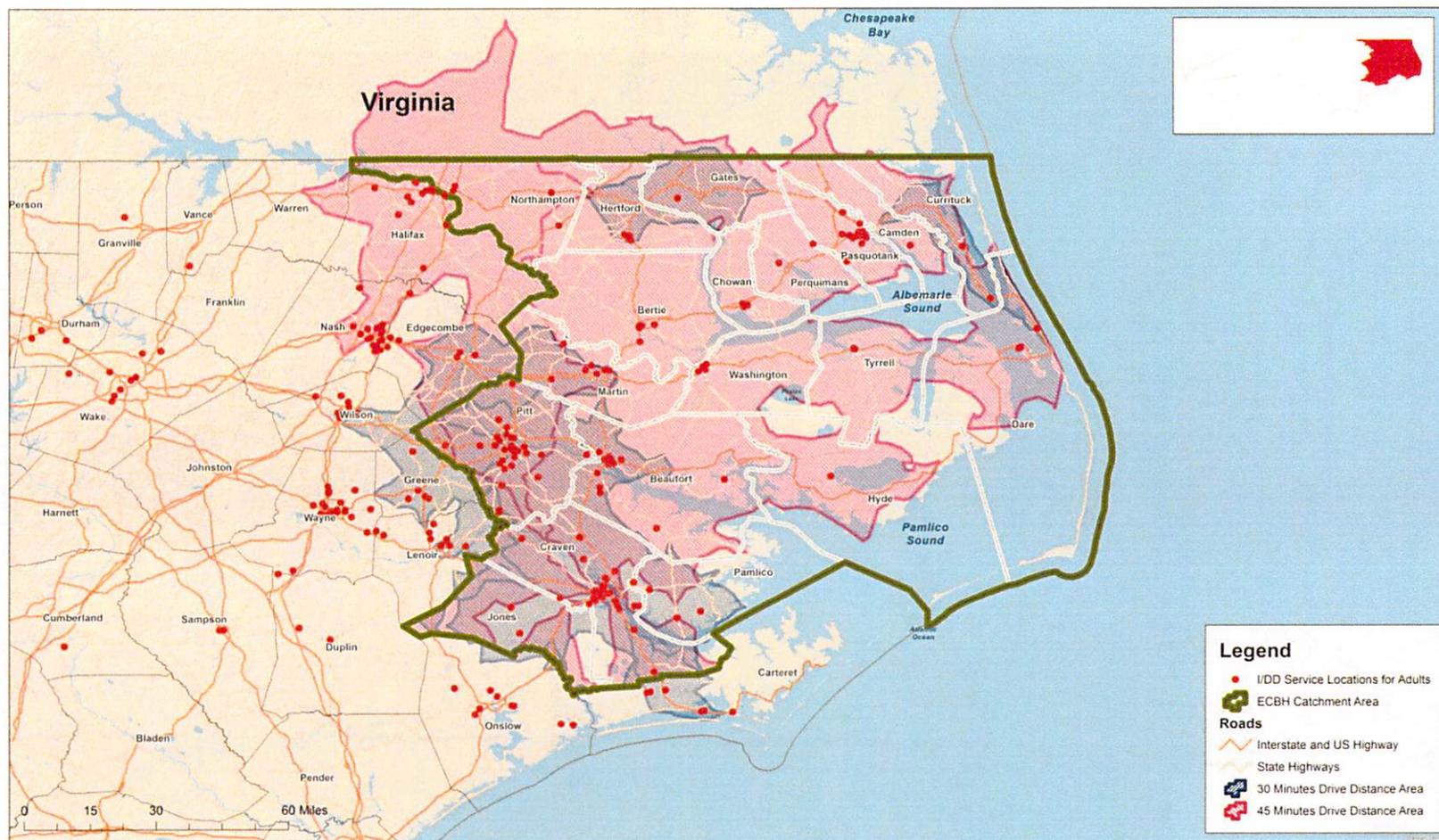


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### LIP/LIP Groups in ECBH MCO Network SFY14

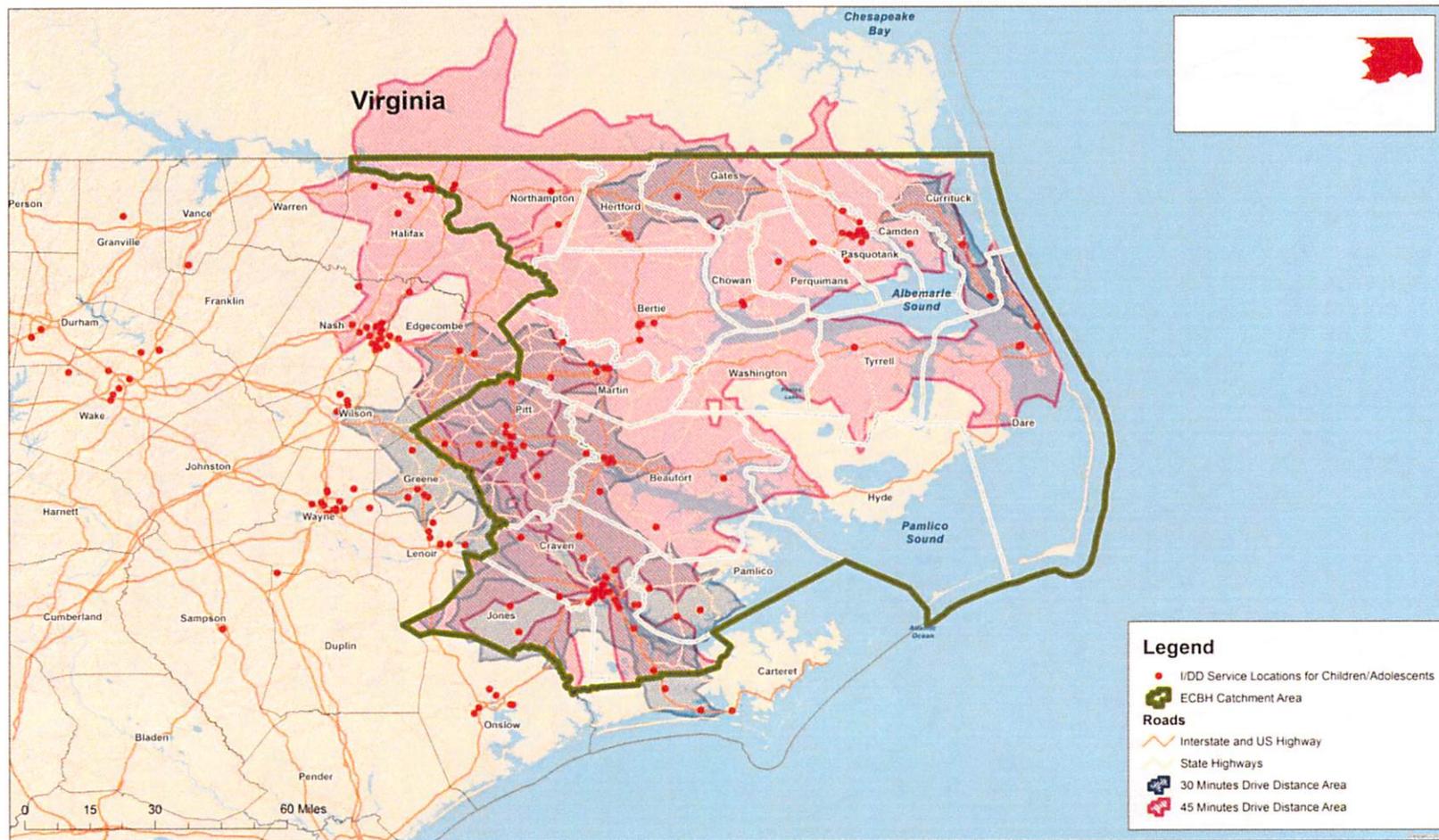


### I/DD services for Adults in ECBH MCO Network SFY14



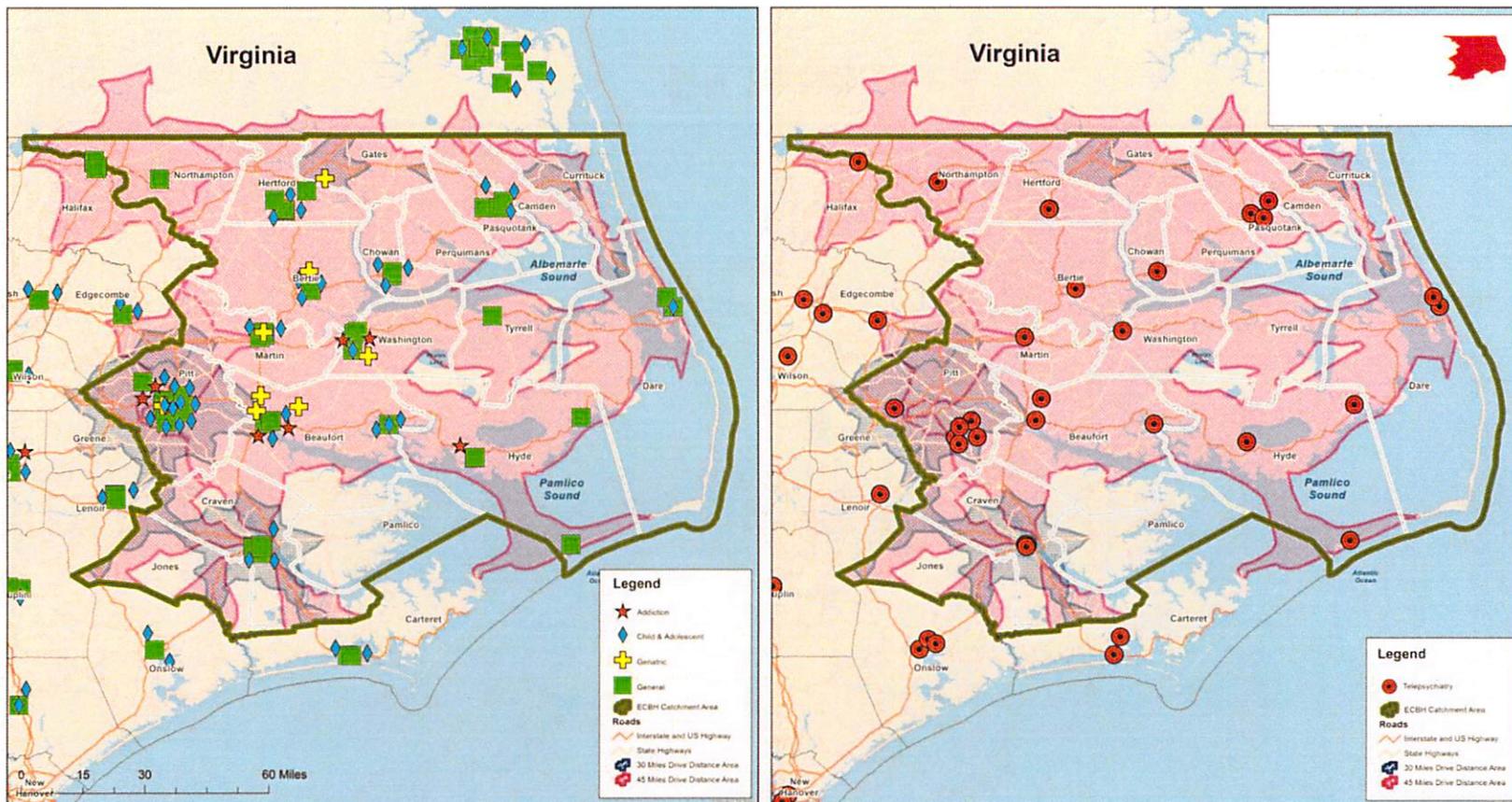
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I/DD services for Children/Adolescents in ECBH MCO Network SFY14



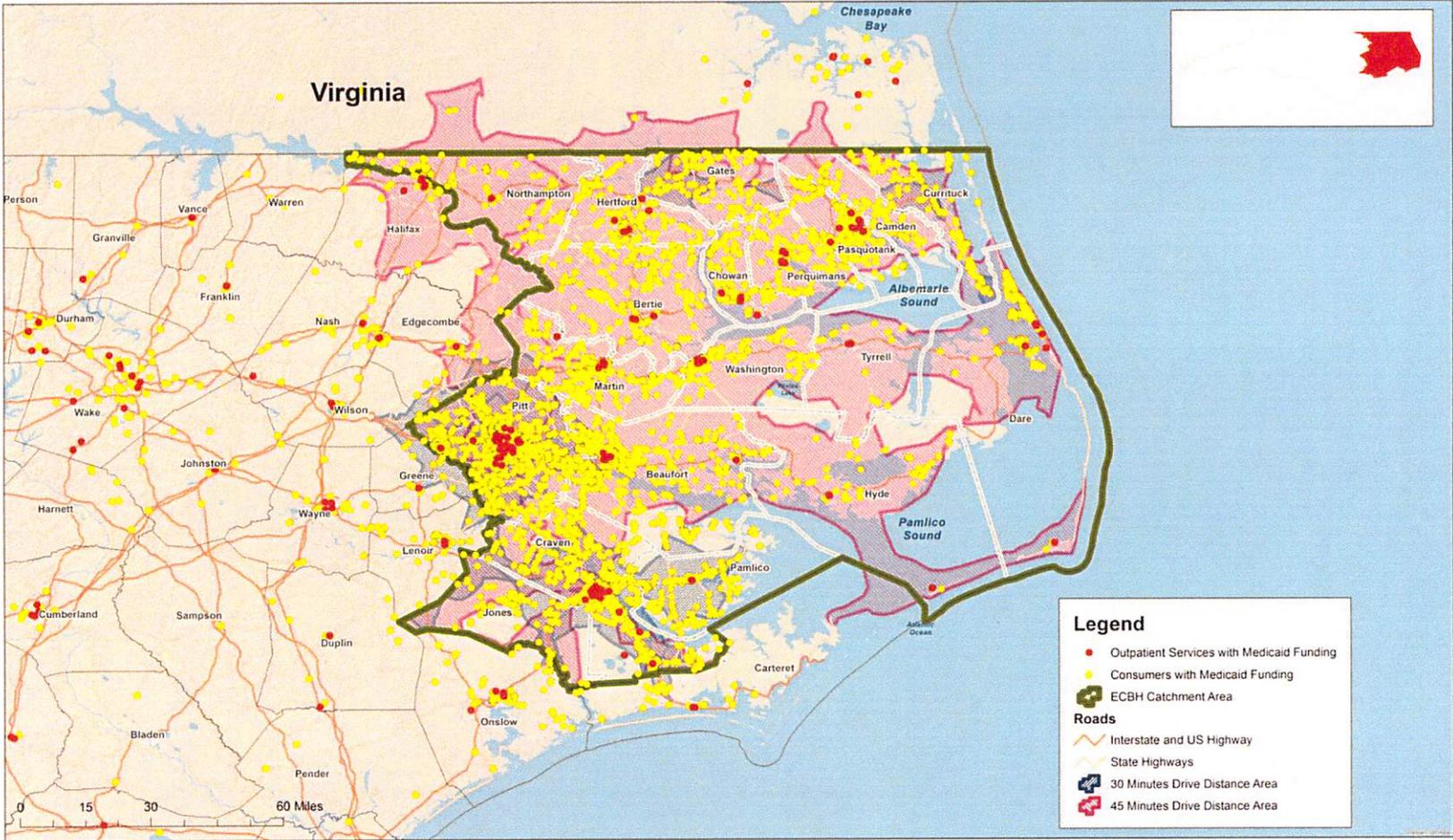
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Access to Contracted Psychiatrists in ECBH MCO Network SFY14



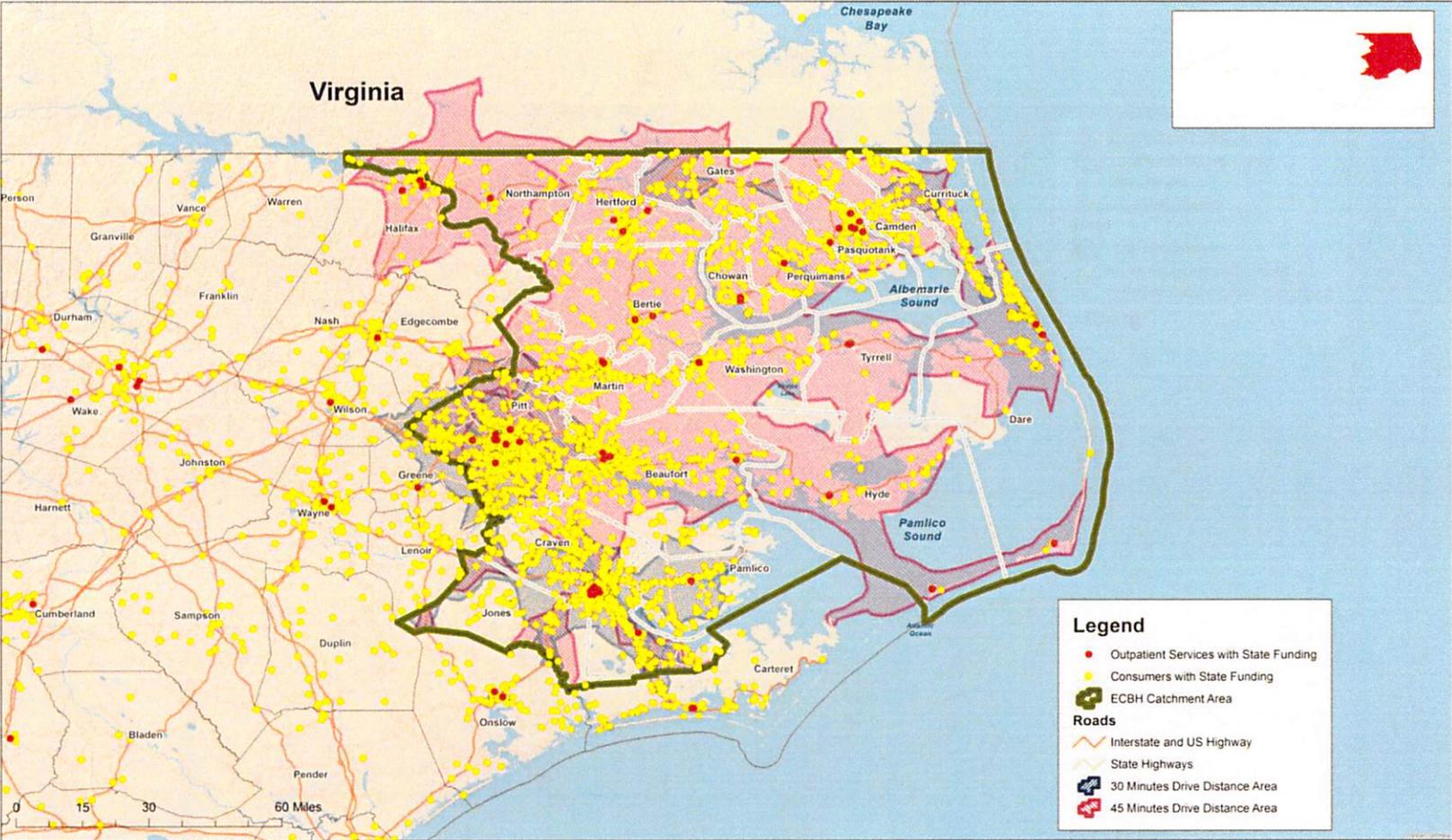
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### ECBH Outpatient Services Medicaid Funding SFY14



Note: The reference population for this map is all ECBH consumers eligible for Medicaid funding.

### ECBH Outpatient Services State Funding SFY14



Note: The reference population for this map is all ECBH consumers eligible for state funding.

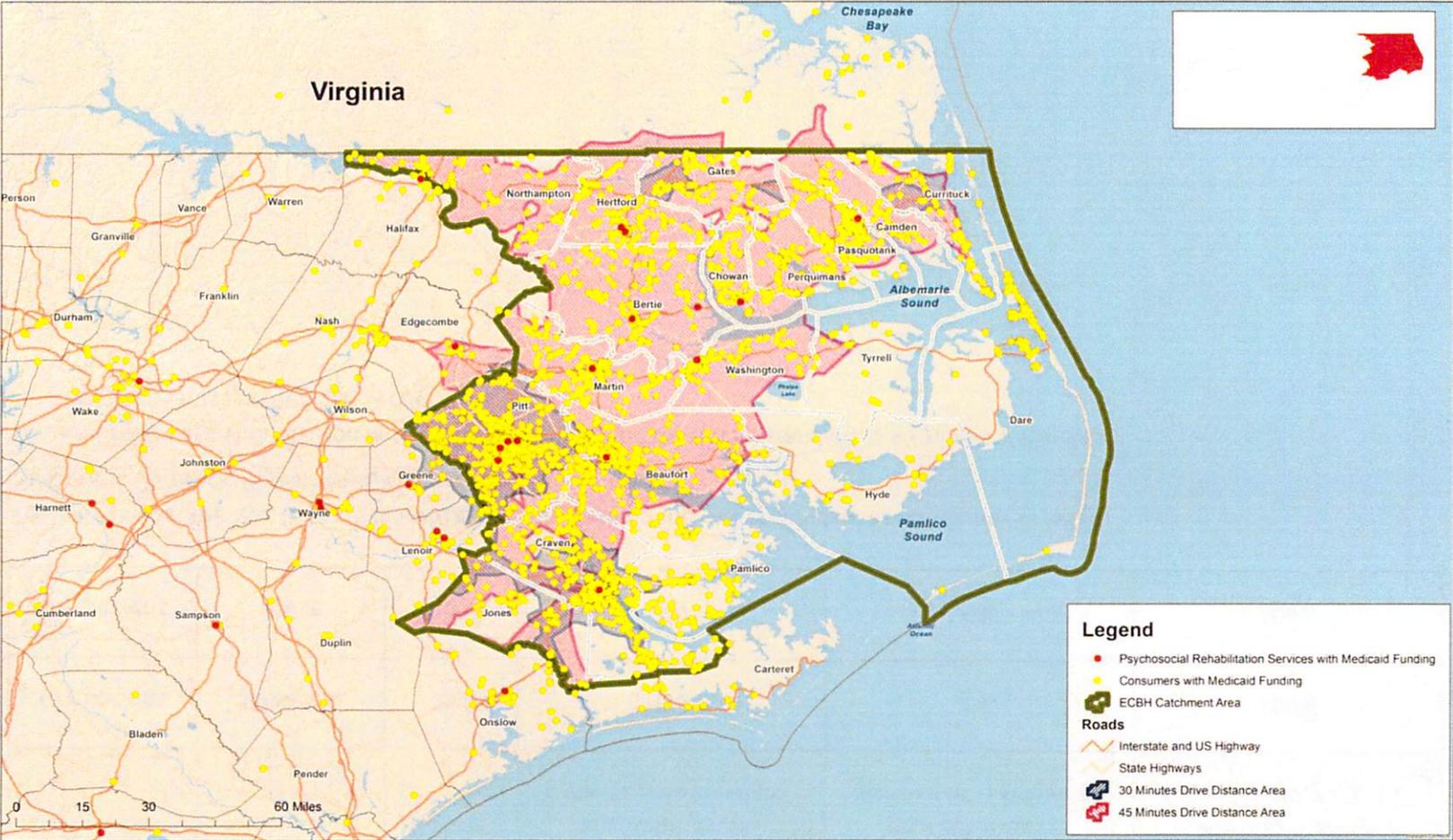
### ECBH Choice Chart of Outpatient Services SFY14

| Services   | Funding Source | Number Served | Choice of 0 providers within the applicable access distance time standard* | Choice of 1 provider within the applicable access distance time standard* | Choice of 2+ providers within the applicable access distance time standard* |
|------------|----------------|---------------|--|---|---|
| Outpatient | Medicaid       | 15,351        | 0%   | 0%  | 100%  |
| Outpatient | State          | 8,004         | 0%   | 0%  | 100%  |

For urban areas: The N.C. Division of MH/DD/SAS has defined the access standard as 30 minute/30 miles for Craven, Currituck, Gates, Jones, Pamlico, and Pitt Counties.

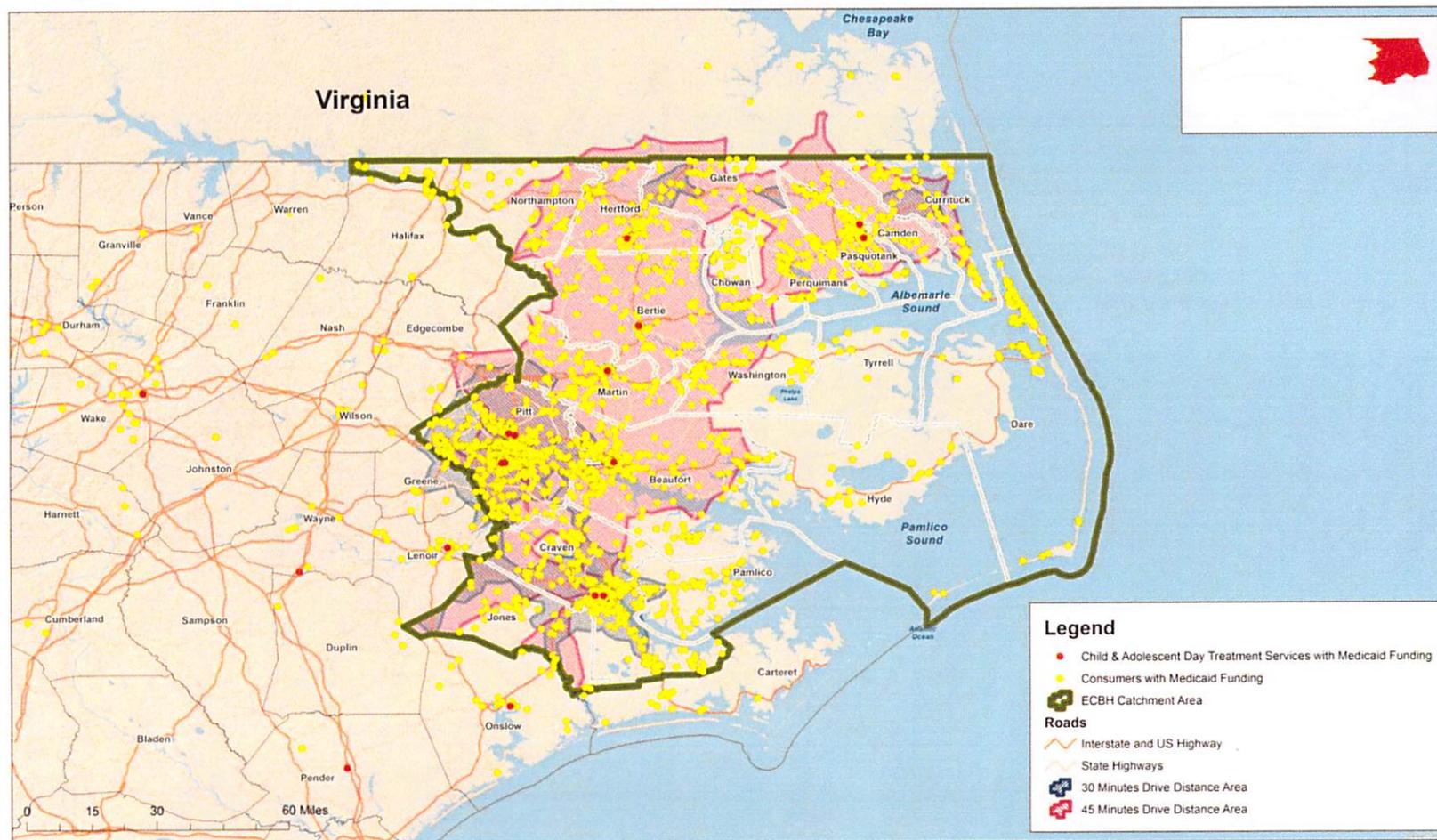
For rural areas: The N.C. Division of MH/DD/SAS has defined the access standard as 45 minutes/45 miles for other 13 counties in the ECBH Service Area

### ECBH Psychosocial Rehabilitation Medicaid Funding SFY14



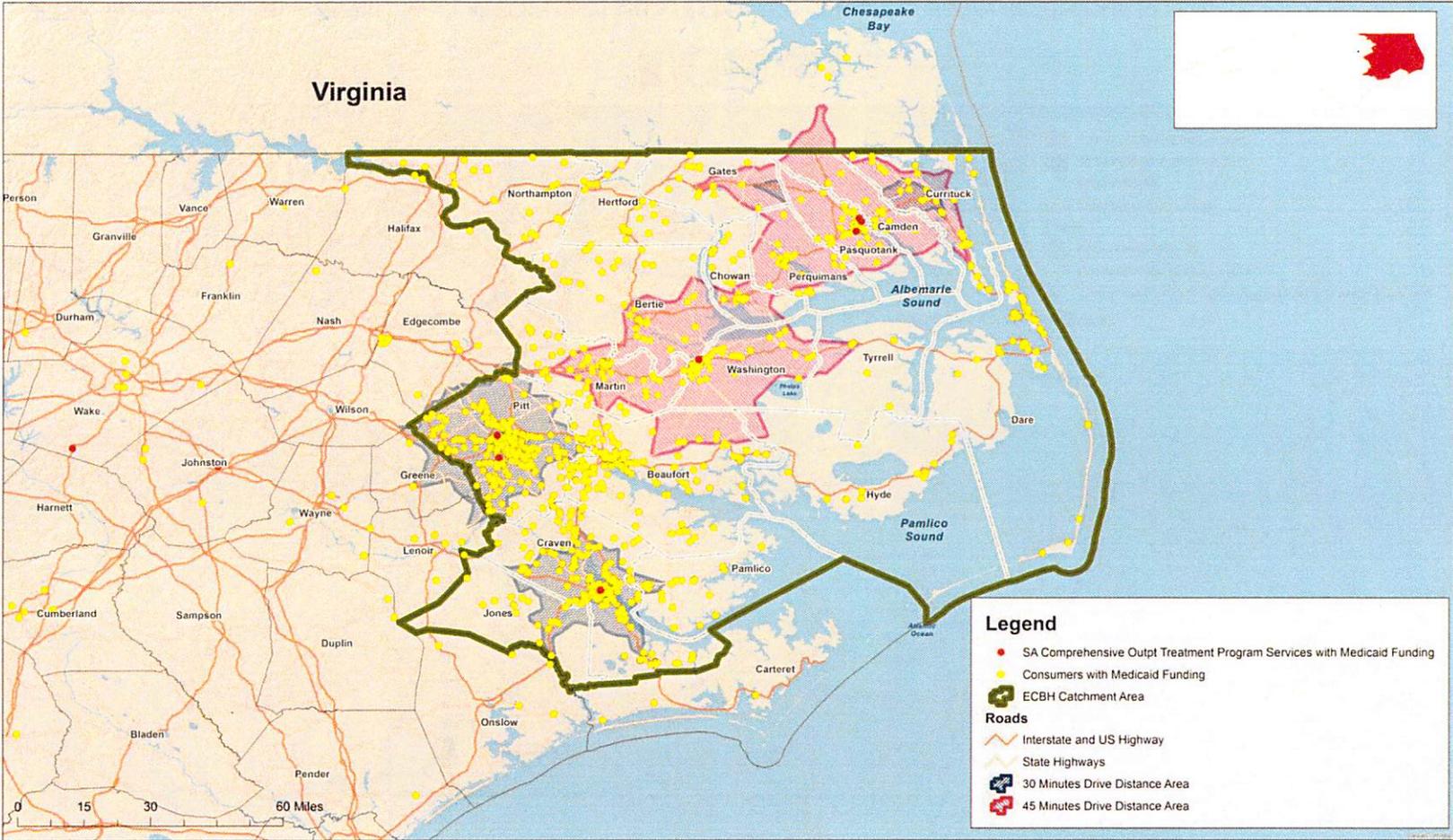
Note: The reference population for this map is all ECBH Adult MH consumers eligible for Medicaid funding.

### ECBH Child & Adolescent Day Treatment Medicaid Funding SFY14



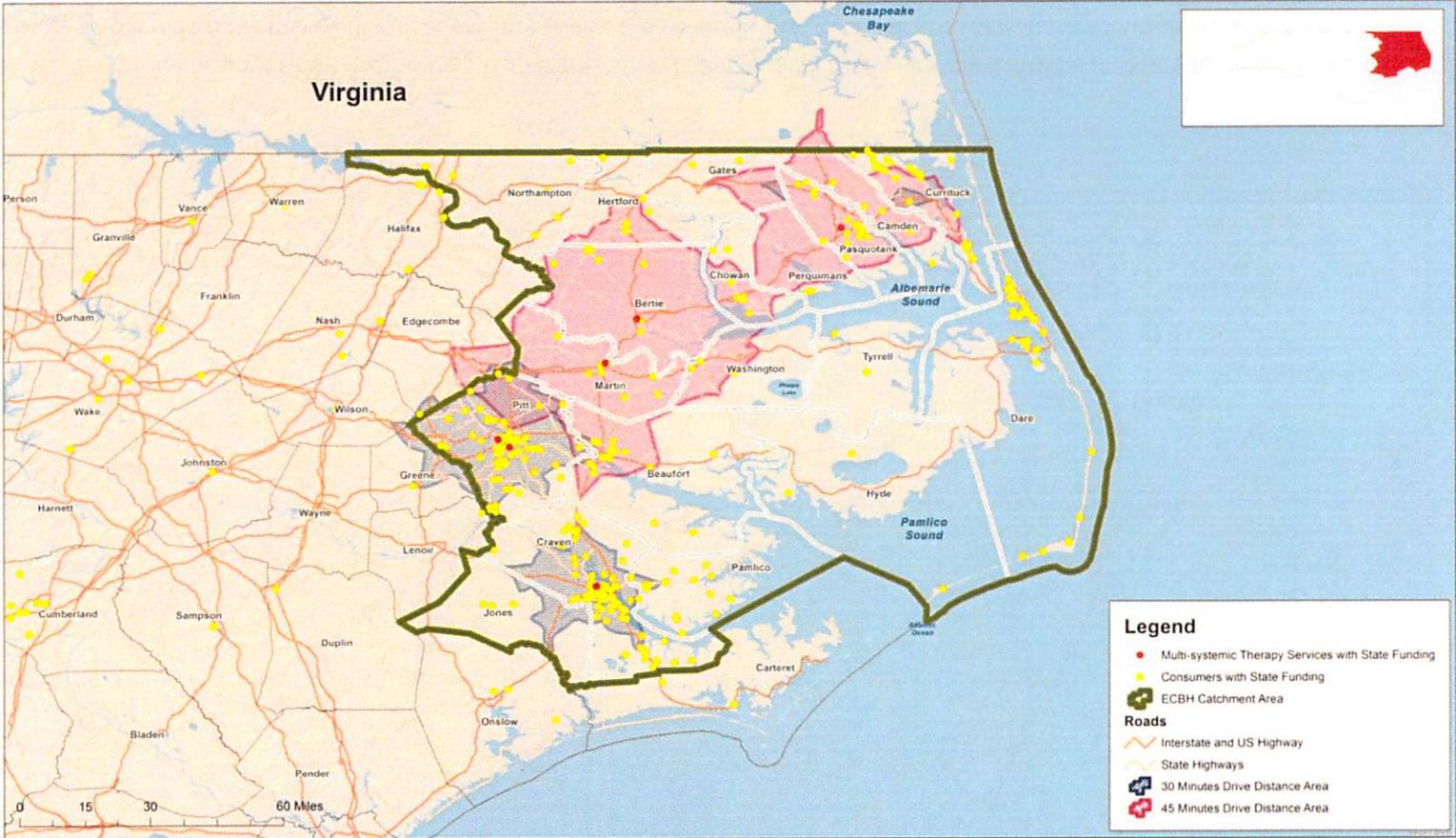
Note: The reference population for this map is all ECBH Child MH and Child SUD consumers eligible for Medicaid funding.

### ECBH SA Comprehensive Outpt Treatment Program Medicaid Funding SFY14



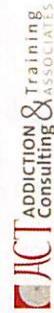
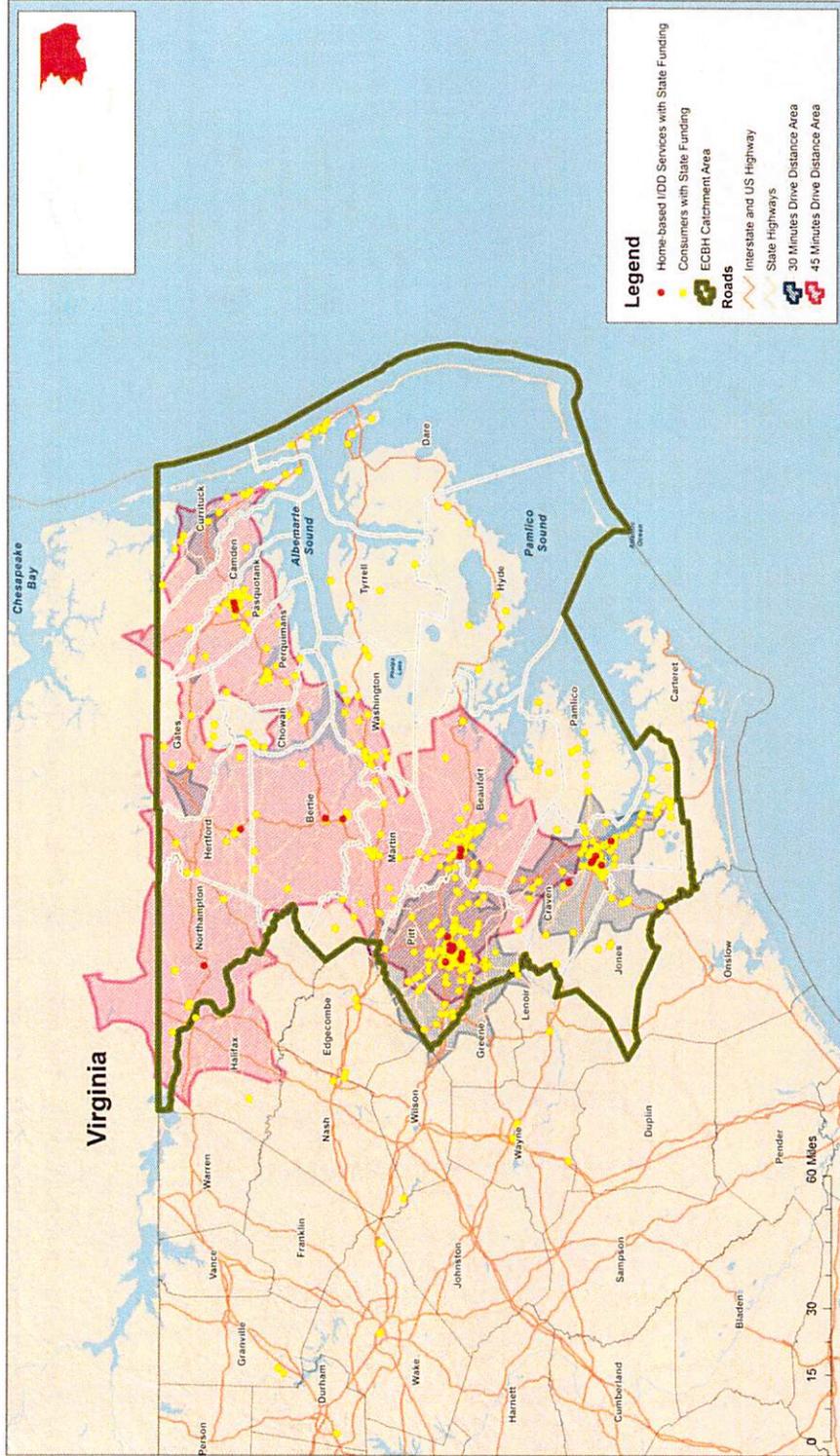
Note: The reference population for this map is all ECBH Adult SUD and Child SUD consumers eligible for Medicaid funding.

### ECBH Multi-systemic Therapy State Funding SFY14



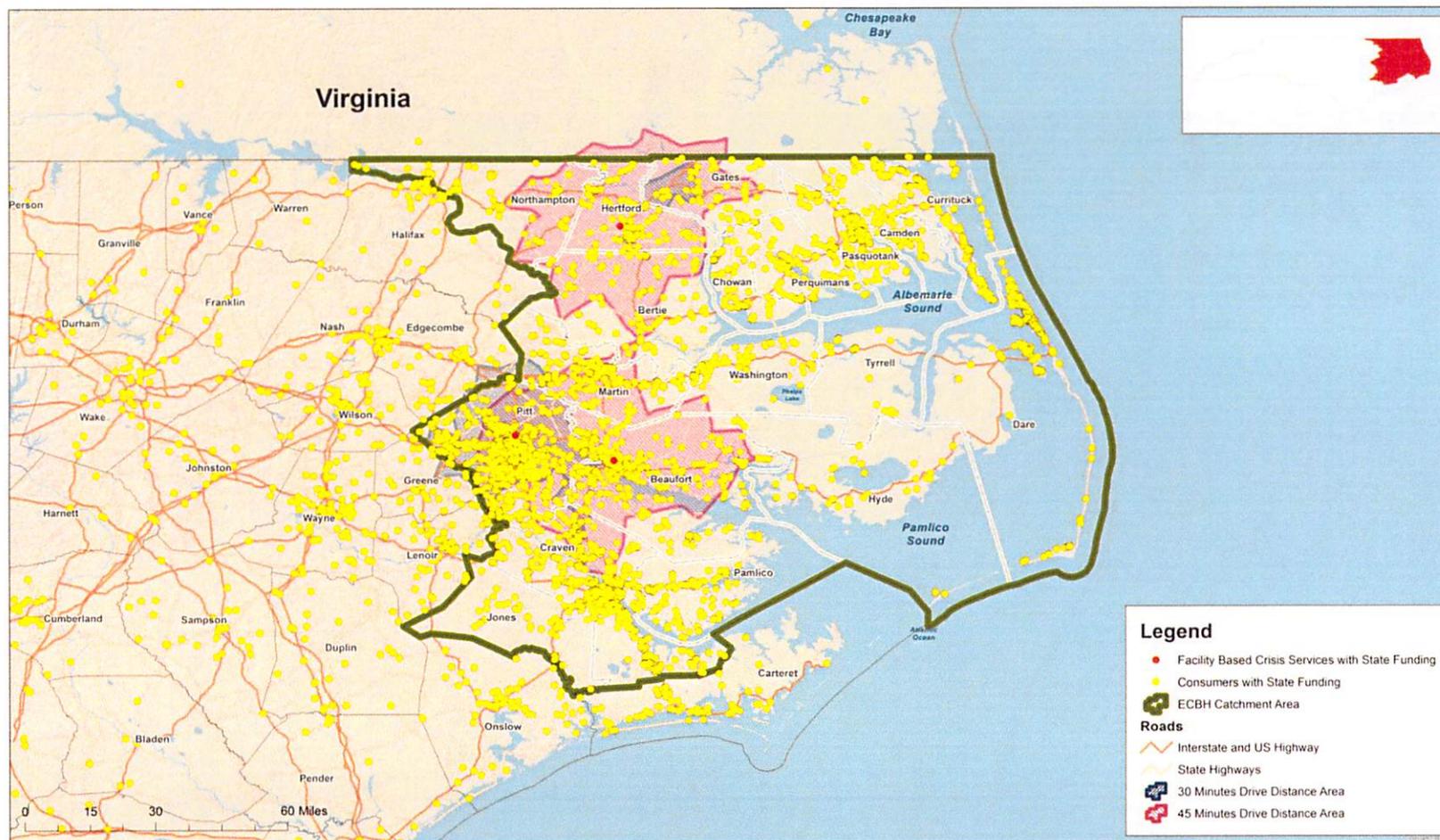
Note: The reference population for this map is ECBH Child MH and Child SUD consumers ages 7 to 17 eligible for Medicaid funding. This is a home-based service so the map reflects provider locations, not where the service is provided. All providers are responsible for serving the needs of any consumer in the catchment area.

## ECBH Home-based I/DD Services State Funding SFY14



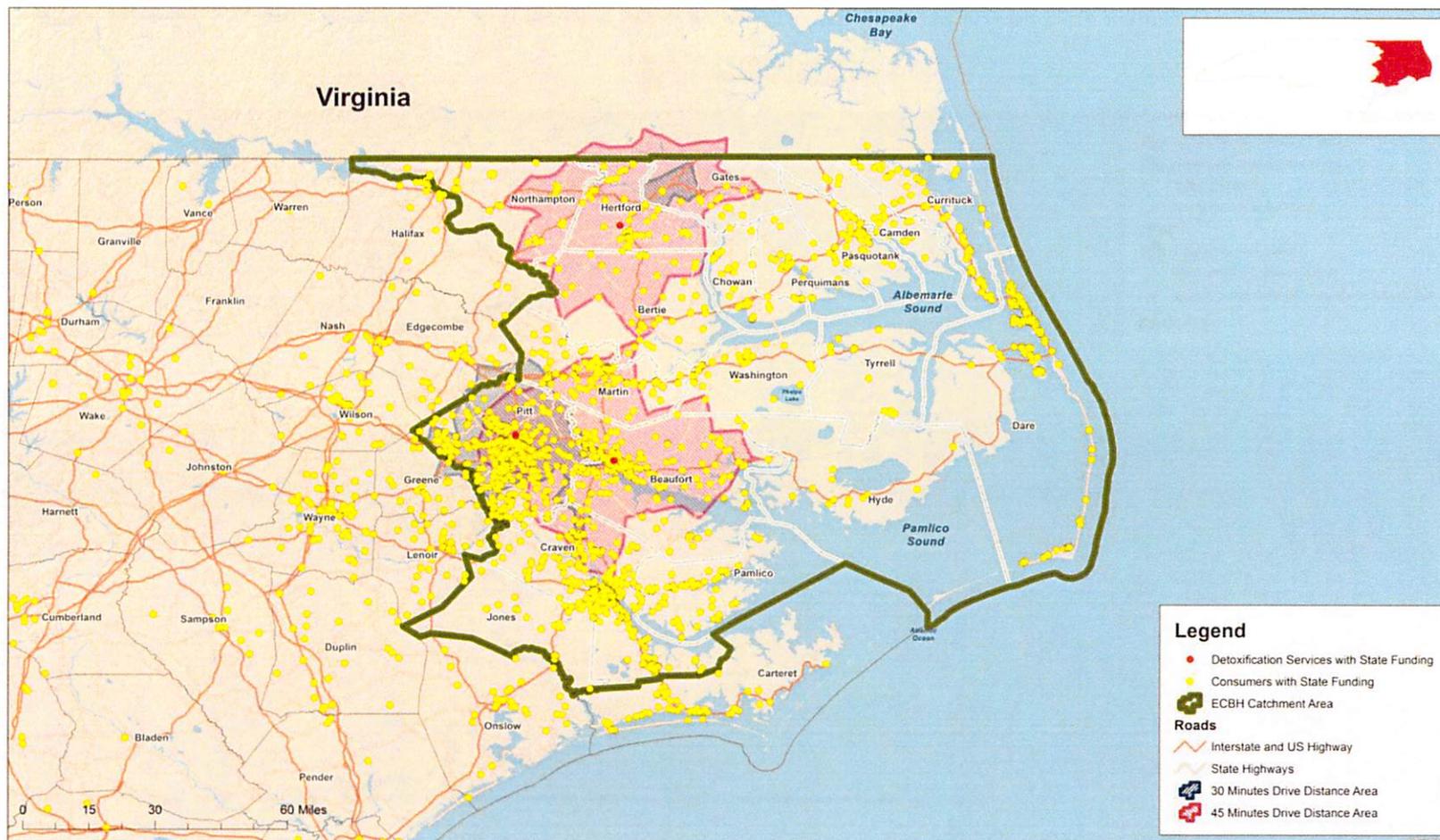
Note: The reference population for this map is all ECBH Adult I/DD and Child I/DD consumers eligible for State funding. This is a home-based service so the map reflects provider locations, not where the service is provided. All providers are responsible for serving the needs of any consumer in the catchment area.

### ECBH Facility Based Crisis State Funding SFY14



Note: The reference population for this map is all ECBH Adult MH and Adult SUD consumers eligible for State funding.

### ECBH Detoxification State Funding SFY14



Note: The reference population for this map is all ECBH Adult SUD and Child SUD consumers eligible for State funding.

## ECBH Chart of Location Based Services SFY14

| Services                                      | Funding Source | Number Eligible for Service* | Maximum Miles Any Individual Must Travel (miles) | Urban Residents <30 mi | Urban Residents >30 mi | Rural Residents <45 mi | Rural Residents >45 mi | Meets Access Requirement | Does Not Meet Access Requirement |
|---|----------------|------------------------------|--|------------------------|------------------------|------------------------|------------------------|--------------------------|----------------------------------|
| Psychosocial Rehabilitation                   | Medicaid       | 6,791                        | 100  | 2,862                  | 33                     | 3,686                  | 210                    | 96.42%                   | 3.58%                            |
| Psychosocial Rehabilitation                   | State          | 4,444                        | 136  | 1,880                  | 287                    | 1,146                  | 1,131                  | 68.09%                   | 31.91%                           |
| Child and Adolescent Day Treatment            | Medicaid       | 6,960                        | 110  | 3,520                  | 62                     | 2,964                  | 414                    | 93.16%                   | 6.84%                            |
| Child and Adolescent Day Treatment            | State          | 467                          | 110  | 277                    | 3                      | 98                     | 89                     | 80.30%                   | 19.70%                           |
| SA Comprehensive Outpatient Treatment Program | Medicaid       | 2,014                        | 104  | 997                    | 20                     | 840                    | 157                    | 91.21%                   | 8.79%                            |
| SA Comprehensive Outpatient Treatment Program | State          | 3,015                        | 115  | 1,679                  | 34                     | 764                    | 538                    | 81.03%                   | 18.97%                           |
| SA Intensive Outpatient Program               | Medicaid       | 2,014                        | 59   | 1,014                  | 3                      | 978                    | 19                     | 98.91%                   | 1.09%                            |
| SA Intensive Outpatient Program               | State          | 3,015                        | 64   | 1,703                  | 10                     | 1,136                  | 166                    | 94.16%                   | 5.84%                            |
| Opioid Treatment                              | Medicaid       | 1,777                        | 117  | 860                    | 33                     | 561                    | 323                    | 79.97%                   | 20.03%                           |
| Opioid Treatment                              | State          | 3,000                        | 115  | 1,575                  | 35                     | 812                    | 578                    | 79.57%                   | 20.43%                           |
| Day Supports                                  | Medicaid       | 1,733                        | 104  | 874                    | 55                     | 641                    | 163                    | 87.42%                   | 12.58%                           |
| Day Supports                                  | State          | 489                          | no providers                                     | n/a                    | n/a                    | n/a                    | n/a                    | 0.00%                    | 100.00%                          |
| Adult Developmental Vocational Program        | Medicaid       |                              |  |                        |                        |                        |                        |                          |                                  |
| Adult Developmental Vocational Program        | State          | 1,553                        | 89   | 751                    | 40                     | 618                    | 144                    | 88.15%                   | 11.85%                           |

\*All persons with a diagnosis fitting the age range and disability group

For urban areas: The N.C. Division of MH/DD/SAS has defined the access standard as 30 minute/30 miles for Craven, Currituck, Gates, Jones, Pamlico, and Pitt Counties.

For rural areas: The N.C. Division of MH/DD/SAS has defined the access standard as 45 minutes/45 miles for other 13 counties in the ECBH Service Area



## LGFCU FELLOWS PROGRAM

The LGFCU Fellows Program “Leading for Results” at the UNC School of Government provides training to mid-level public executives to enhance their leadership skills. This, in turn, has a positive effect on their government’s overall performance.

A total of 74 Fellows participated in three cohorts in 2012 and 2013. Participants have an average of nine years of experience in government service. Since completing the program, more than 10 percent of Fellows have been promoted, and a far larger percentage report taking on new duties. Fellows have reported significant personal improvements, including a new set of leadership skills and tools, a positive impact on their confidence level, and a renewed enthusiasm for public service. LGFCU Fellows have created a strong alumni network and continue to communicate and support one another via an LGFCU Fellows listserv.

▶ Learn more at [sog.unc.edu/programs/leadingforresults](http://sog.unc.edu/programs/leadingforresults).

## DEVELOPMENT FINANCE INITIATIVE

The Development Finance Initiative (DFI) at the UNC School of Government partners with local governments in North Carolina to attract private investment for transformative projects by providing specialized finance and development expertise. DFI partners with communities on projects including building reuse, community development, downtown revitalization, economic development, neighborhood redevelopment, and small business finance.

DFI has worked on more than 50 projects in nearly 40 communities in North Carolina, from Asheville to Yanceyville, and many places in between. Projects range from analysis of a historic downtown building in a small city to an assessment of district-wide financial tools to attract private investment into distressed neighborhoods.

Thirty graduate students from five graduate programs attended a new, semester-long Community Revitalization course. Six Community Revitalization Fellows provide research on real estate development, draft financing models, create GIS maps, and analyze demographic and economic trends.

DFI’s blog, “Community and Economic Development in NC and Beyond” ([ced.sog.unc.edu](http://ced.sog.unc.edu)), received 33,000 hits in 2013.

▶ Learn more at [ced.sog.unc.edu](http://ced.sog.unc.edu).

*/ To improve the lives of our members /*

1                                   **Camden County Board of Commissioners**  
2                                   **Regular Meeting**  
3                                   **March 2<sup>nd</sup>, 2015**  
4                                   **7:00 P.M. - Regular Meeting**  
5                                   **Historic Courtroom, Courthouse Complex**  
6                                   **Camden, North Carolina**

7  
8                                   **MINUTES**  
9

10 The regular meeting of the Camden County Board of Commissioners was held on March  
11 2<sup>nd</sup>, 2015 in the Historic Courtroom, Camden, North Carolina. The following  
12 Commissioners were present:

13  
14                                   Chairman Michael McLain, Vice Chairwoman Sandra Duckwall,  
15                                   Commissioners Garry Meiggs and Tom White;

16  
17                                   Commissioner Clayton Riggs was not present.

18  
19 Also attending were County Manager Michael Renshaw, and Clerk to the Board Angela  
20 L. Wooten. Tax Administrator, Lisa Anderson was present for the purpose of making a  
21 presentation and providing supporting information for the Monthly Tax Report.

22  
23                                   **Regular Session, 7:00 P.M.**  
24

25 Chairman McLain called to order the March 2<sup>nd</sup>, 2015 meeting of the Camden County  
26 Board of Commissioners at 6:58 PM

27  
28                                   **Invocation and Pledge of Allegiance**  
29

30 Vice Chairwoman Sandra Duckwall gave the invocation and led those present in the  
31 Pledge of Allegiance.  
32

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33  
34                                   **Public Comments**  
35

36 None  
37

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38  
39                                   **Consideration of Agenda**  
40

41 Chairman Mike McLain asked if there were any changes to the agenda. Not hearing any  
42 changes, called for a motion.

43  
44 Commissioner Garry Meiggs made a motion to approve the agenda as presented. The  
45 motion passed 4-0 with Chairman McLain, Vice Chair Sandra Duckwall, Commissioners

46 Garry Meiggs and Tom White voting aye; no Commissioner voting no; Commissioner  
47 Clayton Riggs absent; and no Commissioner not voting.

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**Presentations**

***Item 3.A***

***Cathy Davison – Albemarle Commission’s Stewardship Report***

**Stewardship Report for Camden County FY 2014**

**The Albemarle Commission**

- Founded in 1969 by the General Assembly
- **Mission**: improve member government’s ability to enhance quality of lives of citizens
- **Objective**: Provide direct Services, grant writing, planning and assessment, program development and management
- **Represent**: Counties of Camden, Chowan, Currituck, Dare, Gates, Hyde, Pasquotank, Perquimans, Tyrrell, and Washington

**Senior Nutrition**

- Meals Served: 10,173
- # of Clients: 91
- County’s Cost: \$24,252 or \$2.38 per meal
- Actual Cost Per Meal: \$4.90 or \$49,847.70
- **Difference: \$2.52 or \$25,595.70**

**Area Agency on Aging**

- Services Provided: 4,780
- # of Clients: 66
- County’s Cost: \$12,383.00 or \$2.59 per service
- Actual Cost Per Service: \$47.58 or \$227,423.00
- **Difference: \$44.99 or \$209,068.50**

**Workforce Development**

- Services Provided: 13
- # of Clients: 13/\$3,600
- County’s Cost: \$0
- Actual Cost Per Service: \$56,102.23
- **Difference: \$56,102.23**

**Rural Planning Organization**

- 90 • Services Provided: 2
- 91 • # of Clients: 1
- 92 • County's Cost: \$6,449.00
- 93 • Actual Cost Per Service: \$14,453.10
- 94 • **Difference: \$8,004.10**

95

96 **Economic Dev. & Admin**

- 97 • Services Provided: 1
- 98 • # of Clients: 2
- 99 • County's Cost: \$9,643.00
- 100 • Actual Cost Per Service: \$39,289.15
- 101 • **Difference: \$29,646.15**

102

103

104 **New Business**

105

106 ***Item 4.A - Monthly Tax Report – January 2015***

107

**OUTSTANDING TAX DELINQUENCIES BY YEAR**

| <b><u>YEAR</u></b> | <b><u>REAL PROPERTY</u></b> | <b><u>PERSONAL PROPERTY</u></b> |
|--------------------|-----------------------------|---------------------------------|
| 2014               | 520,370.75                  | 16,314.01                       |
| 2013               | 128,069.69                  | 12,468.74                       |
| 2012               | 44,392.93                   | 13,459.32                       |
| 2011               | 21,434.49                   | 10,664.94                       |
| 2010               | 20,827.90                   | 6,144.50                        |
| 2009               | 8,241.81                    | 6,104.67                        |
| 2008               | 6,864.63                    | 6,354.62                        |
| 2007               | 6,552.05                    | 9,926.25                        |
| 2006               | 2,223.60                    | 14,537.86                       |
| 2005               | 1,690.71                    | 26,585.64                       |

|   |                           |
|---|---------------------------|
| TOTAL REAL PROPERTY TAX UNCOLLECTED                   | 760,668.56                |
| TOTAL PERSONAL PROPERTY UNCOLLECTED                   | 122,560.55                |
| TEN YEAR PERCENTAGE COLLECTION RATE                   | 98.69%                    |
| COLLECTION FOR 2014 vs. 2013                          | 445,619.66 vs. 422,407.93 |
| <b><u>LAST 3 YEARS PERCENTAGE COLLECTION RATE</u></b> |                           |
| 2014  | 92.04%                    |
| 2013  | 97.98%                    |
| 2012  | 99.19%                    |

| <b><u>EFFORTS AT COLLECTION IN THE LAST 30 DAYS</u></b> |   |
|---|---|
| <b>ENDING January 2015</b>                              |   |
| <b><u>BY TAX ADMINISTRATOR</u></b>                      |   |
| <u>25</u>   | NUMBER DELINQUENCY NOTICES SENT   |
| <u>21</u>   | FOLLOWUP REQUESTS FOR PAYMENT SENT  |
| <u>10</u>   | NUMBER OF WAGE GARNISHMENTS ISSUED  |
| <u>6</u>  | NUMBER OF BANK GARNISHMENTS ISSUED  |
| <u>0</u>  | NUMBER OF PERSONAL PHONE CALLS MADE BY TAX ADMINISTRATOR TO DELINQUENT TAXPAYER |
| <u>0</u>  | NUMBER OF PERSONAL VISITS CONDUCTED (COUNTY OFFICES)                            |
| <u>24</u>   | PAYMENT AGREEMENTS PREPARED UNDER AUTHORITY OF TAX ADMINISTRATOR                |
| <u>0</u>  | NUMBER OF PAYMENT AGREEMENTS RECOMMENDED TO COUNTY ATTORNEY                     |
| <u>0</u>  | NUMBER OF CASES TURNED OVER TO COUNTY ATTORNEY FOR COLLECTION (I.D. AND STATUS) |
| <u>0</u>  | REQUEST FOR EXECUTION FILES WITH CLERK OF COURTS                                |
| <u>0</u>  | NUMBER OF JUDGMENTS FILED   |

Top 30 Unpaid

CAMDEN COUNTY BOARD OF COMMISSIONERS  
Regular Meeting – March 2<sup>nd</sup>, 2015

Attachment A-6

| Roll | Parcel Number           | Unpaid Amount | YrsDly | Taxpayer Name                  | City        | Property Address    |
|------|-------------------------|---------------|--------|--------------------------------|-------------|---------------------|
| R    | 01-7080-00-17-0129.0000 | 32,207.70     | 2      | CAMDEN SQUARE ASSOCIATES       | SOUTH MILLS |                     |
| R    | 01-8971-00-12-0437.0000 | 18,454.38     | 1      | GILBERT WAYNE OVERTON &        | SHILOH      | 187 THOMAS POINT RD |
| R    | 01-7978-00-01-7984.0000 | 13,979.34     | 1      | POTOMAC TIMBER INVESTMENTS WIT | SOUTH MILLS | HORSHESHOE RD       |
| R    | 01-7989-00-01-1714.0000 | 9,660.86      | 1      | CHARLES MILLER HEIRS           | SOUTH MILLS | HORSHESHOE RD       |
| R    | 02-8923-00-19-3774.0000 | 9,070.52      | 1      | HALSTRAD VENTURE PARTNERS, LLC | CAMDEN      | 431 158 US W        |
| R    | 02-8946-00-31-2148.0000 | 7,239.35      | 1      | CARL HARRINGTON                | CAMDEN      | 150 SAND HILLS RD   |
| R    | 02-8935-04-54-3973.0000 | 7,239.10      | 1      | LAMB BROTHERS LLC              | SHILOH      | 210 158 US E        |
| R    | 01-8899-00-43-2682.0000 | 7,095.06      | 1      | SEAMARK INC.                   | SHILOH      | HOLLY RD            |
| R    | 02-8934-01-17-4778.0000 | 7,030.98      | 1      | LARRY G. LAMB SR               | CAMDEN      | 152 158 US W        |
| R    | 02-8934-03-20-9737.0000 | 6,801.67      | 1      | RUTH ANN BURGESS ET AL         | CAMDEN      | 158 CHANTILLY RD    |
| R    | 01-8953-03-20-9199.0000 | 6,524.69      | 1      | BUMMER K. MIDGETT              | SHILOH      | 140 B WALSTON LN    |
| R    | 01-7998-01-08-8621.0000 | 6,199.91      | 2      | WILLIE L. TURNER ETAL          | SOUTH MILLS | 1289 343 HWY N      |
| R    | 01-7999-00-02-7811.0000 | 5,953.06      | 1      | SHELLA RIGGS EDWARDS           | CAMDEN      | 255 158 US E        |
| R    | 01-8961-00-58-4504.0000 | 5,904.26      | 1      | WARREN DEAN RIGGS              | SHILOH      | 110 DRIFTWOOD DR    |
| R    | 03-8972-00-51-8423.0000 | 5,904.26      | 1      | BRITTON OVERTON                | SHILOH      | 103 WESLEY RD       |
| R    | 02-8945-00-34-1099.0000 | 5,709.69      | 1      | GERTIE LER & JONOLA T ROUNTREE | CAMDEN      | 263 BELCROSS RD     |
| R    | 02-8946-00-31-2148.0000 | 5,430.92      | 1      | PARK W. WELDMAN SR & LISA L.   | CAMDEN      | 178 WICKHAMPTON RD  |
| R    | 03-8943-04-74-3506.0000 | 5,428.11      | 1      | ELLIOTT & DONNA JACOBS         | SHILOH      | 117 SUNSET AVE      |
| R    | 03-8953-04-81-9832.0000 | 5,259.29      | 3      | MAIDIA S. CECIL HEIRS          | SHILOH      | 113 TROTMAN RD      |
| R    | 01-8000-00-36-9396.0000 | 5,160.52      | 1      | SULA B. JOYNER                 | SOUTH MILLS | TROTTERS WAY        |
| R    | 02-8934-01-18-8001.0000 | 4,988.81      | 1      | LINDA SUE LAMB HINTON          | CAMDEN      | 150 158 US W        |
| R    | 03-8953-04-81-0178.0000 | 4,924.81      | 1      | BUMMER K. & MARY MIDGETT       | SHILOH      | 910 143 HWY S       |
| R    | 02-8945-00-41-2060.0000 | 4,405.88      | 1      | LAELLE ETHERIDGE SR.           | CAMDEN      | 168 BUSHELL RD      |
| R    | 03-8943-04-83-8536.0000 | 4,287.46      | 3      | DINA TERESA NANNEY             | SOUTH MILLS | 112 PINE RIDGE DR   |
| R    | 01-7998-01-18-1578.0000 | 4,171.42      | 1      | CHARLES RAY SAWYER             | SHILOH      | 156 WELSTON LN      |
| R    | 03-8952-01-39-5259.0000 | 4,066.47      | 1      | JAMES E KNEDES                 | SHILOH      | 111 CATALAN DR      |
| R    | 03-8943-04-83-8536.0000 | 3,973.23      | 1      | JOHNS FAMILY CHILDRENS TRUST   | SHILOH      | 129 CAMDEN AVE      |
| R    | 01-7998-01-18-1578.0000 | 3,888.94      | 1      | PAUL R. HANCOCK                | SOUTH MILLS | 1294 343 HWY N      |
| R    | 02-8934-03-20-7985.0000 | 3,880.98      | 1      | RUTH ANN BURGESS ETAL          | CAMDEN      | CHANTILLY RD        |
| R    | 01-8889-00-48-0580.0000 | 3,863.73      | 1      | HECTOR C. PALALAY & MILAGROS O | SHILOH      | 113 SAILBOAT RD     |

Top 30 Oldest

| Roll | Parcel Number           | Unpaid Amount | YrsDly | Taxpayer Name                  | City        | Property Address     |
|------|-------------------------|---------------|--------|--------------------------------|-------------|----------------------|
| R    | 01-8898-00-48-2682.0000 | 7,095.06      | 10     | SEAMARK INC.                   | SHILOH      | HOLLY RD             |
| R    | 01-7998-01-08-8621.0000 | 6,199.91      | 10     | WILLIE L. TURNER ETAL          | SOUTH MILLS | 1289 343 NC N        |
| R    | 03-8943-04-74-3506.0000 | 5,428.11      | 10     | L. P. JORDAN HEIRS             | SHILOH      | 108 CAMDEN AVE       |
| R    | 01-7999-00-32-3510.0000 | 1,928.53      | 10     | LEAH BARCO                     | SOUTH MILLS | 198 BUNKER HILL RD   |
| R    | 01-7090-00-60-5050.0000 | 1,908.86      | 10     | AUDREY TILLET                  | SHILOH      | 171 NECK RD          |
| R    | 02-8955-00-13-7846.0000 | 1,822.62      | 10     | JOE GRIFFIN HEIRS              | SOUTH MILLS | 117 GRIFFIN RD       |
| R    | 02-8936-00-34-7426.0000 | 633.45        | 10     | MARIE MERKEL                   | CAMDEN      | 17Y NECK RD          |
| R    | 03-9809-00-45-1097.0000 | 633.45        | 10     | BERRICE PUGH                   | CAMDEN      | 113 ROBINSON ST      |
| R    | 01-7090-00-95-5262.0000 | 260.40        | 10     | MICHAEL CABER                  | SHILOH      | CENTERPOINT RD       |
| R    | 03-8980-00-61-1968.0000 | 218.26        | 10     | JOHN P. SAWYER HEIRS           | SOUTH MILL  | OLD SWAMP RD         |
| R    | 03-9809-00-45-1097.0000 | 235.08        | 10     | WILLIAMSBURG VACATION          | SHILOH      | CAMDEN POINT RD      |
| R    | 02-8945-00-41-2060.0000 | 141.61        | 10     | TOOD ALLEN RIGGS               | SHILOH      | LITTLE CREEK RD      |
| R    | 02-8936-00-00-8926.0000 | 4,405.88      | 9      | LAELLE ETHERIDGE SR.           | CAMDEN      | 168 BUSHELL RD       |
| R    | 01-7998-00-12-8596.0000 | 3,629.79      | 9      | GERTIE LER & JONOLA T ROUNTREE | CAMDEN      | 263 BELCROSS RD      |
| R    | 01-7989-04-65-1951.0000 | 1,623.08      | 9      | MORGES MITCHELL HEIRS          | SOUTH MILLS | 165 SUMNER HILL RD   |
| R    | 03-8899-00-37-0046.0000 | 1,129.11      | 9      | CHRISTINE RIDDICK              | SOUTH MILLS | 105 BLOODFIELD RD    |
| R    | 01-7989-00-01-1714.0000 | 9,660.86      | 8      | CHARLES MILLER HEIRS           | SHILOH      | HIBISCUS             |
| R    | 01-7080-00-62-1977.0000 | 782.54        | 8      | EDWARD DAVENPORT               | CAMDEN      | HORSHESHOE RD        |
| R    | 02-8934-04-71-8470.0000 | 3,495.60      | 8      | SANDERS CROSSING OF CAMDEN CO  | SOUTH MILLS | 117 OTTERR PL        |
| R    | 01-7988-00-91-0179.0001 | 1,918.10      | 8      | THOMAS L. ROYERS HEIRS         | CAMDEN      | 267 COUNTRY CLUB RD  |
| R    | 01-7988-00-14-1170.0000 | 1,219.71      | 8      | ANDERSON CARTWRIGHT SR.        | CAMDEN      | 371 SLEEPY HOLLOW RD |
| R    | 02-8935-03-40-3652.1000 | 847.10        | 8      | ISAAC COSTON                   | SOUTH MILLS | NORTH SIDE RD        |
| R    | 03-8962-00-50-0273.0000 | 769.31        | 8      | ROBERT W. WELDMAN              | CAMDEN      | 117 GUMBERRY RD      |
| R    | 01-7080-00-62-1977.0000 | 782.54        | 8      | EDWARD DAVENPORT               | CAMDEN      | RAYMOND CREEK RD     |
| R    | 02-8934-03-20-7985.0000 | 3,880.98      | 7      | RUTH ANN BURGESS ETAL          | SOUTH MILLS | 111 LINTON RD        |
| R    | 01-7989-04-60-1568.0000 | 965.81        | 7      | EMMA WHITE HEIRS               | SHILOH      | CHANTILLY RD         |
| R    | 01-8971-00-12-0477.0000 | 18,454.38     | 6      | GILBERT WAYNE OVERTON &        | SOUTH MILLS | 116 BLOODFIELD RD    |
| R    | 02-8945-00-34-1099.0000 | 5,709.69      | 6      | GERTIE LER & JONOLA T ROUNTREE | CAMDEN      | 187 THOMAS POINT RD  |
| R    |                         |               |        |                                |             | 263 BELCROSS RD      |

Top 30 Unpaid

| Roll | Parcel Number | Unpaid Amount | YrsDly | Taxpayer Name                  | City           | Property Address      |
|------|---------------|---------------|--------|--------------------------------|----------------|-----------------------|
| P    | 0000640       | 2,525.31      | 1      | AMERICAN TOWER CORP            |                |                       |
| P    | 0002482       | 1,531.32      | 6      | JOHN MATTHEW CARTE             | CAMDEN         | 158 HWY               |
| P    | 0001046       | 1,349.80      | 10     | WASTEC NORTH AMERICA           | CAMDEN         |                       |
| P    | 0000738       | 1,092.13      | 4      | LESLIE ETHERIDGE JR            | SHILOH         | 133 EDgewater DR      |
| P    | 0001538       | 798.61        | 7      | JEFFREY EDWIN DAVIS            | CAMDEN         | 431 158 US W          |
| P    | 0002342       | 778.93        | 10     | ASSOCIATED TAX APPRAISERS      | HERTFORD       | MIC MAC TRAIL         |
| P    | 0001546       | 749.77        | 7      | PAM BUNDY                      | SHILOH         | 105 AARON DR          |
| P    | 0001883       | 655.29        | 4      | GEORGE ROWLAND                 | CAMDEN         | 431 158 US W          |
| P    | 0001739       | 655.07        | 4      | DUNG LE TRAN                   | SHILOH         | 293 SAILBOAT ROAD     |
| P    | 0001827       | 652.02        | 1      | CORAT TO CORAT POWDER COATING  | CAMDEN         | 330 158 HWY E         |
| P    | 0001695       | 591.08        | 2      | KAREN BUNDY                    | CAMDEN         | 431 158 US W          |
| P    | 0000295       | 479.52        | 1      | GARY STEWART ELKINS            | CAMDEN         | 130 158 HWY W         |
| P    | 0000659       | 443.65        | 9      | HEATHERSON ADDICOMSTRICS, INC. | CAMDEN         | 330 158 HWY E         |
| P    | 0000352       | 411.21        | 3      | BECKY'S B. NERNEY              | CAMDEN         | 864 SANDY HOOK RD     |
| P    | 0001230       | 409.86        | 3      | ROBERT F. NERNEY               | SHILABETH CITY | 107 SMALL DRIVE       |
| P    | 0000846       | 405.20        | 3      | JAMES NYE                      | SOUTH MILLS    | 101 ROBIN CT W        |
| P    | 0001909       | 340.08        | 4      | AL JORDAN                      | CAMDEN         | 390 158 HWY W         |
| P    | 0000248       | 326.53        | 10     | TOAM TRINH                     | SHILOH         | 329 SAILBOAT RD       |
| P    | 0001227       | 322.05        | 9      | BAR CORPORATION ETAL           | SOUTH MILLS    | 311 FLYING TIGER RD   |
| P    | 0000956       | 314.49        | 10     | ROBERT H. OWENS                | CAMDEN         | 363 # 15              |
| P    | 0000010       | 312.24        | 2      | THUAN NGOC TRAN                | CAMDEN         | 297 SAILBOAT RD       |
| P    | 0000256       | 278.61        | 8      | HUNG PHI LE                    | SHILOH         | 103 EDgewater DR      |
| P    | 0001703       | 270.00        | 1      | ADAM D. & TRACY J.W. JONES     | SHANBORO       | 114 GARRINGTON ISLAND |
| P    | 0001672       | 268.26        | 8      | SPRINT NEXTEL CORPORATION      | OVERLAND PARK  |                       |
| P    | 0001693       | 261.90        | 6      | JAMES E. NASH                  | SOUTH MILLS    | 1097 343 HWY N        |
| P    | 0002194       | 251.03        | 1      | VAN KANDER                     | SOUTH MILLS    | 812 TULE CREEK RD     |
| P    |               |               |        | DAVE SILWA                     | CAMDEN         | 190 158 HWY           |
| P    |               |               |        | ADLANDE RISSAN                 | CAMDEN         | 158 HWY W             |
| P    |               |               |        | MORGAN ROBERSON                | SHILOH         | 849 SANDY HOOK RD S   |

Top 30 Oldest

| Roll | Parcel Number | YrsDltg | Unpaid Amount | Taxpayer Name                 | City           | Property Address    |
|------|---------------|---------|---------------|-------------------------------|----------------|---------------------|
| P    | 0001046       | 10      | 1,110.60      | THIEN VAN NGUYEN              | SHILOH         | 133 EDGEWATER DR    |
| P    | 0000738       | 10      | 1,092.13      | LESLIE ETHERIDGE JR           | CAMDEN         |                     |
| P    | 0001072       | 10      | 778.93        | PAM SUNDT                     | SHILOH         | 105 AARON DR        |
| P    | 0000248       | 10      | 326.53        | ROBERT H. OWENS               | CAMDEN         | 363 # 15            |
| P    | 0000956       | 10      | 314.49        | HUNG PHI LE                   | SHILOH         | 105 EDGEWATER DR    |
| P    | 0001220       | 10      | 219.05        | KIMBERLY DIANE JOHNSON        | SOUTH MILLS    | 172 KEETER BARN RD  |
| P    | 0000837       | 10      | 139.42        | DUC MINH LE                   |                |                     |
| P    | 0000316       | 10      | 122.12        | JAMES P. JONES                | CAMDEN         | 142 SANDHILLS RD    |
| P    | 0000352       | 9       | 443.65        | ROBERT F. NERNEY              | ELIZABETH CITY | 107 SMALL DRIVE     |
| P    | 0001227       | 9       | 322.05        | THUAN NGOC TRAN               | SHILOH         | 257 SAILBOAT RD     |
| P    | 0001106       | 9       | 239.26        | JANE ELIZABETH VANHORN        | SOUTH MILLS    | 617 MAIN ST         |
| P    | 0000010       | 8       | 278.61        | SPRINT NEXTEL CORPORATION     | OVERLAND PARK  |                     |
| P    | 0000256       | 8       | 270.00        | JAMES E. NASH                 | SOUTH MILLS    | 1097 343 HWY N      |
| P    | 0001538       | 7       | 798.61        | JEFFREY EDWIN DAVIS           | HERTFORD       | MIC MAC TRAIL       |
| P    | 0001545       | 7       | 169.66        | LOUIS SUGGERI                 | ELIZABETH CITY | CAMDEN CAUSEWAY     |
| P    | 0001540       | 7       | 120.95        | DAVID LUKE                    | ELIZABETH CITY | CAMDEN CAUSEWAY     |
| P    | 0001709       | 6       | 1,531.32      | JOHN MATTHEW CARTE            | CAMDEN         | 158 HWY             |
| P    | 0001872       | 6       | 268.26        | DAVE SILVA                    | CAMDEN         | 158 HWY             |
| P    | 0001693       | 6       | 261.90        | ALLIANCE WESSAN               | CAMDEN         | 158 HWY W           |
| P    | 0001673       | 6       | 177.05        | THOMAS PHILLIP WINSLOW        | CAMDEN         | 158 HWY W           |
| P    | 0001627       | 5       | 652.02        | FAREN BUNDY                   | CAMDEN         | 431 158 US W        |
| P    | 0001250       | 5       | 247.91        | NICHELE LEE TAYLOR            | SOUTH MILLS    | 108 BINGHAM RD      |
| P    | 0001910       | 5       | 155.91        | JEFFREY SEGAN                 | CAMDEN         | 379 COUNTRY CLUB RD |
| P    | 0001246       | 4       | 749.77        | GEORGE ROWLAND                | CAMDEN         | 431 158 US W        |
| P    | 0001483       | 4       | 659.29        | DUNG LE TRAN                  | SHILOH         | 255 SAILBOAT ROAD   |
| P    | 0001739       | 4       | 858.07        | COAST TO COAST POWDER COATING | CAMDEN         | 330 158 HWY E       |
| P    | 0001116       | 4       | 409.86        | AL JORDAN                     | CAMDEN         | 390 158 HWY W       |
| P    | 0001905       | 4       | 340.08        | AAR CORPORATION ETAL          | SOUTH MILLS    | 211 FLYING TIGER RD |
| P    | 0000421       | 4       | 227.73        | CLARENCE MURDEN               | CAMDEN         |                     |
| P    | 0002081       | 4       | 217.24        | ROBERT VERNON BRAY            | CAMDEN         | 120 LAUREN LANE     |

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Vice Chair Sandra Duckwall made a motion to approve the Monthly Tax Report as presented by the Tax Administrator. The motion passed 4-0 with Chairman McLain, Vice Chair Sandra Duckwall, Commissioners Garry Meiggs and Tom White voting aye; no Commissioner voting no; Commissioner Clayton Riggs absent; and no Commissioner not voting.

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**Consent Agenda**

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Commissioner Tom White made a motion to approve the consent agenda. The motion passed 4-0 with Chairman McLain, Vice Chair Sandra Duckwall, Commissioners Garry Meiggs and Tom White voting aye; no Commissioner voting no; Commissioner Clayton Riggs absent; and no Commissioner not voting.

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***Consent Agenda***

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***Item 5.A – Draft Minutes***  
*December 1<sup>st</sup>, 2014 Joint Meeting*  
*December 15<sup>th</sup>, 2014 Special Meeting*

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***Item 5.B – Budget Amendment Corrections – BA018 through BA020***

| ACCT NUMBER      | DESCRIPTION OF ACCT | AMOUNT     |          |
|------------------|---------------------|------------|----------|
|                  |                     | INCREASE   | DECREASE |
| 10-399400-439900 | Fund Balance        | \$8,734.00 |          |
| 10-5150-574000   | Capital Outlay      | \$8,734.00 |          |

This Budget Amendment is made to cover the board approved Courthouse Building Security System.

This will result in a decrease of \$0 in the Contingency of the General Fund.

Balance in Contingency \$23,500.00

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Governing Board and to the Budget Officer and the Finance Officer for their direction. Adopted this 16th day of February, 2015.



Clerk to Board of Commissioners



Chairman, Board of Commissioners

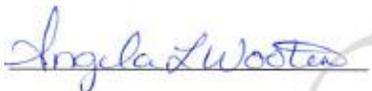
| ACCT NUMBER      | DESCRIPTION OF ACCT         | AMOUNT     |          |
|------------------|-----------------------------|------------|----------|
|                  |                             | INCREASE   | DECREASE |
| 52-330610-434819 | Crisis Intervention-Revenue | \$1,568.00 |          |
| 528000-520000    | Capital Outlay              | \$1,568.00 |          |

This Budget Amendment is made to cover additional allocation for Crisis Intervention Funding.

This will result in a decrease of \$0 in the Contingency of the General Fund.

Balance in Contingency \$23,500.00

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Governing Board and to the Budget Officer and the Finance Officer for their direction. Adopted this 16th day of February, 2015.



Clerk to Board of Commissioners



Chairman, Board of Commissioners

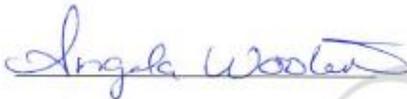
| ACCT NUMBER      | DESCRIPTION OF ACCT | AMOUNT     |          |
|------------------|---------------------|------------|----------|
|                  |                     | INCREASE   | DECREASE |
| 52-330610-434848 | LIEAP Revenue       | \$2,348.00 |          |
| 528000-554321    | LIEAP Expense       | \$2,348.00 |          |

This Budget Amendment is made to cover additional allocation for LIEAP Funding.

This will result in a decrease of \$0 in the Contingency of the General Fund.

Balance in Contingency \$23,500.00

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Governing Board and to the Budget Officer and the Finance Officer for their direction Adopted this 16th day of February, 2015.



Clerk to Board of Commissioners



Chairman, Board of Commissioners

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**Item 5.C – School Budget Amendments**

| Code Number  | Description of Code              | Amount    |              |
|--|----------------------------------|-----------|--------------|
|  |                                  | Increase  | Decrease     |
| 5400   | School Leadership Services       | 300.00    |              |
| 5800   | School Based Support Services    | 29,882.00 |              |
| 6100   | Support & Development Service    |           | 1,600.00     |
| 6500   | Operational Support Services     |           | 35,882.00    |
| 6600   | Financial/Human Res Services     | 6,000.00  |              |
| 6900   | Policy, Ldrship, & Pub Relations | 1,300.00  |              |
| Explanation:                                       |                                  |           |              |
| Total Appropriation in Current Budget              |                                  | \$        | 2,329,452.00 |
| Amount of Increase/Decrease of Above Amendment     |                                  |           | .00          |
| Total Appropriation in Current Amended Budget .... |                                  | \$        | 2,329,452.00 |

| Code Number  | Description of Code            | Amount   |              |
|--|--------------------------------|----------|--------------|
|  |                                | Increase | Decrease     |
| 5100   | Regular Instructional Programs |          | .00          |
| 5200   | Special Instructional Programs |          | .00          |
| 5300   | Alternative Program & Services | .00      |              |
| 5800   | School Based Support Services  | .00      |              |
| 6100   | Support & Development Serv.    | .00      |              |
| 6400   | Technology Support Services    |          | .00          |
| Explanation:                                       |                                |          |              |
| Total Appropriation in Current Budget              |                                | \$       | 1,397,278.00 |
| Amount of Increase/Decrease of Above Amendment     |                                |          | .00          |
| Total Appropriation in Current Amended Budget ---- |                                | \$       | 1,397,278.00 |

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***Item 5.D – Tax Refunds, Pickups, & Releases***

| <u>NAME</u>        | <u>REASON</u>                                 | <u>TYPE NO.</u>            |
|--------------------|---|----------------------------|
| Great Dismal Swamp | \$356.67<br>Acreage correction based on deeds | Refund/17651<br>R-23981-06 |
| Great Dismal Swamp | \$450.54<br>Acreage correction based on deeds | Refund/17652<br>R-27669-07 |
| Great Dismal Swamp | \$425.36<br>Acreage correction as per deeds   | Refund/17653<br>R-34386-08 |
| Great Dismal Swamp | \$425.36<br>Acreage correction as per deeds   | Refund/17654<br>R-41200-09 |
| Great Dismal Swamp | \$425.36<br>Acreage correction as per deeds   | Refund/17655<br>R-47992-10 |

| <u>NAME</u>             | <u>REASON</u>                              | <u>TYPE NO.</u>   |
|-------------------------|--|---|
| George Wood Farms, Inc. | \$9,594.83<br>Adjustment -Roll back taxes  | Pick-Up/17600<br>R-83199-14<br>R-68363-13<br>R-61515-12 |
| George Wood Farms, Inc. | \$11,096.61<br>Adjustment -Roll back taxes | Pick-Up/17613<br>R-83203-14<br>R-68367-13<br>R-61519-12 |
| George Wood Farms, Inc. | \$4,703.40<br>Adjustment -Roll back taxes  | Pick-Up/17612<br>R-83197-14<br>R-68361-13<br>R-61513-12 |
| George Wood Farms, Inc. | \$7,682.22<br>Adjustment -Roll back taxes  | Pick-Up/17611<br>R-83198-14<br>R-68362-13<br>R-61514-12 |
| George Wood Farms, Inc. | \$39,427.65<br>Adjustment -Roll back taxes | Pick-Up/17610<br>R-83196-14<br>R-68360-13<br>R-61512-12 |
| George Wood Farms, Inc. | \$13,387.11<br>Adjustment -Roll back taxes | Pick-Up/17609<br>R-83206-14<br>R-68370-13<br>R-61522-12 |
| George Wood Farms, Inc. | \$7,529.29<br>Adjustment -Roll back taxes  | Pick-Up/17608<br>R-83205-14<br>R-68369-13<br>R-61521-12 |
| George Wood Farms, Inc. | \$25,158.42<br>Adjustment -Roll back taxes | Pick-Up/17607<br>R-83204-14<br>R-68368-13<br>R-61520-12 |
| George Wood Farms, Inc. | \$4,383.38<br>Adjustment -Roll back taxes  | Pick-Up/17606<br>R-83192-14<br>R-68356-13<br>R-65730-12 |

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*Item 5.E – Tax Authorization to Collect (April Renewals)*

**TO:** The Tax Administrator of Camden County April Ren.) Due 5/15/15 (NEW SYSTEM)

You are hereby authorized, empowered, and commanded to collect the taxes set forth in the tax records filed in the office of the Tax Administrator and in the tax receipts herewith delivered to you, in the amounts and from the taxpayers likewise therein set forth. Such taxes are hereby declared to be a first lien upon personal property of the respective taxpayers in the County of Camden, and this order shall be a full and sufficient authority to direct, require, and enable you to levy on and sell personal property of such taxpayers for and on account thereof, in accordance with the law.

| <b>SOUTH MILLS</b> | <b>COURTHOUSE</b> | <b>SHILOH</b> | <b>TOTAL</b> |
|--------------------|-------------------|---------------|--------------|
| 14,867.97          | 13,910.11         | 10,368.38     | 39,146.46    |

Witness my hand and official seal this 3<sup>rd</sup> day of March, 2015

  
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Chairman, Camden County Board of Commissioners

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***Item 5.F – Proclamation-National County Government Month***

National County Government Month  
April 2015

"Counties Moving America Forward: The Keys are Transportation and Infrastructure"

WHEREAS, the nation's 3,069 counties serving more than 300 million Americans provide essential services to create healthy, safe, vibrant and economically resilient communities; and

WHEREAS, counties move America forward by building infrastructure, maintaining roads and bridges, providing health care, administering justice, keeping communities safe, running elections, managing solid waste, keeping records and much more; and

WHEREAS, Camden County and all counties take pride in their responsibility to protect and enhance the health, welfare and safety of its residents in efficient and cost-effective ways; and

WHEREAS, through National Association of Counties President Riki Hokama's "Transportation and Infrastructure" initiative, NACo is encouraging counties to focus on how they have improved their communities through road projects, new bridges, building new facilities, water and sewer improvements and other public works activities; and

WHEREAS, in order to remain healthy, vibrant, safe, and economically competitive, America's counties provide transportation and infrastructure services that play a key role in everything from residents' daily commutes to shipping goods around the world; and

WHEREAS, each year since 1991 the National Association of Counties has encouraged counties across the country to actively promote their own programs and services to the public they serve; and

NOW, THEREFORE, BE IT RESOLVED THAT I, P. Michael McLain, Chairman of the Board of Commissioners, do hereby proclaim April 2015 as National County Government Month and encourage all county officials, employees, schools and residents to participate in county government celebration activities.

ADOPTED this 2<sup>nd</sup> day of March, 2015

  
P. Michael McLain, Chairman  
Board of Commissioners



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**Item 5.G – One Mill Park - Contract 1  
Change Order #1 Waterfront Improvements**

|   |  |
|---|--|
| PROJECT<br>One Mill Park – Contract 1 Waterfront Improvements<br>Camden, NC   | CHANGE ORDER NUMBER: 001<br>DATE: February 25, 2015  |
| TO CONTRACTOR<br>A.R. Chesson Construction Co., Inc.<br>PO Box 2266<br>Elizabeth City, NC 27909   | ENGINEER'S PROJECT NUMBER:<br>CONTRACT DATE: January 16, 2015<br>CONTRACT FOR: Waterfront Improvements           |
| THE CONTRACT IS CHANGED AS FOLLOWS:<br><i>Undercut, removal, and disposal of buried debris, placement of satisfactory structural fill as directed by engineer</i><br>* Cost is based on engineering estimate quantities. Actual cost will be based on verified total of undercut material removed from the site and select material delivered to the site per the unit prices provided.<br>Engineering Estimate |  |
| Bulkhead Length (ft) =<br>Excavation Depth (ft) =<br>Excavation Width (ft) =<br>Excavation Volume (cf) =<br>Excavation Volume (cy) =<br>Backfill Compaction Factor =<br>Backfill Volume (cy) =<br>Undercut/Haul Price / cy =<br>Backfill/ Select Unit Price / cy =<br>Estimated Undercut/Haul price =<br>Estimated Backfill Price =<br>Subtotal =   | 377<br>7<br>3.5<br>9236.5<br>342<br>1.15<br>393<br>\$13.50<br>\$14.50<br>\$4,618.25<br>\$5,704.39<br>\$10,322.64 |
| The original Contract Sum was<br>The net change by previously authorized Change Orders<br>The Contract Sum prior to this Change Order was<br>The Contract Sum will be increased by this Change Order in the amount of<br>The new Contract Sum including this Change Order will be<br>The Contract Time will be increased by <u>To Be Determined</u> days  | \$ 180,114.00<br>\$ 0.00<br>\$ 180,114.00<br>\$ *10,322.64<br>\$ *190,446.64                                     |

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**Item 5.H – One Mill Park - Contract 2  
 Change Order #1 Site Improvements**

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| PROJECT<br>One Mill Park – Contract 2 Site Improvements<br>Camden, NC  | CHANGE ORDER NUMBER: 001<br>DATE: February 25, 2015  |
| TO CONTRACTOR<br>A.R. Chesson Construction Co., Inc.<br>PO Box 2266<br>Elizabeth City, NC 27909  | ENGINEER'S PROJECT NUMBER:<br>CONTRACT DATE: January 16, 2015<br>CONTRACT FOR: Waterfront Improvements |
| THE CONTRACT IS CHANGED AS FOLLOWS:<br><i>Additional sidewalk around playground</i>  |  |
| The original Contract Sum was<br>The net change by previously authorized Change Orders<br>The Contract Sum prior to this Change Order was<br>The Contract Sum will be increased by this Change Order in the amount of<br>The new Contract Sum including this Change Order will be<br>The Contract Time will be increased by <u>To Be Determined</u> days | \$ 139,032.50<br>\$ 0.00<br>\$ 139,032.50<br>\$ 2,500.00<br>\$ 141,532.50                              |

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**Item 5.I – Budget Amendment – BA021**

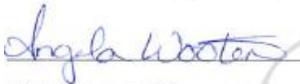
| ACCT NUMBER      | DESCRIPTION OF ACCT | AMOUNT      |          |
|------------------|---------------------|-------------|----------|
|                  |                     | INCREASE    | DECREASE |
| 10-330670-434815 | State Grant         | \$14,500.00 |          |
| 106700-545113    | Contracted Services | \$14,500.00 |          |

This Budget Amendment is made to cover additional State Grant Funding through Dept of Agriculture.

This will result in a decrease of \$0 in the Contingency of the General Fund.

Balance in Contingency \$23,500.00

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Governing Board and to the Budget Officer and the Finance Officer for their direction. Adopted this 2nd day of March, 2015.

  
Clerk to Board of Commissioners

  
Chairman, Board of Commissioners

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**Commissioner's Report**

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- Vice Chair Sandra Duckwall read the Library Report
- Chairman McLain reminds everyone about the Camden Education Foundation's Mystery Dinner Theater March 27<sup>th</sup>-29<sup>th</sup>. Tickets are available through the School Board.
- River City Cycling Club is hosting its Annual TarWheel on April 18<sup>th</sup>,
- Commissioner White mentions that this Wednesday March 4<sup>th</sup> and Thursday March 5<sup>th</sup> there will be a Hunters Safety Course at the Library

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**County Manager's Report**

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County Manager Mike Renshaw had the following items and dates to report:

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- 2015 County Grassroots Advocacy Meetings with Legislators
- 10:00 AM March 9<sup>th</sup>, 2015 BOC Work Session – Board Retreat
- 6:00 PM March 16<sup>th</sup>, 2015 BOC Work Session – Capital Improvement Plan
- 6:30 PM March 27<sup>th</sup>, 2015 4-H Youth Recognition at the Camden High School Cafeteria

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**Information from Board and Staff**

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203 The following items were provided to the Board for their information, and a copy of these  
204 items is maintained in the Clerk's office.

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A. Library Report - Feb 2015

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B. Eastern MPO-RPO Coalition.

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C. NCACC Legislative Bulletin – 2/13/2015

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D. NCACC Legislative Bulletin – 2/20/2015

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E. Albemarle Commission - Monday Morning Briefing – 2/16/2015

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F. Albemarle Commission - Monday Morning Briefing – 2/24/2015

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G. New Medical Fee Schedule

213

H. 97th Civil Affairs Letter of Notification

214

I. ECBH & CoastalCare - Consolidation

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J. Sales Tax - Revenue Collection Report

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K. Finance Dept. –Line Item Transfer

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**Meeting Adjourned**

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At 7:27 PM, Chairman McLain asked if there were any other matters to come before the  
222 Board of Commissioners, hearing none, and by acclamation the meeting was adjourned.

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Chairman McLain

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Camden County Board of Commissioners

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ATTEST:

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Angela L. Wooten

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Clerk to the Board